

ANNUAL BUDGET OF MATJHABENG LOCAL MUNICIPALITY



2023/24 TO 2025/26

MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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PART 1 – ANNUAL BUDGET

1.1 MAYOR'S REPORT

The budget cycle for Matjhabeng Local Municipality starts on the 1st of July of each year, and ends at 30th June the following year.

According to section 24(1) of the Municipal Finance Management Act, a municipal council must at least 30 days before the start of the new financial year, consider approval of the annual budget.

The Matjhabeng Municipality's Annual Budget includes an Operational Budget that provides for the annual expenditure and revenue estimates for 2023/24 MTREF, as well as a Capital Budget that provides for the on-going investment in infrastructure necessary to provide services to the community.

The consolidated Revenue Budget for the 2023/24 financial year is R4 364 525 527, inclusive of operating and capital transfers and R4 109 611 527 excluding capital transfers and contributions. The Expenditure Budget for the 2023/24 MTREF is R3 854 218 901.

The Operational budget is divided into revenue and expenditure sections. The sources of revenue comprise of property rates, electricity, water, sanitation; refuse removal, grants and subsidies, interest and investment income and other revenue. The total consolidated revenue is R4 364 525 527 inclusive of both operating and capital grants. The expenditure by type includes items such as employee related costs, bulk services, inventory, contracted services, debt impairment, depreciation and asset impairment, transfers and grants and general expenditure. The total expenditure is R3 854 218 901, and the capital budget is R202 914 000.

The water tariff is increasing with 15% as a result of the unit price of water and the present difficult economic situation. The bulk service provider, Bloem Water is increasing its tariffs with 8% for the 2023/24 financial year. The overall electricity tariff is increasing with 10% and Eskom, the bulk electricity supplier is increasing with 18.7%. The refuse tariff is increasing with 10%, this increase will assist with the repair and maintenance of the municipality's infrastructure. The sewerage tariff is increasing with 10%. Cost-reflective tariffs are basis for a credible budget, however there should be a balance between the affordability and increase of tariffs.

The Annual Budget for the 2023/24 MTREF is based on the following assumptions:

Budget Assumptions: -

- Consumer Price Index (CPIX) of approximately 6%
 - *The CPIX inflation is forecasted to be within the upper limit of the 3 to 6 per cent target band.*
 - *(Source: Reserve Bank and National Treasury, MFMA Circular 122 & 123)*
- Increase in Bloem Water tariffs by 8%
- National Energy Regulator of South Africa (NERSA) approved tariff increases of 18.7% in 2023/204 and 12.75% increase in 2024/205 for Eskom Bulk Tariff increases (MFMA Budget Circular No. 122 & 123)

- The Salary and Wage Collective Agreement for the period 1 July 2021 to 30 June 2024 approved an increase based on the projected average CPI percentages for 2023 which is 5.4% according to the Reserve Bank's Monetary Committee Statement for January 2023.
- Guiding circulars from National Treasury MFMA Budget Circular No. 122, 123, including previous guiding circulars.
- Impact of loadshedding and alternative energy sources on municipal electricity revenue.
- Historical data in terms of municipal budgets and audited annual financial statements.

The average pay rate of 75% has been informed by the following factors: -

- Historical consumers pay rate.
- Improving the effectiveness of revenue management processes and procedures to ensure that all revenues owed is collected.
- Implementing tariffs that reasonably reflect the cost associated with rendering the service, cost-reflective tariffs.
- Implementation of municipal policies and by-laws.
- Estimate debtors' collection rate of 51.3% as per cash back reserves/accumulated surplus.
- reconciliation.

Capital Budget

The Capital Budget for the 2023/24 financial year is R202 914 000 and is funded by grants and own funding. The sources of funds for the capital budget are as follow:

| Source of Funding | Amount |
|---|---------------|
| Municipal Infrastructure Grant | R142 914 000 |
| Water Services Infrastructure Grant | R20 000 000 |
| Integrated National Electrification Grant | R30 000 000 |
| Own Funding | R10 000 000 |
| Total Capital Budget | R202 914 000 |

1.2 Executive Summary

The Matjhabeng Local Municipality Annual Budget for the 2023/24 MTREF financial year is compiled in accordance with the prescripts of the Municipal Finance Management Act 56 of 2003, Municipal Budget and Reporting Regulations and National Treasury's MFMA Circulars.

A review of the service delivery priorities was performed as part of this year's planning and budget process, hence the development of the Annual Budget for the 2023/24 financial year is informed by the key service delivery priorities. The key performance areas of the municipality are:

- KPA 1: Good governance
- KPA 2: Basic Service Delivery
- KPA 3: Inclusive economic development and job creation
- KPA 4: Institutional Transformation
- KPA 5: Financial sustainability and viability

The municipal strategic objectives have been set to deliver the above stated key performance areas:

- Ensuring access to basic services for all residence;
- Developing and sustaining spatial, natural and built environments;
- Providing integrated and sustainable human settlements;
- Addressing the challenges of poverty, unemployment and social inequality;
- Fostering a safe, secure and healthy environment for employees and communities;
- Developing a prosperous and diverse economy;
- Accelerating service delivery through the acquisition and retention of competent and efficient human capital;
- Ensuring sound financial management and viability.

A review of expenditure was also undertaken so to eliminate spending on non-core activities and the implementation of MFMA Circular 82. The municipal cost containment policy was developed in line with the cost containment regulations and subsequently adopted as a policy of council.

The main challenges experienced during the compilation of the 2023/24 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- Aging and poorly maintained water, roads and electricity infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The increased cost of bulk water and electricity (due to tariff increases from Sedibeng Water and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;
- The facilities of the municipality is not properly maintained due to the low revenue collected on the rental of these facilities this can largely be attributed to the tariffs not being cost reflective.
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;
- Producing a funded budget.
- Affordability of capital projects from own funding.
- Availability of affordable capital/borrowing.

The operational grant allocation for the 2023/24 financial year is R 692 171 000. The Equitable Share allocation is R685 410 000, Finance Management Grant is R 3100 000 ,and the Expanded Public Works allocation is R3 661 000.

In view of the above, the following table represents a consolidated overview of the 2023/24 Medium-term Revenue and Expenditure Framework:

Table 1 – A4 Budgeted Financial Performance (revenue and expenditure)

FSI 84 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

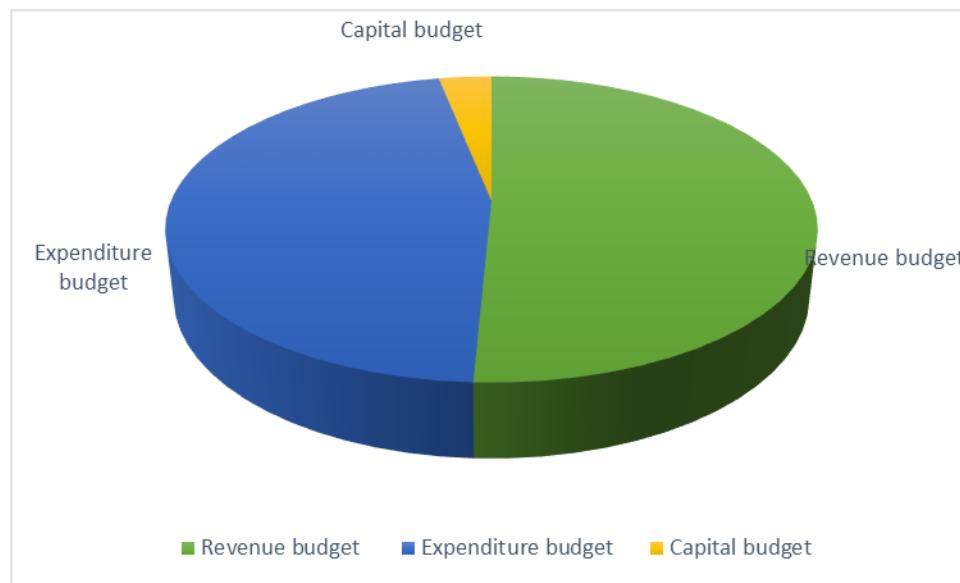
| Description | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | |
|--|---------------|---------------|---------------|----------------------|-----------------|-----------------|-----------------|---|-------------------|---------------------|---------------|
| | | | | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | |
| R thousand | | | | | | | | | | | |
| Revenue | | | | | | | | | | | |
| Brokerage Revenue | | | | | | | | | | | |
| Service charges - Electricity | 645 780 710 | 654 193 122 | 693 255 205 | 696 872 839 | 696 872 839 | 696 872 839 | 696 872 839 | 473 267 825 | 1 052 500 124 | 1 115 713 731 | 1 182 595 555 |
| Service charges - Water | 404 807 934 | 412 065 593 | 412 093 190 | 450 003 059 | 450 003 059 | 450 003 059 | 450 003 059 | 327 758 174 | 827 451 257 | 716 734 061 | 759 738 105 |
| Service charges - Waste Water Management | 149 046 509 | 164 046 341 | 164 053 800 | 189 348 767 | 189 348 767 | 189 348 767 | 189 348 767 | 125 686 778 | 208 283 044 | 220 780 062 | 234 027 503 |
| Service charges - Waste Management | 90 350 890 | 100 109 200 | 98 500 933 | 126 029 441 | 126 029 441 | 126 029 441 | 126 029 441 | 70 375 545 | 139 291 782 | 147 049 289 | 150 508 240 |
| Sale of Goods and Rendering of Services | -7 177 319 | 19 018 331 | 21 017 533 | 51 086 802 | 51 086 802 | 51 086 802 | 51 086 802 | 14 606 800 | 33 007 408 | 35 041 917 | 38 008 431 |
| Agency services | | | | | | | | | | | |
| Interest | | | | | | | | | | | |
| Interest earned from Receivables | 203 130 784 | 186 227 195 | 240 033 659 | 224 402 097 | 224 402 097 | 224 402 097 | 224 402 097 | 216 700 409 | 249 086 308 | 264 031 508 | 279 873 398 |
| Interest earned from Current and Non Current Assets | 2 105 916 | 8 148 805 | 2 300 350 | 4 504 504 | 4 504 504 | 4 504 504 | 4 504 504 | 6 167 353 | 4 870 174 | 5 102 384 | 5 472 127 |
| Dividends | 21 446 | 22 848 | 33 570 | 25 633 | 25 633 | 25 633 | 25 633 | 11 373 | 37 081 | 39 942 | 42 338 |
| Rent on Land | | | | | | | | | | | |
| Rental from Fixed Assets | 13 748 446 | 17 103 249 | 19 885 346 | 26 587 705 | 26 587 705 | 26 587 705 | 26 587 705 | 14 021 582 | 28 183 031 | 29 874 013 | 31 666 454 |
| Licence and permits | 91 360 | 193 583 | 183 220 | 205 198 | 205 198 | 205 198 | 205 198 | 161 018 | 217 510 | 230 901 | 244 304 |
| Operations Revenue | 11 276 915 | 5 075 574 | 3 681 200 | 481 521 480 | 481 521 480 | 481 521 480 | 481 521 480 | 2 940 449 | 499 212 740 | 529 165 515 | 560 015 443 |
| Non-Exchange Revenue | | | | | | | | | | | |
| Property rates | 401 981 704 | 404 353 316 | 443 339 859 | 440 185 484 | 440 185 484 | 440 185 484 | 440 185 484 | 277 407 084 | 400 598 611 | 485 200 476 | 514 376 104 |
| Buncharges and Taxes | | | | | | | | | | | |
| Fines, penalties and forfeits | 4 285 007 | 5 639 140 | 8 234 288 | 26 683 000 | 26 683 000 | 26 683 000 | 26 683 000 | 8 990 595 | 28 284 044 | 29 981 087 | 31 779 952 |
| Licences or permits | | | | | | | | | | | |
| Transfer and subsidies - Operational | 502 011 557 | 632 601 000 | 569 972 156 | 636 814 000 | 636 814 000 | 636 814 000 | 636 814 000 | 557 849 174 | 692 171 000 | 739 156 020 | 783 505 382 |
| Interest | 26 010 636 | 24 320 888 | 30 736 250 | 18 356 721 | 18 356 721 | 18 356 721 | 18 356 721 | 31 842 195 | 19 458 124 | 20 625 611 | 21 883 148 |
| Fuel Levy | | | | | | | | | | | |
| Operations Revenue | | | | | | | | | | | |
| Gains on disposal of Assets | 0 | 0 | -36 646 149 | 63 600 000 | 63 600 000 | 63 600 000 | 63 600 000 | 0 | 60 000 000 | 63 600 000 | 67 416 000 |
| Other Gains | 49 890 089 | 52 315 304 | 48 440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Discounted Operations | | | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | 2 488 014 181 | 2 889 447 484 | 2 871 474 120 | 3 877 808 842 | 3 877 808 842 | 3 877 808 842 | 3 877 808 842 | 2 127 888 384 | 4 109 811 627 | 4 403 848 778 | 4 688 183 680 |
| Expenditure | | | | | | | | | | | |
| Employee related costs | 600 826 805 | 833 733 638 | 879 046 167 | 906 572 359 | 906 572 359 | 906 572 359 | 906 572 359 | 507 897 004 | 952 980 245 | 1 010 159 062 | 1 070 768 605 |
| Remuneration of councillors | 30 274 209 | 28 671 406 | 10 340 313 | 39 971 041 | 39 971 041 | 39 971 041 | 39 971 041 | 6 371 376 | 39 302 111 | 41 723 836 | 44 227 270 |
| Bulk purchases - electricity | 528 574 045 | 544 880 225 | 643 007 451 | 569 971 742 | 567 200 430 | 567 200 430 | 567 200 430 | 150 401 758 | 667 840 650 | 707 917 455 | 750 392 503 |
| Inventory consumed | 0 | 0 | 0 | 807 108 633 | 807 108 633 | 807 108 633 | 807 108 633 | 0 | 8 300 800 | 1 154 000 840 | 1 224 296 695 |
| Debt impairment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Depreciation and amortisation | 253 022 920 | 233 600 606 | 241 822 258 | 10 000 000 | 73 400 300 | 73 400 300 | 73 400 300 | 0 | 248 047 800 | 263 500 667 | 279 380 670 |
| Interest | 281 932 415 | 108 812 105 | 173 475 381 | 109 978 024 | 70 311 570 | 70 311 570 | 70 311 570 | 0 000 410 | 183 883 004 | 104 916 038 | 206 611 055 |
| Contract services | 415 820 503 | 533 701 677 | 302 672 779 | 21 154 013 | 250 097 586 | 250 097 586 | 250 097 586 | 98 709 470 | 97 256 114 | 103 001 482 | 109 276 970 |
| Transfers and subsidies | 1 478 207 | 1 527 801 | 1 104 325 | 827 754 | 938 713 | 938 713 | 938 713 | 778 006 | 1 330 000 | 1 409 800 | 1 404 388 |
| Inrecoverable debts written off | 684 012 154 | 814 216 642 | 815 042 014 | 544 010 123 | 544 010 123 | 544 010 123 | 544 010 123 | 4 704 713 | 576 650 731 | 611 249 776 | 647 924 761 |
| Operational costs | 283 532 219 | 310 305 711 | 301 741 514 | 301 804 171 | 325 192 871 | 325 192 871 | 325 192 871 | 100 345 403 | 240 370 731 | 269 553 712 | 285 726 940 |
| Losses on disposal of Assets | 0 | 0 | 20 810 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Losses | 0 | 0 | -10 544 024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditure | 8 178 474 487 | 9 409 449 902 | 9 448 636 288 | 8 877 446 890 | 8 865 600 931 | 8 865 600 931 | 8 865 600 931 | 1 069 237 937 | 8 864 218 901 | 4 868 685 674 | 4 820 100 718 |
| Burplus / (Deficit) | -880 480 278 | -710 002 418 | -778 082 188 | 480 982 | 12 403 611 | 12 403 611 | 12 403 611 | 1 071 466 427 | 2 66 392 828 | 46 981 204 | 48 082 882 |
| Transfers and subsidies - capital (monetary allocations) | 100 084 140 | 157 742 041 | 99 203 537 | 166 810 000 | 282 756 000 | 282 756 000 | 282 756 000 | 69 857 000 | 254 014 000 | 270 208 840 | 286 421 370 |
| Transfers and subsidies - capital (in-kind) | 0 | 0 | 44 551 882 | 0 | 0 | 0 | 0 | 9 19 000 | 0 | 0 | 0 |
| Burplus / (Deficit) after no capital transfers & contributions | -671 378 187 | -662 280 378 | -834 246 748 | 187 270 982 | 295 159 611 | 295 159 611 | 295 159 611 | 1 142 232 928 | 610 308 828 | 816 670 044 | 834 604 232 |
| Income Tax | | | | | | | | | | | |
| Burplus / (Deficit) after no income tax | -671 378 187 | -662 280 378 | -834 246 748 | 187 270 982 | 295 159 611 | 295 159 611 | 295 159 611 | 1 142 232 928 | 610 308 828 | 816 670 044 | 834 604 232 |
| Share of Burplus/Deficit attributable to Joint Venture | | | | | | | | | | | |
| Share of Burplus/Deficit attributable to Minorities | | | | | | | | | | | |
| Burplus / (Deficit) attributable to municipality | -671 378 187 | -662 280 378 | -834 246 748 | 187 270 982 | 295 159 611 | 295 159 611 | 295 159 611 | 1 142 232 928 | 610 308 828 | 816 670 044 | 834 604 232 |
| Share of Burplus/Deficit attributable to Associate | | | | | | | | | | | |
| Inter company/Parent subsidiary transactions | | | | | | | | | | | |
| Burplus / (Deficit) for the year | -671 378 187 | -662 280 378 | -834 246 748 | 187 270 982 | 295 159 611 | 295 159 611 | 295 159 611 | 1 142 232 928 | 610 308 828 | 816 670 044 | 834 604 232 |

The total revenue is inclusive of all the revenue due to the municipality which includes operating and capital grants.

Total operating expenditure for the 2023/24 financial year has been appropriated at R 4 109 611 527 and translates into a budgeted surplus of R255 392 626.

The total capital budget for the MTREF is R 202 914 000 for the 2023/24 financial year.

Budget 2023/24



1.3 Operating Budget Framework

The proposed operating revenue framework is R4 109 611 527, and the consolidated revenue is approximately R4 364 525 527. The operating expenditure framework is totalling at R3 854 218 901.

1.3.1 Operating Revenue Framework

For the municipality to achieve the set targets in terms of service delivery it needs to generate sufficient revenue. The financial state of affairs of the municipality necessitates difficult decisions to be made in terms of tariff increases, cost containment measures and balancing expenditure against planned realistic revenues. Efficient and effective revenue management is thus crucial.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth and continued economic development;
- Efficient revenue management, which aims to ensure 90% annual collection rate for property rates, 95% collection rate for electricity and an average of 65% per cent for other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;

- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of Matjhabeng Local Municipality.
- Municipal By-laws

Revenue Raising Strategy

- Implementation of the Revenue Enhancement Strategy by increasing the revenue base of the municipality.
- Rejuvenate disconnection project (Operation Patala) with a revenue protection unit in place to monitor reconnections and disconnections.
- Installation of new meters in unmetered areas and replacement of faulty meters.
- Implementation and installation of Automated meter reading (AMR) meters.
- Review budget related policies
- Implementation of the Supplementary Valuation Roll
- Reconciliation between the billing system and the valuation roll.
- Review the tariffs for services rendered to ensure that tariffs are cost reflective.

Table 2 – Budget Financial Performance (Revenue)

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | |
|---|---------------|-----------------|-----------------|----------------------|-----------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
| | R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Revenue | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | |
| Service charges - Electricity | 645 780 710 | 654 193 122 | 693 255 295 | 956 872 839 | 956 872 839 | 956 872 839 | 473 267 825 | 1 052 560 124 | 1 115 713 731 | 1 182 656 555 | |
| Service charges - Water | 404 897 934 | 412 665 563 | 412 093 190 | 450 993 069 | 450 993 069 | 450 993 069 | 327 756 174 | 627 451 257 | 716 734 061 | 759 738 105 | |
| Service charges - Waste Water Management | 149 646 509 | 164 794 341 | 164 663 890 | 189 348 767 | 189 348 767 | 189 348 767 | 125 686 778 | 208 283 644 | 220 780 662 | 234 027 503 | |
| Service charges - Waste Management | 90 350 896 | 100 109 200 | 98 560 933 | 126 629 441 | 126 629 441 | 126 629 441 | 76 375 545 | 139 291 782 | 147 649 289 | 156 508 246 | |
| Sale of Goods and Rendering of Services | -7 177 319 | 19 018 331 | 21 017 533 | 51 086 802 | 51 086 802 | 51 086 802 | 14 806 809 | 33 907 468 | 35 941 917 | 38 098 431 | |
| Agency services | | | | | | | | | | | |
| Interest | | | | | | | | | | | |
| Interest earned from Receivables | 203 130 784 | 186 227 195 | 240 033 659 | 224 402 097 | 224 402 097 | 224 402 097 | 218 700 409 | 249 086 328 | 264 031 508 | 279 873 398 | |
| Interest earned from Current and Non Current Assets | 2 106 916 | 814 805 | 2 390 350 | 4 594 504 | 4 594 504 | 4 594 504 | 6 167 353 | 4 870 174 | 5 162 384 | 5 472 127 | |
| Dividends | 21 446 | 22 848 | 33 570 | 25 633 | 25 633 | 25 633 | 11 373 | 37 681 | 39 942 | 42 338 | |
| Rent on Land | | | | | | | | | | | |
| Rental from Fixed Assets | 13 748 446 | 17 103 249 | 19 885 345 | 26 587 765 | 26 587 765 | 26 587 765 | 14 021 582 | 28 183 031 | 29 874 013 | 31 666 454 | |
| Licence and permits | 91 360 | 193 583 | 183 220 | 205 198 | 205 198 | 205 198 | 161 018 | 217 510 | 230 561 | 244 394 | |
| Operational Revenue | 11 276 915 | 5 075 574 | 3 681 290 | 461 521 462 | 461 521 462 | 461 521 462 | 2 940 449 | 499 212 749 | 529 165 516 | 560 915 443 | |
| Non-Exchange Revenue | | | | | | | | | | | |
| Property rates | 401 961 704 | 424 353 316 | 443 339 859 | 440 185 484 | 440 185 484 | 440 185 484 | 277 407 084 | 466 596 611 | 485 260 476 | 514 376 104 | |
| Surcharges and Taxes | | | | | | | | | | | |
| Fines, penalties and forfeits | 4 265 607 | 5 639 146 | 8 224 288 | 26 683 060 | 26 683 060 | 26 683 060 | 899 595 | 28 284 044 | 29 981 087 | 31 779 952 | |
| Licences or permits | | | | | | | | | | | |
| Transfer and subsidies - Operational | 502 011 557 | 632 601 000 | 569 972 156 | 636 814 000 | 636 814 000 | 636 814 000 | 557 849 174 | 692 171 000 | 739 156 020 | 783 505 382 | |
| Interest | 26 010 636 | 24 320 888 | 30 736 250 | 18 356 721 | 18 356 721 | 18 356 721 | 31 842 195 | 19 458 124 | 20 625 611 | 21 863 148 | |
| Fuel Levy | | | | | | | | | | | |
| Operational Revenue | | | | | | | | | | | |
| Gains on disposal of Assets | 0 | 0 | -36 645 149 | 63 600 000 | 63 600 000 | 63 600 000 | 0 | 60 000 000 | 63 600 000 | 67 416 000 | |
| Other Gains | 49 890 089 | 52 315 324 | 48 440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Discontinued Operations | | | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | 2 498 014 191 | 2 699 447 484 | 2 671 474 120 | 3 677 906 842 | 3 677 906 842 | 3 677 906 842 | 2 127 693 364 | 4 109 611 527 | 4 403 946 778 | 4 668 183 580 | |

Table 2 (Table A4 Budgeted Financial Performance – revenue) displays the operating revenue which excludes the capital transfers and contributions which is in line with the Municipal Budget and Reporting Regulations.

The main sources of revenue are property rates, service charges and transfers recognized as operational.

Property Rates

The estimated revenue from Property Rates for the 2023/24 is R466 596 611, which represents a 6% increase from the 2022/23 financial year, 2% of property rates will be allocated to water revenue. Property Rates represent 12% of the estimated revenue budget.

Service charges

The service charges for the 2023/24 budget are R 2 061 494 275, 49.9% of the revenue budget is funded by service charges. Service Charges consist of revenue resulting from the sale of electricity, water, sanitation, and refuse. Electricity revenue increase is informed by the Cost of Supply Study (CoS), NERSA guidelines and National Treasury. In addition, electricity tariffs are subject to approval by NERSA based on the municipal cost of supply study. The approval process from NERSA will be finalized during May 2023. The CoS is still in draft format.

The estimated revenue from electricity is R1 052 560 124, 25% of the revenue budget. The estimated revenue from Water is R 627 451 257, 12% of the revenue budget. The estimated revenue from Sanitation and Refuse service charges are R 208 686 778 and R139 291 782, which represents 5% and 3% respectively.

Operational Transfers and Grant receipts

Transfers recognized as operational receipts are the second largest revenue source, representing 18% of the revenue and amount to R 692 171 000

for the 2023/24 financial year as per the draft Division of Revenue (DoRA) Bill 2023. The operational transfers and grants for the 2023/24 budget year is as follows:

| Grants | 2023/2024 Allocation |
|--|-----------------------------|
| Equitable Share Grant (EQS) | R685 410 000 |
| Finance Management Grant (FMG) | R3 100 000 |
| Expanded Public Works Programme (EPWP) | R3 661 000 |

The Equitable share allocation is a grant which supplements the municipality's own revenue for the provision of the necessary basic level of services to each poor household within their jurisdiction.

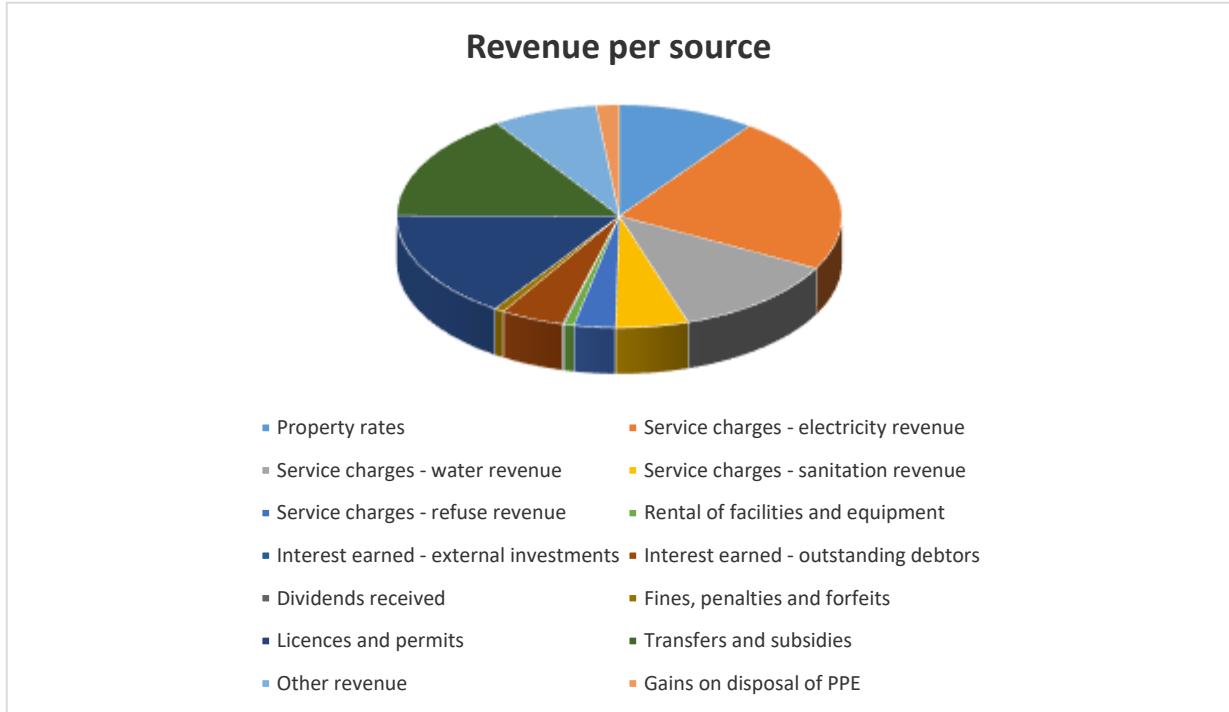
Other Revenue Sources

The total amount for other revenue sources is R813 463 242 and consist of:

| | |
|--|--------------|
| Rental of facilities and equipment | R28 183 031 |
| Interest earned - external investments | R4 870 174 |
| Interest earned - outstanding debtors | R249 086 328 |
| Dividends received | R37 681 |
| Fines, penalties and forfeits | R28 284 044 |
| Licenses and permits | R217 510 |
| Other revenue | R533 120 217 |

Gains on disposal of PPE

The municipality intends to finalize the disposal of assets during the 2023/24 financial year. The projected revenue from the disposal of assets is R60 000 000. This projected revenue will be utilized to invest in capital projects and local economic development.



1.3.2 Operating Expenditure Framework

The Municipality therefore has a great challenge of providing basic services to its population with limited resources.

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---|----------------------|------------------------|------------------------|
| | R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Expenditure | | | | | | | | | | | |
| Employee related costs | 699 826 895 | 833 733 638 | 879 248 167 | 906 572 359 | 906 572 359 | 906 572 359 | 597 897 604 | 952 980 245 | 1 010 159 062 | 1 070 768 605 | |
| Remuneration of councillors | 30 274 209 | 28 671 496 | 16 349 313 | 39 971 641 | 39 971 641 | 39 971 641 | 6 371 376 | 39 362 111 | 41 723 836 | 44 227 270 | |
| Bulk purchases - electricity | 528 574 945 | 544 880 225 | 643 907 451 | 565 971 742 | 557 200 430 | 557 200 430 | 156 401 758 | 667 846 656 | 707 917 455 | 750 392 503 | |
| Inventory consumed | 0 | 0 | 0 | 897 108 633 | 897 108 633 | 897 108 633 | 0 | 836 890 609 | 1 154 996 846 | 1 224 296 656 | |
| Debt impairment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Depreciation and amortisation | 253 022 920 | 233 600 606 | 241 822 258 | 100 000 000 | 73 499 399 | 73 499 399 | 0 | 248 647 800 | 263 566 667 | 279 380 670 | |
| Interest | 281 932 415 | 108 812 105 | 173 475 381 | 109 578 924 | 70 311 576 | 70 311 576 | 969 419 | 183 883 904 | 194 916 938 | 206 611 955 | |
| Contracted services | 415 820 503 | 533 701 677 | 302 672 779 | 211 540 513 | 250 697 586 | 250 697 586 | 98 709 476 | 97 256 114 | 103 091 482 | 109 276 970 | |
| Transfers and subsidies | 1 478 207 | 1 527 801 | 1 194 325 | 827 754 | 938 713 | 938 713 | 778 098 | 1 330 000 | 1 409 800 | 1 494 388 | |
| Irrecoverable debts written off | 684 012 154 | 814 216 642 | 815 642 914 | 544 010 123 | 544 010 123 | 544 010 123 | 4 764 713 | 576 650 731 | 611 249 776 | 647 924 761 | |
| Operational costs | 283 532 219 | 310 305 711 | 391 741 514 | 301 864 171 | 325 192 871 | 325 192 871 | 190 345 493 | 249 370 731 | 269 553 712 | 285 726 940 | |
| Losses on disposal of Assets | 0 | 0 | 26 810 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Losses | 0 | 0 | -16 544 624 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditure | 3 178 474 467 | 3 409 449 902 | 3 449 536 288 | 3 677 445 860 | 3 665 503 331 | 3 665 503 331 | 1 056 237 937 | 3 854 218 901 | 4 358 585 574 | 4 620 100 718 | |

Employee Related Cost & Councillor Remuneration

The budgeted employee related cost is R952 980 245 which is 23% of the total expenditure budget. Councillor Remuneration is budgeted at R39 362 111.

Bulk Purchases – Electricity

The budgeted amount for bulk purchases for electricity is R667 846 656 which is 16% of the total expenditure budget. Eskom is increasing the bulk municipal tariff by 18.7%.

Water Inventory

As from 2021/22 financial year municipalities are advised to budget and account for bulk water purchases as inventory as per GRAP 12. Municipalities must budget for water as inventory from the 2021/22 MTREF, hence water will no longer form part of bulk purchases.

The budgeted amount for water inventory is R656 722 153 for the 2023/24 financial year and is 20% of the expenditure budget.

Contracted Services

Contracted services consist of outsourced services, consultants and professions, and contractors. Included in the contractors is a portion relating to repair and maintenance. The total budget for contracted services is R97 256 114.

Other Expenditure

Other General Expenditure relate to operational costs of the municipality. The budgeted amount is R254 295 957.

Depreciation and Debt Impairment

The budget for Debt Impairment is R576 650 731 and Depreciation is R248 647 800 for the 2023/24 financial year.

Repairs and Maintenance

Repairs and Maintenance expenditure is budgeted for under inventory and contractors. The total budget is R 211 504 563.

The Municipality therefore has a great challenge of providing basic services to its population with limited resources.

| Description R thousand | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Repairs and Maintenance by Expenditure Item | | | | | | | | | | |
| Employee related costs | | | | | | | | | | |
| Inventory Consumed (Project Maintenance) | 30 | 53 | 232 | 163 623 | 121 249 | 121 249 | 10 859 | 166 563 | 312 609 | 331 366 |
| Contracted Services | 22 704 | 31 309 | 32 179 | 136 072 | 111 457 | 111 457 | 13 684 | 40 426 | 42 851 | 45 423 |
| Other Expenditure | – | – | 235 | 2 999 | 2 027 | 2 027 | 498 | 4 515 | 4 786 | 5 073 |
| Total Repairs and Maintenance Expenditure | 22 734 | 31 362 | 32 646 | 302 694 | 234 733 | 234 733 | 25 040 | 211 505 | 360 247 | 381 862 |

Proposed Tariff increases for 2022/23 MTREF.

The setting of cost-reflective tariffs is a requirement of Section 74(2) of the Municipal Systems Act which is meant to ensure that municipalities set tariffs that enable them to recover the full cost of rendering the service. Cost-reflective tariffs forms the basis of compiling a credible budget.

The following factors were considered during the tariff setting process. The key cost drives to provide basic municipal services, the economic environment and the balance between affordability and ensuring the financial sustainability of the municipality.

- The water tariff is increasing with 15% because of the unit price of water and to ensure the municipality recover the cost of rendering the service.
- Introducing basic water charge of R25.00
- Indigents are excluded from the basic charge.
- The overall electricity tariff is increasing with 10% and Eskom, the bulk electricity supplier is increasing with 18.7%.
- The property rates tariff to increase with 6% , of which 2% will be used to cross subsidize water tariff.
- The refuse tariff is increasing by 10%.
- The sewerage tariff is increasing by 10%.
- Other revenue is increasing by 6%.

Although the proposed tariffs are above the CPI inflation of 6%, the municipality's tariffs are still not fully cost-reflective. A phased in approach will be followed over the MTREF in terms of setting of cost-reflective tariffs and to ensure that the full cost is recovered.

Capital Budget

The Capital Budget for the 2023/24 financial year is R202 914 000 and is funded by grants and own funding. The sources of funds for the capital budget are as follow:

| Source of Funding | Amount |
|---|---------------|
| Municipal Infrastructure Grant | R142 914 000 |
| Water Services Infrastructure Grant | R20 000 000 |
| Integrated National Electrification Grant | R30 000 000 |
| Own Funding | R10 000 000 |
| Total Capital Budget | R202 914 000 |

The table below presents the capital expenditure per vote and the sources of funding. The bulk of the capital budget is related to service delivery vote, which is community service, water, sewerage, and electricity.

| Vote Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | | |
|---|-----|----------------|---------------|----------------|----------------------|-----------------|-----------------|-----------------|---|--------------------|-------------------|---------------------|------------------------|
| | | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 |
| R thousand | 1 | | | | | | | | | | | | |
| Capital expenditure - Vote | | | | | | | | | | | | | |
| Capital multi-year expenditure sub-total | 7 | – | – | – | – | – | – | – | – | – | – | – | – |
| Single-year expenditure to be appropriated | 2 | | | | | | | | | | | | |
| Vote 01 - Council General | | 20 134 | 6 972 | 24 769 | 10 000 | 75 821 | 75 821 | 64 019 | 10 000 | 10 600 | 11 236 | | |
| Vote 02 - Office Of The Executive Mayor | | – | – | – | – | 45 | 45 | – | – | – | – | | |
| Vote 03 - Office Of The Speaker | | – | – | – | – | 65 | 65 | 65 | – | – | – | | |
| Vote 04 - Council Whip | | – | – | – | – | – | – | – | – | – | – | | |
| Vote 05 - Office Of The Municipal Manager | | – | – | (235) | – | 892 | 892 | 451 | – | – | – | | |
| Vote 06 - Corporate Services | | – | – | – | – | 418 | 418 | 152 | – | – | – | | |
| Vote 07 - Finance | | – | – | – | – | 2 706 | 2 706 | 1 869 | – | – | – | | |
| Vote 08 - Human Resources | | – | – | – | – | – | – | – | – | – | – | | |
| Vote 09 - Community Services | | 29 091 | 28 100 | 3 944 | 29 852 | 7 329 | 7 329 | 2 138 | 20 932 | 22 188 | 23 519 | | |
| Vote 10 - Public Safety And Transport | | – | – | – | – | 3 022 | 3 022 | 378 | – | – | – | | |
| Vote 11 - Economic Development | | – | – | – | – | 700 | 700 | 156 | – | – | – | | |
| Vote 12 - Engineering Services | | 14 027 | 58 920 | 18 271 | – | 82 434 | 82 434 | 2 714 | 97 195 | 103 026 | 109 208 | | |
| Vote 13 - Water/ Sewerage | | 34 998 | (13 513) | 64 607 | 132 577 | 177 138 | 177 138 | 42 599 | 44 788 | 47 475 | 50 323 | | |
| Vote 14 - Electricity | | 13 647 | 9 530 | 1 874 | 4 380 | 9 966 | 9 966 | 2 559 | 30 000 | 31 800 | 33 708 | | |
| Vote 15 - Other | | – | – | 42 000 | – | 393 | 393 | 130 | – | – | – | | |
| Capital single-year expenditure sub-total | | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 | 227 994 | | |
| Total Capital Expenditure - Vote | | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 | 227 994 | | |
| Capital Expenditure - Functional | | | | | | | | | | | | | |
| Governance and administration | | 20 134 | 6 972 | 24 534 | 10 000 | 81 008 | 81 008 | 66 867 | 10 000 | 10 600 | 11 236 | | |
| Executive and council | | 20 134 | 6 972 | 24 769 | 10 000 | 76 164 | 76 164 | 64 274 | 10 000 | 10 600 | 11 236 | | |
| Finance and administration | | – | – | (235) | – | 4 665 | 4 665 | 2 423 | – | – | – | | |
| Internal audit | | – | – | – | – | 179 | 179 | 170 | – | – | – | | |
| Community and public safety | | 24 245 | 25 395 | 3 944 | 6 148 | 8 748 | 8 748 | 2 408 | – | – | – | | |
| Community and social services | | 17 230 | 14 187 | 277 | – | 1 309 | 1 309 | 1 309 | – | – | – | | |
| Sport and recreation | | 7 015 | 11 209 | 3 666 | 6 148 | 4 262 | 4 262 | 829 | – | – | – | | |
| Public safety | | – | – | – | – | 2 784 | 2 784 | 140 | – | – | – | | |
| Housing | | – | – | – | – | 393 | 393 | 130 | – | – | – | | |
| Health | | – | – | – | – | – | – | – | – | – | – | | |
| Economic and environmental services | | 1 299 | 15 621 | 53 064 | – | 81 416 | 81 416 | 1 784 | 89 469 | 94 837 | 100 528 | | |
| Planning and development | | – | – | 42 661 | – | – | – | – | – | – | – | | |
| Road transport | | 1 299 | 15 621 | 10 403 | – | 81 416 | 81 416 | 1 784 | 89 469 | 94 837 | 100 528 | | |
| Environmental protection | | – | – | – | – | – | – | – | – | – | – | | |
| Trading services | | 66 219 | 42 021 | 73 687 | 160 661 | 189 656 | 189 656 | 46 070 | 103 445 | 109 651 | 116 231 | | |
| Energy sources | | 13 647 | 9 530 | 1 874 | 4 380 | 9 829 | 9 829 | 2 541 | 30 000 | 31 800 | 33 708 | | |
| Water management | | 4 517 | 10 406 | 11 579 | 10 803 | 15 336 | 15 336 | 3 431 | – | – | – | | |
| Waste water management | | 43 209 | 19 380 | 60 234 | 121 774 | 162 733 | 162 733 | 40 098 | 52 513 | 55 664 | 59 004 | | |
| Waste management | | 4 846 | 2 704 | – | 23 704 | 1 758 | 1 758 | – | 20 932 | 22 188 | 23 519 | | |
| Other | | – | – | – | – | 102 | 102 | 99 | – | – | – | | |
| Total Capital Expenditure - Functional | 3 | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 | 227 994 | | |
| Funded by: | | | | | | | | | | | | | |
| National Government | | 90 799 | 80 376 | 88 695 | 166 809 | 197 364 | 197 364 | 47 798 | 192 914 | 204 489 | 216 758 | | |
| Provincial Government | | – | – | – | – | 62 000 | 62 000 | – | – | – | – | | |
| District Municipality | | – | – | – | – | – | – | – | – | – | – | | |
| Transfers recognised - capital | 4 | 90 799 | 80 376 | 130 695 | 166 809 | 259 364 | 259 364 | 47 798 | 192 914 | 204 489 | 216 758 | | |
| Borrowing | 6 | 21 099 | 9 634 | 24 534 | 10 000 | 101 566 | 101 566 | 69 431 | 10 000 | 10 600 | 11 236 | | |
| Internally generated funds | | – | – | – | – | – | – | – | – | – | – | | |
| Total Capital Funding | 7 | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 | 227 994 | | |

1.5 Annual Budget Tables

The following pages present the main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulation.

FS184 Matjhabeng - Table A1 Budget Summary

| Description | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|--------------------|--------------------|--------------------|----------------------|------------------|--------------------|--------------------|---|------------------------|------------------------|
| | R thousands | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Financial Performance | | | | | | | | | | |
| Property rates | 401 962 | 424 353 | 443 340 | 440 185 | 440 185 | 440 185 | 277 407 | 466 597 | 485 260 | 514 376 |
| Service charges | 1 290 676 | 1 331 762 | 1 368 573 | 1 723 844 | 1 723 844 | 1 723 844 | 1 003 086 | 2 027 587 | 2 200 878 | 2 332 930 |
| Investment revenue | 2 107 | 815 | 2 390 | 4 595 | 4 595 | 4 595 | 6 167 | 4 870 | 5 162 | 5 472 |
| Transfer and subsidies - Operational | 502 012 | 632 601 | 569 972 | 636 814 | 636 814 | 636 814 | 557 849 | 692 171 | 739 156 | 783 505 |
| Other own revenue | 301 258 | 309 916 | 287 198 | 872 469 | 872 469 | 872 469 | 283 183 | 918 387 | 973 490 | 1 031 900 |
| Total Revenue (excluding capital transfers and contributions) | 2 498 014 | 2 699 447 | 2 671 474 | 3 677 907 | 3 677 907 | 3 677 907 | 2 127 693 | 4 109 612 | 4 403 947 | 4 668 184 |
| Employee costs | 699 827 | 833 734 | 879 248 | 906 572 | 906 572 | 906 572 | 597 898 | 952 980 | 1 010 159 | 1 070 769 |
| Remuneration of councillors | 30 274 | 28 671 | 16 349 | 39 972 | 39 972 | 39 972 | 6 371 | 39 362 | 41 724 | 44 227 |
| Depreciation and amortisation | 253 023 | 233 601 | 241 822 | 100 000 | 73 499 | 73 499 | — | 248 648 | 263 567 | 279 381 |
| Finance charges | 281 932 | 108 812 | 173 475 | 109 579 | 70 312 | 70 312 | 969 | 183 884 | 194 917 | 206 612 |
| Inventory consumed and bulk purchases | 528 575 | 544 880 | 643 907 | 1 463 080 | 1 454 309 | 1 454 309 | 156 402 | 1 504 737 | 1 862 914 | 1 974 689 |
| Transfers and subsidies | 1 478 | 1 528 | 1 194 | 828 | 939 | 939 | 778 | 1 330 | 1 410 | 1 494 |
| Other expenditure | 1 383 365 | 1 658 224 | 1 493 539 | 1 057 415 | 1 119 901 | 1 119 901 | 293 820 | 923 278 | 983 895 | 1 042 929 |
| Total Expenditure | 3 178 474 | 3 409 450 | 3 449 536 | 3 677 446 | 3 665 503 | 3 665 503 | 1 056 238 | 3 854 219 | 4 358 586 | 4 620 101 |
| Surplus/(Deficit) | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) | (680 460) | (710 002) | (778 062) | 461 | 12 404 | 12 404 | 1 071 455 | 255 393 | 45 361 | 48 083 |
| Transfers and subsidies - capital (in-kind) | 109 084 | 157 742 | 99 264 | 166 810 | 282 756 | 282 756 | 69 857 | 254 914 | 270 209 | 286 421 |
| — | — | — | 44 552 | — | — | — | 920 | — | — | — |
| (571 376) | (552 260) | (634 247) | 167 271 | 295 160 | 295 160 | 1 142 232 | 510 307 | 315 570 | 334 504 | |
| Surplus/(Deficit) after capital transfers & contributions | | | | | | | | | | |
| Share of Surplus/Deficit attributable to Associate | — | — | — | — | — | — | — | — | — | — |
| Surplus/(Deficit) for the year | (571 376) | (552 260) | (634 247) | 167 271 | 295 160 | 295 160 | 1 142 232 | 510 307 | 315 570 | 334 504 |
| Capital expenditure & funds sources | | | | | | | | | | |
| Capital expenditure | 111 898 | 90 009 | 155 230 | 176 809 | 362 136 | 362 136 | 127 598 | 202 914 | 215 089 | 227 994 |
| Transfers recognised - capital | 90 799 | 80 376 | 130 695 | 166 809 | 259 364 | 259 364 | 54 377 | 192 914 | 204 489 | 216 758 |
| Borrowing | — | — | — | — | — | — | — | — | — | — |
| Internally generated funds | 21 099 | 9 634 | 24 534 | 10 000 | 102 772 | 102 772 | 73 222 | 10 000 | 10 600 | 11 236 |
| Total sources of capital funds | 111 898 | 90 009 | 155 230 | 176 809 | 362 136 | 362 136 | 127 598 | 202 914 | 215 089 | 227 994 |
| Financial position | | | | | | | | | | |
| Total current assets | 3 011 910 | 4 423 852 | 4 314 739 | 9 434 666 | 9 617 758 | 9 617 758 | 5 343 003 | 5 932 136 | 5 905 965 | 5 823 207 |
| Total non current assets | 5 022 006 | 5 153 475 | 5 753 584 | 3 865 955 | 3 984 136 | 3 984 136 | 5 923 182 | 4 848 008 | 5 604 182 | 5 940 433 |
| Total current liabilities | 9 547 815 | 12 121 300 | 13 052 362 | 12 998 904 | 13 114 850 | 13 114 850 | 13 176 571 | 10 007 267 | 10 739 879 | 11 384 272 |
| Total non current liabilities | — | — | — | — | — | — | — | — | — | — |
| Community wealth/Equity | (655 078) | (1 949 542) | (2 531 259) | 167 271 | 295 160 | 295 160 | (2 030 227) | 510 307 | 315 570 | 334 504 |
| Cash flows | | | | | | | | | | |
| Net cash from (used) operating | — | 1 094 180 | 809 566 | 685 081 | 801 027 | 801 027 | (490 874) | 1 009 896 | 758 943 | — |
| Net cash from (used) investing | — | (51 840) | (113 230) | (112 422) | (285 214) | (285 214) | (119 196) | (198 909) | 48 018 | (16 517) |
| Net cash from (used) financing | — | 70 000 | 64 292 | 45 207 | — | — | — | 99 077 | (4 825) | 85 247 |
| Cash/cash equivalents at the year end | 1 081 | 1 171 140 | 825 847 | 617 866 | 515 812 | 515 812 | (610 070) | 910 063 | 1 712 199 | 1 780 930 |
| Cash backing/surplus reconciliation | | | | | | | | | | |
| Cash and investments available | 4 814 105 | 6 037 003 | 5 496 176 | 10 865 215 | 11 166 488 | 11 166 488 | 5 971 907 | 9 002 353 | 10 081 468 | 10 686 356 |
| Application of cash and investments | 7 646 875 | 9 612 426 | 10 122 939 | 11 393 732 | 11 393 732 | 11 393 732 | 9 881 734 | 8 710 314 | 9 587 758 | 10 222 758 |
| Balance - surplus (shortfall) | (2 832 771) | (3 575 423) | (4 626 763) | (528 517) | (227 244) | (227 244) | (3 909 827) | 292 038 | 493 710 | 463 598 |
| Asset management | | | | | | | | | | |
| Asset register summary (WDV) | 4 664 787 | 4 800 105 | 5 442 214 | 3 865 168 | 3 983 349 | 3 983 349 | 4 588 312 | 5 328 904 | 5 648 638 | — |
| Depreciation | 253 023 | 233 601 | 241 822 | 100 000 | 73 499 | 73 499 | 248 648 | 263 567 | 279 381 | — |
| Renewal and Upgrading of Existing Assets | 1 122 | 5 790 | 27 053 | 42 257 | 91 492 | 91 492 | 8 077 | 8 561 | 9 075 | — |
| Repairs and Maintenance | 22 734 | 31 362 | 32 646 | 302 694 | 234 733 | 234 733 | 211 505 | 360 247 | 381 862 | — |
| Free services | | | | | | | | | | |
| Cost of Free Basic Services provided | 54 080 | 58 966 | 67 132 | 108 608 | 108 608 | 108 608 | 77 107 | 92 799 | 98 366 | — |
| Revenue cost of free services provided | 53 762 | 55 962 | 78 472 | 45 589 | 45 589 | 45 589 | 47 412 | 50 257 | 53 272 | — |
| Households below minimum service level | | | | | | | | | | |
| Water: | 1 | — | — | 1 | 1 | 1 | — | — | — | — |
| Sanitation/sewerage: | 17 | — | — | 18 | 18 | 18 | — | — | — | — |
| Energy: | 30 | — | — | 30 | 30 | 30 | — | — | — | — |
| Refuse: | 14 | — | — | 14 | 14 | 14 | — | — | — | — |

FS184 Matjhabeng - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

| Functional Classification Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | |
|--|-----|------------------|------------------|------------------|----------------------|------------------|------------------|---|--------------------|---------------------|------------------------|
| | | R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 |
| Revenue - Functional | | | | | | | | | | | |
| <i>Governance and administration</i> | | 1 116 892 | 1 335 638 | 1 200 749 | 1 830 834 | 1 946 780 | 1 946 780 | 2 019 584 | 2 136 882 | 2 265 095 | |
| Executive and council | | 611 088 | 790 338 | 632 577 | 867 224 | 983 170 | 983 170 | 1 007 085 | 1 072 965 | 1 137 343 | |
| Finance and administration | | 505 803 | 545 300 | 568 172 | 963 610 | 963 610 | 963 610 | 1 012 499 | 1 063 917 | 1 127 752 | |
| Internal audit | | – | – | – | – | – | – | – | – | – | – |
| <i>Community and public safety</i> | | 7 014 | 14 879 | 13 085 | 49 875 | 49 875 | 49 875 | 51 677 | 54 777 | 58 064 | |
| Community and social services | | 1 493 | 3 489 | 2 768 | 12 815 | 12 815 | 12 815 | 13 332 | 14 132 | 14 980 | |
| Sport and recreation | | 280 | 131 | 95 | 5 075 | 5 075 | 5 075 | 1 462 | 1 550 | 1 643 | |
| Public safety | | 5 241 | 11 260 | 10 223 | 31 985 | 31 985 | 31 985 | 36 883 | 39 096 | 41 441 | |
| Housing | | – | – | – | – | – | – | – | – | – | – |
| Health | | – | – | – | – | – | – | – | – | – | – |
| <i>Economic and environmental services</i> | | 13 | 20 | 13 | – | – | – | 130 | 138 | 147 | |
| Planning and development | | 13 | 20 | 13 | – | – | – | 130 | 138 | 147 | |
| Road transport | | – | – | – | – | – | – | – | – | – | – |
| Environmental protection | | – | – | – | – | – | – | – | – | – | – |
| <i>Trading services</i> | | 1 482 929 | 1 506 406 | 1 601 199 | 1 940 188 | 1 940 188 | 1 940 188 | 2 267 728 | 2 455 427 | 2 602 753 | |
| Energy sources | | 662 691 | 674 589 | 715 417 | 970 593 | 970 593 | 970 593 | 1 067 790 | 1 131 857 | 1 199 769 | |
| Water management | | 504 013 | 503 778 | 526 716 | 592 912 | 592 912 | 592 912 | 784 981 | 883 715 | 936 738 | |
| Waste water management | | 190 914 | 203 112 | 213 340 | 222 239 | 222 239 | 222 239 | 244 792 | 259 479 | 275 048 | |
| Waste management | | 125 312 | 124 927 | 145 726 | 154 444 | 154 444 | 154 444 | 170 166 | 180 376 | 191 198 | |
| <i>Other</i> | 4 | 251 | 246 | 243 | 23 820 | 23 820 | 23 820 | 25 406 | 26 930 | 28 546 | |
| Total Revenue - Functional | 2 | 2 607 098 | 2 857 190 | 2 815 290 | 3 844 717 | 3 960 663 | 3 960 663 | 4 364 526 | 4 674 156 | 4 954 605 | |
| Expenditure - Functional | | | | | | | | | | | |
| <i>Governance and administration</i> | | 886 834 | 863 177 | 957 249 | 656 749 | 680 944 | 680 944 | 793 782 | 841 409 | 891 894 | |
| Executive and council | | 170 044 | 191 365 | 234 030 | 196 569 | 201 478 | 201 478 | 224 060 | 237 504 | 251 754 | |
| Finance and administration | | 712 904 | 667 459 | 719 665 | 454 476 | 473 541 | 473 541 | 563 676 | 597 496 | 633 346 | |
| Internal audit | | 3 887 | 4 353 | 3 553 | 5 704 | 5 925 | 5 925 | 6 046 | 6 409 | 6 794 | |
| <i>Community and public safety</i> | | 284 908 | 290 594 | 303 169 | 399 032 | 400 422 | 400 422 | 371 324 | 402 376 | 426 519 | |
| Community and social services | | 91 238 | 73 918 | 103 989 | 159 566 | 157 979 | 157 979 | 137 554 | 149 360 | 158 321 | |
| Sport and recreation | | 76 837 | 74 198 | 66 765 | 85 429 | 86 787 | 86 787 | 72 352 | 76 693 | 81 295 | |
| Public safety | | 88 804 | 111 982 | 100 859 | 113 837 | 109 054 | 109 054 | 117 287 | 124 324 | 131 784 | |
| Housing | | 19 068 | 20 491 | 21 308 | 22 996 | 29 397 | 29 397 | 26 465 | 33 273 | 35 270 | |
| Health | | 8 961 | 10 005 | 10 248 | 17 205 | 17 205 | 17 205 | 17 666 | 18 726 | 19 849 | |
| <i>Economic and environmental services</i> | | 144 042 | 174 785 | 187 133 | 132 193 | 130 625 | 130 625 | 98 719 | 125 842 | 133 392 | |
| Planning and development | | 31 447 | 44 653 | 39 070 | 79 328 | 77 943 | 77 943 | 58 448 | 61 955 | 65 672 | |
| Road transport | | 112 595 | 130 132 | 148 063 | 52 865 | 52 682 | 52 682 | 40 270 | 63 887 | 67 720 | |
| Environmental protection | | – | – | – | – | – | – | – | – | – | – |
| <i>Trading services</i> | | 2 584 928 | 2 808 727 | 2 636 075 | 2 477 143 | 2 383 830 | 2 383 830 | 2 578 455 | 2 976 303 | 3 154 881 | |
| Energy sources | | 764 093 | 1 133 605 | 1 107 810 | 761 937 | 706 145 | 706 145 | 903 828 | 984 557 | 1 043 631 | |
| Water management | | 1 063 562 | 968 192 | 899 599 | 1 263 849 | 1 240 011 | 1 240 011 | 1 243 865 | 1 492 738 | 1 582 302 | |
| Waste water management | | 401 371 | 472 283 | 340 753 | 266 897 | 278 146 | 278 146 | 256 639 | 314 437 | 333 304 | |
| Waste management | | 355 902 | 234 647 | 287 912 | 184 460 | 159 528 | 159 528 | 174 123 | 184 571 | 195 645 | |
| <i>Other</i> | 4 | 6 946 | 7 057 | 7 111 | 12 330 | 12 244 | 12 244 | 11 939 | 12 655 | 13 415 | |
| Total Expenditure - Functional | 3 | 3 907 657 | 4 144 340 | 4 090 736 | 3 677 446 | 3 608 065 | 3 608 065 | 3 854 219 | 4 358 586 | 4 620 101 | |
| Surplus/(Deficit) for the year | | (1 300 559) | (1 287 151) | (1 275 446) | 167 271 | 352 598 | 352 598 | 510 307 | 315 570 | 334 504 | |

FS184 Matjhabeng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|-----|--------------------|--------------------|--------------------|----------------------|------------------|------------------|---|---------------------|------------------------|
| | | R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 01 - Council General | | 611 096 | 790 343 | 632 591 | 867 224 | 983 170 | 983 170 | 1 007 085 | 1 072 965 | 1 137 343 |
| Vote 02 - Office Of The Executive Mayor | | - | - | - | - | - | - | - | - | - |
| Vote 03 - Office Of The Speaker | | - | - | - | - | - | - | - | - | - |
| Vote 04 - Council Whip | | - | - | - | - | - | - | - | - | - |
| Vote 05 - Office Of The Municipal Manager | | (8) | (5) | (14) | - | - | - | - | - | - |
| Vote 06 - Corporate Services | | - | 0 | - | 238 | 238 | 238 | - | - | - |
| Vote 07 - Finance | | 492 042 | 528 152 | 548 172 | 955 839 | 955 839 | 955 839 | 1 005 535 | 1 056 535 | 1 119 927 |
| Vote 08 - Human Resources | | - | - | - | - | - | - | - | - | - |
| Vote 09 - Community Services | | 127 085 | 128 546 | 148 588 | 172 096 | 172 096 | 172 096 | 184 960 | 196 057 | 207 821 |
| Vote 10 - Public Safety And Transport | | 5 241 | 11 260 | 10 223 | 33 080 | 33 080 | 33 080 | 36 883 | 39 096 | 41 441 |
| Vote 11 - Economic Development | | 251 | 246 | 243 | - | - | - | 156 | 166 | 176 |
| Vote 12 - Engineering Services | | - | - | - | 3 766 | 3 766 | 3 766 | 3 866 | 4 098 | 4 344 |
| Vote 13 - Water/ Sewerage | | 694 927 | 706 890 | 740 056 | 815 151 | 815 151 | 815 151 | 1 029 773 | 1 143 195 | 1 211 786 |
| Vote 14 - Electricity | | 662 691 | 674 589 | 715 417 | 970 593 | 970 593 | 970 593 | 1 067 790 | 1 131 857 | 1 199 769 |
| Vote 15 - Other | | 13 774 | 17 168 | 20 013 | 26 730 | 26 730 | 26 730 | 28 479 | 30 187 | 31 999 |
| Total Revenue by Vote | 2 | 2 607 098 | 2 857 190 | 2 815 290 | 3 844 717 | 3 960 663 | 3 960 663 | 4 364 526 | 4 674 156 | 4 954 605 |
| Expenditure by Vote to be appropriated | 1 | | | | | | | | | |
| Vote 01 - Council General | | 90 581 | 116 793 | 150 338 | 88 808 | 91 018 | 91 018 | 114 277 | 121 134 | 128 402 |
| Vote 02 - Office Of The Executive Mayor | | 20 943 | 19 172 | 14 673 | 18 621 | 19 920 | 19 920 | 17 631 | 18 689 | 19 810 |
| Vote 03 - Office Of The Speaker | | 6 956 | 6 664 | 4 873 | 6 816 | 9 952 | 9 952 | 6 926 | 7 341 | 7 781 |
| Vote 04 - Council Whip | | 30 833 | 30 502 | 41 240 | 51 516 | 51 516 | 51 516 | 54 298 | 57 556 | 61 009 |
| Vote 05 - Office Of The Municipal Manager | | 105 680 | 117 737 | 115 538 | 106 683 | 105 791 | 105 791 | 103 593 | 109 809 | 116 397 |
| Vote 06 - Corporate Services | | 66 470 | 55 998 | 52 232 | 94 000 | 92 865 | 92 865 | 75 574 | 80 108 | 84 915 |
| Vote 07 - Finance | | 492 270 | 387 006 | 451 504 | 234 361 | 229 155 | 229 155 | 329 544 | 349 317 | 370 276 |
| Vote 08 - Human Resources | | 16 061 | 16 673 | 17 474 | 21 484 | 22 221 | 22 221 | 22 704 | 24 066 | 25 510 |
| Vote 09 - Community Services | | 492 743 | 358 085 | 430 421 | 380 404 | 356 244 | 356 244 | 354 236 | 379 042 | 401 785 |
| Vote 10 - Public Safety And Transport | | 147 878 | 219 469 | 200 367 | 175 793 | 191 086 | 191 086 | 185 770 | 196 916 | 208 731 |
| Vote 11 - Economic Development | | 15 042 | 17 280 | 19 661 | 26 810 | 26 110 | 26 110 | 25 312 | 26 830 | 28 440 |
| Vote 12 - Engineering Services | | 176 094 | 215 104 | 214 150 | 158 802 | 158 531 | 158 531 | 129 863 | 158 854 | 168 386 |
| Vote 13 - Water/ Sewerage | | 1 444 125 | 1 403 626 | 1 214 273 | 1 492 187 | 1 479 597 | 1 479 597 | 1 460 938 | 1 765 235 | 1 871 150 |
| Vote 14 - Electricity | | 790 260 | 1 156 642 | 1 139 509 | 788 332 | 736 303 | 736 303 | 939 779 | 1 022 666 | 1 084 026 |
| Vote 15 - Other | | 11 723 | 23 589 | 24 484 | 32 827 | 37 755 | 37 755 | 33 775 | 41 022 | 43 483 |
| Total Expenditure by Vote | 2 | 3 907 657 | 4 144 340 | 4 090 736 | 3 677 446 | 3 608 065 | 3 608 065 | 3 854 219 | 4 358 586 | 4 620 101 |
| Surplus/(Deficit) for the year | 2 | (1 300 559) | (1 287 151) | (1 275 446) | 167 271 | 352 598 | 352 598 | 510 307 | 315 570 | 334 504 |

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| R thousand | 1 | | | | | | | | | | |
| Revenue | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | |
| Service charges - Electricity | 2 | 645 781 | 654 193 | 693 255 | 956 873 | 956 873 | 956 873 | 473 268 | 1 052 560 | 1 115 714 | 1 182 657 |
| Service charges - Water | 2 | 404 898 | 412 666 | 412 093 | 450 993 | 450 993 | 450 993 | 327 756 | 627 451 | 716 734 | 759 738 |
| Service charges - Waste Water Management | 2 | 149 647 | 164 794 | 164 664 | 189 349 | 189 349 | 189 349 | 125 687 | 208 284 | 220 781 | 234 028 |
| Service charges - Waste Management | 2 | 90 351 | 100 109 | 98 561 | 126 629 | 126 629 | 126 629 | 76 376 | 139 292 | 147 649 | 156 508 |
| Sale of Goods and Rendering of Services | | (7 177) | 19 018 | 21 018 | 51 087 | 51 087 | 51 087 | 14 607 | 33 907 | 35 942 | 38 098 |
| Agency services | | | | | | | | | | | |
| Interest | | | | | | | | | | | |
| Interest earned from Receivables | | 203 131 | 186 227 | 240 034 | 224 402 | 224 402 | 224 402 | 218 700 | 249 086 | 264 032 | 279 873 |
| Interest earned from Current and Non Current Assets | | 2 107 | 815 | 2 390 | 4 595 | 4 595 | 4 595 | 6 167 | 4 870 | 5 162 | 5 472 |
| Dividends | | 21 | 23 | 34 | 26 | 26 | 26 | 11 | 38 | 40 | 42 |
| Rent on Land | | | | | | | | | | | |
| Rental from Fixed Assets | | 13 748 | 17 103 | 19 885 | 26 588 | 26 588 | 26 588 | 14 022 | 28 183 | 29 874 | 31 666 |
| Licence and permits | | 91 | 194 | 183 | 205 | 205 | 205 | 161 | 218 | 231 | 244 |
| Operational Revenue | | 11 277 | 5 076 | 3 681 | 461 521 | 461 521 | 461 521 | 2 940 | 499 213 | 529 166 | 560 915 |
| Non-Exchange Revenue | | | | | | | | | | | |
| Property rates | 2 | 401 962 | 424 353 | 443 340 | 440 185 | 440 185 | 440 185 | 277 407 | 466 597 | 485 260 | 514 376 |
| Surcharges and Taxes | | | | | | | | | | | |
| Fines, penalties and forfeits | | 4 266 | 5 639 | 8 224 | 26 683 | 26 683 | 26 683 | 900 | 28 284 | 29 981 | 31 780 |
| Licences or permits | | | | | | | | | | | |
| Transfer and subsidies - Operational | | 502 012 | 632 601 | 569 972 | 636 814 | 636 814 | 636 814 | 557 849 | 692 171 | 739 156 | 783 505 |
| Interest | | 26 011 | 24 321 | 30 736 | 18 357 | 18 357 | 18 357 | 31 842 | 19 458 | 20 626 | 21 863 |
| Fuel Levy | | | | | | | | | | | |
| Operational Revenue | | | | | | | | | | | |
| Gains on disposal of Assets | | - | - | (36 645) | 63 600 | 63 600 | 63 600 | - | 60 000 | 63 600 | 67 416 |
| Other Gains | | 49 890 | 52 315 | 48 | - | - | - | - | - | - | - |
| Discontinued Operations | | | | | | | | | | | |
| Total Revenue (excluding capital transfers and cont) | | 2 498 014 | 2 699 447 | 2 671 474 | 3 677 907 | 3 677 907 | 3 677 907 | 2 127 693 | 4 109 612 | 4 403 947 | 4 668 184 |
| Expenditure | | | | | | | | | | | |
| Employee related costs | 2 | 699 827 | 833 734 | 879 248 | 906 572 | 906 572 | 906 572 | 597 898 | 952 980 | 1 010 159 | 1 070 769 |
| Remuneration of councillors | | 30 274 | 28 671 | 16 349 | 39 972 | 39 972 | 39 972 | 6 371 | 39 362 | 41 724 | 44 227 |
| Bulk purchases - electricity | 2 | 528 575 | 544 880 | 643 907 | 565 972 | 557 200 | 557 200 | 156 402 | 667 847 | 707 917 | 750 393 |
| Inventory consumed | 8 | - | - | - | 897 109 | 897 109 | 897 109 | - | 836 891 | 1 154 997 | 1 224 297 |
| Debt impairment | 3 | - | - | - | - | - | - | - | - | - | - |
| Depreciation and amortisation | | 253 023 | 233 601 | 241 822 | 100 000 | 73 499 | 73 499 | - | 248 648 | 263 567 | 279 381 |
| Interest | | 281 932 | 108 812 | 173 475 | 109 579 | 70 312 | 70 312 | 969 | 183 884 | 194 917 | 206 612 |
| Contracted services | | 415 821 | 533 702 | 302 673 | 211 541 | 250 698 | 250 698 | 98 709 | 97 256 | 103 091 | 109 277 |
| Transfers and subsidies | | 1 478 | 1 528 | 1 194 | 828 | 939 | 939 | 778 | 1 330 | 1 410 | 1 494 |
| Irrecoverable debts written off | | 684 012 | 814 217 | 815 643 | 544 010 | 544 010 | 544 010 | 4 765 | 576 651 | 611 250 | 647 925 |
| Operational costs | | 283 532 | 310 306 | 391 742 | 301 864 | 325 193 | 325 193 | 190 345 | 249 371 | 269 554 | 285 727 |
| Losses on disposal of Assets | | - | - | 27 | - | - | - | - | - | - | - |
| Other Losses | | - | - | (16 545) | - | - | - | - | - | - | - |
| Total Expenditure | | 3 178 474 | 3 409 450 | 3 449 536 | 3 677 446 | 3 665 503 | 3 665 503 | 1 056 238 | 3 854 219 | 4 358 586 | 4 620 101 |
| Surplus/(Deficit) | | (680 460) | (710 002) | (778 062) | 461 | 12 404 | 12 404 | 1 071 455 | 255 393 | 45 361 | 48 083 |
| Transfers and subsidies - capital (monetary) | 6 | 109 084 | 157 742 | 99 264 | 166 810 | 282 756 | 282 756 | 69 857 | 254 914 | 270 209 | 286 421 |
| Transfers and subsidies - capital (in-kind) | 6 | - | - | 44 552 | - | - | - | 920 | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | | (571 376) | (552 260) | (634 247) | 167 271 | 295 160 | 295 160 | 1 142 232 | 510 307 | 315 570 | 334 504 |
| Surplus/(Deficit) after income tax | | (571 376) | (552 260) | (634 247) | 167 271 | 295 160 | 295 160 | 1 142 232 | 510 307 | 315 570 | 334 504 |
| Share of Surplus/Deficit attributable to Joint Venture | | | | | | | | | | | |
| Share of Surplus/Deficit attributable to Minorities | | | | | | | | | | | |
| Surplus/(Deficit) attributable to municipality | | (571 376) | (552 260) | (634 247) | 167 271 | 295 160 | 295 160 | 1 142 232 | 510 307 | 315 570 | 334 504 |
| Share of Surplus/Deficit attributable to Associate | | | | | | | | | | | |
| Intercompany/Parent subsidiary transactions | 7 | | | | | | | | | | |
| Surplus/(Deficit) for the year | 1 | (571 376) | (552 260) | (634 247) | 167 271 | 295 160 | 295 160 | 1 142 232 | 510 307 | 315 570 | 334 504 |

| Vote Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | | |
|---|-----|----------------|---------------|----------------|----------------------|-----------------|-----------------|-----------------|---|--------------------|-------------------|---------------------|------------------------|
| | | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 |
| R thousand | 1 | | | | | | | | | | | | |
| Capital expenditure - Vote | | | | | | | | | | | | | |
| Capital multi-year expenditure sub-total | 7 | – | – | – | – | – | – | – | – | – | – | – | – |
| Single-year expenditure to be appropriated | 2 | | | | | | | | | | | | |
| Vote 01 - Council General | | 20 134 | 6 972 | 24 769 | 10 000 | 75 821 | 75 821 | 64 019 | 10 000 | 10 600 | 11 236 | | |
| Vote 02 - Office Of The Executive Mayor | | – | – | – | – | 45 | 45 | – | – | – | – | | |
| Vote 03 - Office Of The Speaker | | – | – | – | – | 65 | 65 | 65 | – | – | – | | |
| Vote 04 - Council Whip | | – | – | – | – | – | – | – | – | – | – | | |
| Vote 05 - Office Of The Municipal Manager | | – | – | (235) | – | 892 | 892 | 451 | – | – | – | | |
| Vote 06 - Corporate Services | | – | – | – | – | 418 | 418 | 152 | – | – | – | | |
| Vote 07 - Finance | | – | – | – | – | 2 706 | 2 706 | 1 869 | – | – | – | | |
| Vote 08 - Human Resources | | – | – | – | – | – | – | – | – | – | – | | |
| Vote 09 - Community Services | | 29 091 | 28 100 | 3 944 | 29 852 | 7 329 | 7 329 | 2 138 | 20 932 | 22 188 | 23 519 | | |
| Vote 10 - Public Safety And Transport | | – | – | – | – | 3 022 | 3 022 | 378 | – | – | – | | |
| Vote 11 - Economic Development | | – | – | – | – | 700 | 700 | 156 | – | – | – | | |
| Vote 12 - Engineering Services | | 14 027 | 58 920 | 18 271 | – | 82 434 | 82 434 | 2 714 | 97 195 | 103 026 | 109 208 | | |
| Vote 13 - Water/ Sewerage | | 34 998 | (13 513) | 64 607 | 132 577 | 177 138 | 177 138 | 42 599 | 44 788 | 47 475 | 50 323 | | |
| Vote 14 - Electricity | | 13 647 | 9 530 | 1 874 | 4 380 | 9 966 | 9 966 | 2 559 | 30 000 | 31 800 | 33 708 | | |
| Vote 15 - Other | | – | – | 42 000 | – | 393 | 393 | 130 | – | – | – | | |
| Capital single-year expenditure sub-total | | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 | 227 994 | | |
| Total Capital Expenditure - Vote | | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 | 227 994 | | |
| Capital Expenditure - Functional | | | | | | | | | | | | | |
| Governance and administration | | 20 134 | 6 972 | 24 534 | 10 000 | 81 008 | 81 008 | 66 867 | 10 000 | 10 600 | 11 236 | | |
| Executive and council | | 20 134 | 6 972 | 24 769 | 10 000 | 76 164 | 76 164 | 64 274 | 10 000 | 10 600 | 11 236 | | |
| Finance and administration | | – | – | (235) | – | 4 665 | 4 665 | 2 423 | – | – | – | | |
| Internal audit | | – | – | – | – | 179 | 179 | 170 | – | – | – | | |
| Community and public safety | | 24 245 | 25 395 | 3 944 | 6 148 | 8 748 | 8 748 | 2 408 | – | – | – | | |
| Community and social services | | 17 230 | 14 187 | 277 | – | 1 309 | 1 309 | 1 309 | – | – | – | | |
| Sport and recreation | | 7 015 | 11 209 | 3 666 | 6 148 | 4 262 | 4 262 | 829 | – | – | – | | |
| Public safety | | – | – | – | – | 2 784 | 2 784 | 140 | – | – | – | | |
| Housing | | – | – | – | – | 393 | 393 | 130 | – | – | – | | |
| Health | | – | – | – | – | – | – | – | – | – | – | | |
| Economic and environmental services | | 1 299 | 15 621 | 53 064 | – | 81 416 | 81 416 | 1 784 | 89 469 | 94 837 | 100 528 | | |
| Planning and development | | – | – | 42 661 | – | – | – | – | – | – | – | | |
| Road transport | | 1 299 | 15 621 | 10 403 | – | 81 416 | 81 416 | 1 784 | 89 469 | 94 837 | 100 528 | | |
| Environmental protection | | – | – | – | – | – | – | – | – | – | – | | |
| Trading services | | 66 219 | 42 021 | 73 687 | 160 661 | 189 656 | 189 656 | 46 070 | 103 445 | 109 651 | 116 231 | | |
| Energy sources | | 13 647 | 9 530 | 1 874 | 4 380 | 9 829 | 9 829 | 2 541 | 30 000 | 31 800 | 33 708 | | |
| Water management | | 4 517 | 10 406 | 11 579 | 10 803 | 15 336 | 15 336 | 3 431 | – | – | – | | |
| Waste water management | | 43 209 | 19 380 | 60 234 | 121 774 | 162 733 | 162 733 | 40 098 | 52 513 | 55 664 | 59 004 | | |
| Waste management | | 4 846 | 2 704 | – | 23 704 | 1 758 | 1 758 | – | 20 932 | 22 188 | 23 519 | | |
| Other | | – | – | – | – | 102 | 102 | 99 | – | – | – | | |
| Total Capital Expenditure - Functional | 3 | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 | 227 994 | | |
| Funded by: | | | | | | | | | | | | | |
| National Government | | 90 799 | 80 376 | 88 695 | 166 809 | 197 364 | 197 364 | 47 798 | 192 914 | 204 489 | 216 758 | | |
| Provincial Government | | – | – | – | – | 62 000 | 62 000 | – | – | – | – | | |
| District Municipality | | – | – | – | – | – | – | – | – | – | – | | |
| Transfers recognised - capital | 4 | 90 799 | 80 376 | 130 695 | 166 809 | 259 364 | 259 364 | 47 798 | 192 914 | 204 489 | 216 758 | | |
| Borrowing | 6 | 21 099 | 9 634 | 24 534 | 10 000 | 101 566 | 101 566 | 69 431 | 10 000 | 10 600 | 11 236 | | |
| Internally generated funds | | – | – | – | – | – | – | – | – | – | – | | |
| Total Capital Funding | 7 | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 | 227 994 | | |

FS184 Matjhabeng - Table A6 Budgeted Financial Position

| Description R thousand | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|-----|--------------------|--------------------|--------------------|----------------------|-------------------|--------------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| ASSETS | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash and cash equivalents | | 58 800 | 1 152 517 | 674 563 | 6 156 111 | 6 339 203 | 6 339 203 | 269 650 | 3 777 077 | 4 009 156 | 4 249 705 |
| Trade and other receivables from exchange transactions | 1 | 785 988 | 833 023 | 930 507 | 1 959 786 | 1 959 786 | 1 959 786 | 1 683 552 | 644 947 | 751 870 | 796 982 |
| Receivables from non-exchange transactions | 1 | 59 792 | 8 378 | 119 184 | 256 806 | 256 806 | 256 806 | 723 330 | 148 082 | 138 303 | 146 602 |
| Current portion of non-current receivables | | 1 079 | 1 079 | 1 079 | – | – | – | 1 079 | – | – | – |
| Inventory | 2 | 7 395 | 5 128 | 6 043 | 188 529 | 188 529 | 188 529 | 6 043 | 385 545 | (28 438) | (467 260) |
| VAT | | 1 948 647 | 2 279 110 | 2 437 797 | 873 433 | 873 433 | 873 433 | 2 515 954 | 976 485 | 1 035 074 | 1 097 178 |
| Other current assets | | 150 210 | 144 617 | 145 567 | – | – | – | 143 395 | – | – | – |
| Total current assets | | 3 011 910 | 4 423 852 | 4 314 739 | 9 434 666 | 9 617 758 | 9 617 758 | 5 343 003 | 5 932 136 | 5 905 965 | 5 823 207 |
| Non current assets | | | | | | | | | | | |
| Investments | | – | – | – | 323 | 323 | 323 | – | 441 | 467 | 495 |
| Investment property | | 1 045 585 | 1 094 908 | ##### | 1 108 320 | 1 108 320 | 1 108 320 | 1 897 400 | – | – | – |
| Property, plant and equipment | 3 | 3 969 317 | 4 051 463 | 3 891 106 | 2 749 318 | 2 867 499 | 2 867 499 | 4 018 704 | 4 580 330 | 5 320 443 | 5 639 669 |
| Biological assets | | | | | | | | | | | |
| Living and non-living resources | | | | | | | | | | | |
| Heritage assets | | 7 104 | 7 104 | 7 078 | 7 531 | 7 531 | 7 531 | 7 078 | 7 982 | 8 461 | 8 969 |
| Intangible assets | | | | | | | | | | | |
| Trade and other receivables from exchange transactions | | – | – | – | 464 | 464 | 464 | – | 259 255 | 274 810 | 291 299 |
| Non-current receivables from non-exchange transactions | | | | | | | | | | | |
| Other non-current assets | | | | | | | | | | | |
| Total non current assets | | 5 022 006 | 5 153 475 | 5 753 584 | 3 865 955 | 3 984 136 | 3 984 136 | 5 923 182 | 4 848 008 | 5 604 182 | 5 940 433 |
| TOTAL ASSETS | | 8 033 916 | 9 577 327 | 10 068 322 | 13 300 621 | 13 601 894 | 13 601 894 | 11 266 185 | 10 780 143 | 11 510 147 | 11 763 639 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Bank overdraft | | | | | | | | | | | |
| Financial liabilities | | – | – | – | – | – | – | – | – | – | – |
| Consumer deposits | | 17 970 | 10 989 | 12 258 | 89 749 | 89 749 | 89 749 | 15 923 | 40 211 | 42 624 | 45 181 |
| Trade and other payables from exchange transactions | 4 | 7 646 875 | 9 935 071 | 10 700 111 | 12 104 844 | 12 104 844 | 12 104 844 | 10 650 218 | 8 983 815 | 9 644 111 | 10 222 758 |
| Trade and other payables from non-exchange transactions | 5 | 66 531 | 102 363 | 191 001 | 350 202 | 466 148 | 466 148 | 191 001 | 523 350 | 565 661 | 599 600 |
| Provision | | 487 902 | 614 853 | 631 907 | 454 109 | 454 109 | 454 109 | 631 907 | 459 890 | 487 484 | 516 733 |
| VAT | | 1 328 538 | 1 458 024 | 1 517 085 | – | – | – | 1 687 521 | – | – | – |
| Other non-current liabilities | | | | | | | | | | | |
| Total current liabilities | | 9 547 815 | 12 121 300 | 13 052 362 | 12 998 904 | 13 114 850 | 13 114 850 | 13 176 571 | 10 007 267 | 10 739 879 | 11 384 272 |
| Non current liabilities | | | | | | | | | | | |
| Financial liabilities | 6 | – | – | – | – | – | – | – | – | – | – |
| Provision | 7 | – | – | – | – | – | – | – | – | – | – |
| Long term portion of trade payables | | | | | | | | | | | |
| Other non-current liabilities | | | | | | | | | | | |
| Total non current liabilities | | – | – | – | – | – | – | – | – | – | – |
| TOTAL LIABILITIES | | 9 547 815 | 12 121 300 | 13 052 362 | 12 998 904 | 13 114 850 | 13 114 850 | 13 176 571 | 10 007 267 | 10 739 879 | 11 384 272 |
| NET ASSETS | | (1 513 899) | (2 543 973) | (2 984 039) | 301 717 | 487 044 | 487 044 | (1 910 386) | 772 877 | 770 267 | 379 367 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | | |
| Accumulated surplus/(deficit) | 8 | (655 078) | (1 949 542) | (2 531 259) | 167 271 | 295 160 | 295 160 | (2 030 227) | 510 307 | 315 570 | 334 504 |
| Reserves and funds | 9 | – | – | – | – | – | – | – | – | – | – |
| Other | | | | | | | | | | | |
| TOTAL COMMUNITY WEALTH/EQUITY | 10 | (655 078) | (1 949 542) | (2 531 259) | 167 271 | 295 160 | 295 160 | (2 030 227) | 510 307 | 315 570 | 334 504 |

FS184 Matjhabeng - Table A7 Budgeted Cash Flows

| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|-----|------------|-----------------|-----------------|----------------------|-----------------|-----------------|--------------------|---|---------------------|------------------------|
| | | R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Property rates | | - | 133 374 | 339 116 | 330 139 | 330 139 | 330 139 | 148 708 | 412 014 | 436 734 | - |
| Service charges | | - | 640 945 | 1 142 196 | 1 444 796 | 1 444 796 | 1 444 796 | 525 427 | 1 798 664 | 1 906 584 | - |
| Other revenue | | - | 442 216 | (198 326) | 443 005 | 443 005 | 443 005 | 192 632 | 514 264 | 545 120 | - |
| Transfers and Subsidies - Operational | 1 | - | 2 300 | 21 064 | 641 194 | 641 194 | 641 194 | - | 692 171 | 739 156 | - |
| Transfers and Subsidies - Capital | 1 | - | 161 274 | 133 069 | 162 430 | 278 376 | 278 376 | - | 254 914 | 270 209 | - |
| Interest | | - | 217 | 2 390 | 4 595 | 4 595 | 4 595 | 6 167 | 4 801 | 5 089 | - |
| Dividends | | - | 13 | 34 | 26 | 26 | 26 | 11 | 38 | 40 | - |
| Payments | | | | | | | | | | | |
| Suppliers and employees | | - | (286 158) | (629 978) | (2 341 103) | (2 341 103) | (2 341 103) | (1 363 820) | (2 666 970) | (3 143 990) | - |
| Finance charges | | | | | | | | | - | - | - |
| Transfers and Subsidies | 1 | | | | | | | | - | - | - |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | - | 1 094 180 | 809 566 | 685 081 | 801 027 | 801 027 | (490 874) | 1 009 896 | 758 943 | - |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Proceeds on disposal of PPE | | - | - | - | 63 600 | 63 600 | 63 600 | - | 60 000 | 63 600 | - |
| Decrease (increase) in non-current receivables | | - | - | - | 464 | - | - | - | (258 791) | (15 555) | (16 489) |
| Decrease (increase) in non-current investments | | - | - | - | 323 | - | - | - | (118) | (26) | (28) |
| Payments | | | | | | | | | | | |
| Capital assets | | - | (51 840) | (113 230) | (176 809) | (348 814) | (348 814) | (119 196) | - | - | - |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | - | (51 840) | (113 230) | (112 422) | (285 214) | (285 214) | (119 196) | (198 909) | 48 018 | (16 517) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Short term loans | | | | | | | | | - | - | - |
| Borrowing long term/refinancing | | | | | | | | | - | - | - |
| Increase (decrease) in consumer deposits | | - | 70 000 | 64 292 | 45 207 | - | - | - | 99 077 | (4 825) | 85 247 |
| Payments | | | | | | | | | - | - | - |
| Repayment of borrowing | | | | | | | | | - | - | - |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | - | 70 000 | 64 292 | 45 207 | - | - | - | 99 077 | (4 825) | 85 247 |
| NET INCREASE/ (DECREASE) IN CASH HELD | | - | 1 112 340 | 760 628 | 617 866 | 515 812 | 515 812 | (610 070) | 910 063 | 802 136 | 68 731 |
| Cash/cash equivalents at the year begin: | 2 | 1 081 | 58 800 | 65 219 | - | - | - | - | - | 910 063 | 1 712 199 |
| Cash/cash equivalents at the year end: | 2 | 1 081 | 1 171 140 | 825 847 | 617 866 | 515 812 | 515 812 | (610 070) | 910 063 | 1 712 199 | 1 780 930 |

FS184 Matjhabeng - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|-----|------------------|------------------|------------------|----------------------|-------------------|-------------------|--------------------|---|---------------------|------------------------|
| | | R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 |
| Cash and investments available | | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | 1 081 | 1 171 140 | 825 847 | 617 866 | 515 812 | 515 812 | (610 070) | 910 063 | 1 712 199 | 1 780 930 |
| Other current investments > 90 days | | 843 707 | 814 400 | 779 223 | 7 498 032 | 7 783 177 | 7 783 177 | 2 563 272 | 3 511 960 | 3 048 826 | 3 265 757 |
| Investments - Property, plant and equipment | 1 | 3 969 317 | 4 051 463 | 3 891 106 | 2 749 318 | 2 867 495 | 2 867 499 | 4 018 704 | 4 580 330 | 5 320 443 | 5 639 669 |
| Cash and investments available: | | 4 814 105 | 6 037 003 | 5 496 176 | 10 865 215 | 11 166 488 | 11 166 488 | 5 971 907 | 9 002 353 | 10 081 468 | 10 686 356 |
| Application of cash and investments | | | | | | | | | | | |
| Trade payables from Non-exchange transactions: Other | | - | - | - | - | - | - | - | - | - | - |
| Unspent borrowing | | - | - | - | - | - | - | - | - | - | - |
| Statutory requirements | 2 | | | | | | | | | | |
| Other working capital requirements | 3 | 7 646 875 | 9 612 426 | 10 122 939 | 11 393 732 | 11 393 732 | 11 393 732 | 9 881 734 | 8 710 314 | 9 587 758 | 10 222 758 |
| Other provisions | | | | | | | | | | | |
| Long term investments committed | 4 | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | 5 | | | | | | | | | | |
| Total Application of cash and investments: | | 7 646 875 | 9 612 426 | 10 122 939 | 11 393 732 | 11 393 732 | 11 393 732 | 9 881 734 | 8 710 314 | 9 587 758 | 10 222 758 |
| Surplus(shortfall) | | (2 832 771) | (3 575 423) | (4 626 763) | (528 517) | (227 244) | (227 244) | (3 909 827) | 292 038 | 493 710 | 463 598 |

FS184 Matjhabeng - Table A9 Asset Management

| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| CAPITAL EXPENDITURE | | | | | | | | | | |
| Total New Assets | 1 | 110 776 | 84 219 | 128 177 | 134 552 | 269 438 | 269 438 | 194 837 | 206 527 | 218 919 |
| Roads Infrastructure | | 12 905 | 57 971 | 14 600 | — | 82 164 | 82 164 | 95 235 | 100 949 | 107 006 |
| Storm water Infrastructure | | — | — | — | — | — | — | 1 960 | 2 077 | 2 202 |
| Electrical Infrastructure | | 13 647 | 9 530 | 1 874 | 4 380 | 4 614 | 4 614 | 30 000 | 31 800 | 33 708 |
| Water Supply Infrastructure | | 4 517 | 10 406 | 11 579 | 10 803 | 15 309 | 15 309 | — | — | — |
| Sanitation Infrastructure | | 30 643 | (25 955) | 30 619 | 79 517 | 67 315 | 67 315 | 36 711 | 38 913 | 41 248 |
| Solid Waste Infrastructure | | 4 846 | 2 704 | — | 23 704 | 1 758 | 1 758 | 20 932 | 22 188 | 23 519 |
| Rail Infrastructure | | — | — | — | — | — | — | — | — | — |
| Coastal Infrastructure | | — | — | — | — | — | — | — | — | — |
| Information and Communication Infrastructure | | — | — | — | — | — | — | — | — | — |
| Infrastructure | | 66 558 | 54 658 | 58 672 | 118 404 | 171 160 | 171 160 | 184 837 | 195 927 | 207 683 |
| Community Facilities | | 17 069 | 11 381 | 277 | — | 1 271 | 1 271 | — | — | — |
| Sport and Recreation Facilities | | 7 015 | 11 209 | 3 666 | 6 148 | 2 197 | 2 197 | — | — | — |
| Community Assets | | 24 084 | 22 590 | 3 944 | 6 148 | 3 468 | 3 468 | — | — | — |
| Intangible Assets | | — | — | — | — | — | — | — | — | — |
| Computer Equipment | | — | — | 4 003 | — | 3 091 | 3 091 | — | — | — |
| Furniture and Office Equipment | | — | — | 195 | — | 1 449 | 1 449 | — | — | — |
| Machinery and Equipment | | — | — | 2 676 | — | 14 710 | 14 710 | — | — | — |
| Transport Assets | | 20 134 | 6 972 | 16 687 | 10 000 | 75 561 | 75 561 | 10 000 | 10 600 | 11 236 |
| Land | | — | — | 42 000 | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — |
| <i>Mature</i> | | — | — | — | — | — | — | — | — | — |
| <i>Immature</i> | | — | — | — | — | — | — | — | — | — |
| <i>Living Resources</i> | | — | — | — | — | — | — | — | — | — |
| Total Capital Expenditure | 4 | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 202 914 | 215 089 | 227 994 |
| Roads Infrastructure | | 14 027 | 58 920 | 17 610 | — | 82 164 | 82 164 | 95 235 | 100 949 | 107 006 |
| Storm water Infrastructure | | — | — | — | — | — | — | 1 960 | 2 077 | 2 202 |
| Electrical Infrastructure | | 13 647 | 9 530 | 1 874 | 4 380 | 4 614 | 4 614 | 30 000 | 31 800 | 33 708 |
| Water Supply Infrastructure | | 4 517 | 10 406 | 11 579 | 10 803 | 15 309 | 15 309 | — | — | — |
| Sanitation Infrastructure | | 30 643 | (21 114) | 53 027 | 121 774 | 158 807 | 158 807 | 44 788 | 47 475 | 50 323 |
| Solid Waste Infrastructure | | 4 846 | 2 704 | — | 23 704 | 1 758 | 1 758 | 20 932 | 22 188 | 23 519 |
| Rail Infrastructure | | — | — | — | — | — | — | — | — | — |
| Coastal Infrastructure | | — | — | — | — | — | — | — | — | — |
| Information and Communication Infrastructure | | — | — | — | — | — | — | — | — | — |
| Infrastructure | | 67 680 | 60 448 | 84 091 | 160 661 | 262 652 | 262 652 | 192 914 | 204 489 | 216 758 |
| Community Facilities | | 17 069 | 11 381 | 277 | — | 1 271 | 1 271 | — | — | — |
| Sport and Recreation Facilities | | 7 015 | 11 209 | 3 666 | 6 148 | 2 197 | 2 197 | — | — | — |
| Intangible Assets | | — | — | — | — | — | — | — | — | — |
| Computer Equipment | | — | — | 4 003 | — | 3 091 | 3 091 | — | — | — |
| Furniture and Office Equipment | | — | — | 195 | — | 1 449 | 1 449 | — | — | — |
| Machinery and Equipment | | — | — | 2 676 | — | 14 710 | 14 710 | — | — | — |
| Transport Assets | | 20 134 | 6 972 | 16 687 | 10 000 | 75 561 | 75 561 | 10 000 | 10 600 | 11 236 |
| Land | | — | — | 42 000 | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — |
| <i>Mature</i> | | — | — | — | — | — | — | — | — | — |
| <i>Immature</i> | | — | — | — | — | — | — | — | — | — |
| <i>Living Resources</i> | | — | — | — | — | — | — | — | — | — |
| TOTAL CAPITAL EXPENDITURE - Asset class | | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 202 914 | 215 089 | 227 994 |

| ASSET REGISTER SUMMARY - PPE (WDV) | | | | | | | | | | | |
|---|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|------------------|
| Roads Infrastructure | 5 | 4 664 787 | 4 800 105 | 5 442 214 | 3 865 168 | 3 982 143 | 3 982 143 | 5 027 268 | 5 328 904 | 5 648 638 | |
| Storm water Infrastructure | | 1 518 213 | 1 457 025 | 1 393 438 | — | 82 164 | 82 164 | 95 235 | 100 949 | 107 006 | |
| Electrical Infrastructure | | 120 904 | 120 904 | 120 904 | — | — | — | 1 960 | 2 077 | 2 202 | |
| Water Supply Infrastructure | | 463 480 | 432 287 | 400 754 | 4 020 712 | 4 020 946 | 4 020 946 | 9 622 311 | 10 199 650 | 10 811 629 | |
| Sanitation Infrastructure | | 265 555 | 260 194 | 246 959 | 10 803 | 15 309 | 15 309 | — | — | — | |
| Solid Waste Infrastructure | | 813 662 | 866 231 | 880 476 | 152 312 | 189 345 | 189 345 | 202 864 | 215 036 | 227 938 | |
| Rail Infrastructure | | 15 718 | 18 422 | 18 422 | 23 704 | 1 758 | 1 758 | 20 932 | 22 188 | 23 519 | |
| Coastal Infrastructure | | — | — | — | — | — | — | — | — | — | |
| Information and Communication Infrastructure | | — | — | — | — | — | — | — | — | — | |
| Infrastructure | | 3 197 531 | 3 155 063 | 3 060 953 | 4 207 531 | 4 309 522 | 4 309 522 | 9 943 302 | 10 539 900 | 11 172 294 | |
| Community Assets | | 34 343 | 158 707 | 117 438 | 87 073 | 84 393 | 84 393 | 144 196 | 152 847 | 162 018 | |
| Heritage Assets | | 7 104 | 7 078 | 7 531 | 7 531 | 7 531 | 7 531 | 7 982 | 8 461 | 8 969 | |
| Investment properties | | 1 045 585 | 1 094 908 | 1 897 400 | 1 108 320 | 1 108 320 | 1 108 320 | — | — | — | |
| Other Assets | | 234 465 | 234 465 | 236 099 | — | — | — | — | — | — | |
| Biological or Cultivated Assets | | — | — | — | — | — | — | — | — | — | |
| Intangible Assets | | — | — | — | — | — | — | — | — | — | |
| Computer Equipment | | 1 607 | 7 577 | 7 182 | — | 3 091 | 3 091 | — | — | — | |
| Furniture and Office Equipment | | (1 292) | (407) | (213) | 83 743 | 85 192 | 85 192 | 51 538 | 54 630 | 57 908 | |
| Machinery and Equipment | | 3 303 | 6 336 | 8 937 | 30 180 | (22 256) | (22 256) | — | — | — | |
| Transport Assets | | 65 797 | 63 320 | 38 243 | (1 659 210) | (1 593 649) | (1 593 649) | (5 119 749) | (5 426 934) | (5 752 550) | |
| Land | | 76 344 | 73 033 | 69 097 | — | — | — | — | — | — | |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — | |
| <i>Living Resources</i> | | — | — | — | — | — | — | — | — | — | |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | | 5 | 4 664 787 | 4 800 105 | 5 442 214 | 3 865 168 | 3 982 143 | 3 982 143 | 5 027 268 | 5 328 904 | 5 648 638 |

FS184 Matjhabeng - Table A10 Basic service delivery measurement

| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|-----|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Household service targets | | | | | | | | | | |
| Water: | | | | | | | | | | |
| Piped water inside dwelling | 1 | 79 726 | — | — | 80 523 | 80 523 | 80 523 | — | — | — |
| Piped water inside yard (but not in dwelling) | | 40 406 | — | — | 40 810 | 40 810 | 40 810 | — | — | — |
| Using public tap (at least min.service level) | 2 | 9 190 | — | — | 9 282 | 9 282 | 9 282 | — | — | — |
| Other water supply (at least min.service level) | 4 | 1 642 | — | — | 1 658 | 1 658 | 1 658 | — | — | — |
| <i>Minimum Service Level and Above sub-total</i> | | | | | 130 964 | — | — | 132 274 | 132 274 | 132 274 |
| Using public tap (< min.service level) | 3 | 103 | — | — | — | 104 | 104 | 104 | — | — |
| Other water supply (< min.service level) | 4 | 1 004 | — | — | 1 014 | 1 014 | 1 014 | — | — | — |
| No water supply | | — | — | — | — | — | — | — | — | — |
| <i>Below Minimum Service Level sub-total</i> | | | | | 1 107 | — | — | 1 118 | 1 118 | 1 118 |
| Total number of households | 5 | 132 071 | — | — | 133 392 | 133 392 | 133 392 | — | — | — |
| Sanitation/sewage: | | | | | | | | | | |
| Flush toilet (connected to sewerage) | | 103 172 | — | — | 104 204 | 104 204 | 104 204 | — | — | — |
| Flush toilet (with septic tank) | | 178 | — | — | 180 | 180 | 180 | — | — | — |
| Chemical toilet | | — | — | — | — | — | — | — | — | — |
| Pit toilet (ventilated) | | 244 | — | — | 246 | 246 | 246 | — | — | — |
| Other toilet provisions (> min.service level) | | 8 922 | — | — | 9 011 | 9 011 | 9 011 | — | — | — |
| <i>Minimum Service Level and Above sub-total</i> | | | | | 112 516 | — | — | 113 641 | 113 641 | 113 641 |
| Bucket toilet | | 14 600 | — | — | 14 746 | 14 746 | 14 746 | — | — | — |
| Other toilet provisions (< min.service level) | | 2 792 | — | — | 2 820 | 2 820 | 2 820 | — | — | — |
| No toilet provisions | | 17 392 | — | — | 17 566 | 17 566 | 17 566 | — | — | — |
| <i>Below Minimum Service Level sub-total</i> | | | | | 5 | 129 908 | — | — | 131 207 | 131 207 |
| Total number of households | | 101 399 | — | — | 102 413 | 102 413 | 102 413 | — | — | — |
| Energy: | | | | | | | | | | |
| Electricity (at least min.service level) | | — | — | — | — | — | — | — | — | — |
| Electricity - prepaid (min.service level) | | 101 399 | — | — | 102 413 | 102 413 | 102 413 | — | — | — |
| <i>Minimum Service Level and Above sub-total</i> | | | | | 101 399 | — | — | 102 413 | 102 413 | 102 413 |
| Electricity (< min.service level) | | — | — | — | — | — | — | — | — | — |
| Electricity - prepaid (< min. service level) | | — | — | — | — | — | — | — | — | — |
| Other energy sources | | 30 053 | — | — | 30 354 | 30 354 | 30 354 | — | — | — |
| <i>Below Minimum Service Level sub-total</i> | | | | | 30 053 | — | — | 30 354 | 30 354 | 30 354 |
| Total number of households | 5 | 131 452 | — | — | 132 767 | 132 767 | 132 767 | — | — | — |
| Refuse: | | | | | | | | | | |
| Removed at least once a week | | 117 284 | — | — | 118 457 | 118 457 | 118 457 | — | — | — |
| <i>Minimum Service Level and Above sub-total</i> | | | | | 117 284 | — | — | 118 457 | 118 457 | 118 457 |
| Removed less frequently than once a week | | 176 | — | — | 178 | 178 | 178 | — | — | — |
| Using communal refuse dump | | 1 528 | — | — | 1 543 | 1 543 | 1 543 | — | — | — |
| Using own refuse dump | | 10 313 | — | — | 10 416 | 10 416 | 10 416 | — | — | — |
| Other rubbish disposal | | 117 | — | — | 118 | 118 | 118 | — | — | — |
| No rubbish disposal | | 2 204 | — | — | 2 226 | 2 226 | 2 226 | — | — | — |
| <i>Below Minimum Service Level sub-total</i> | | | | | 14 338 | — | — | 14 481 | 14 481 | 14 481 |
| Total number of households | 5 | 131 622 | — | — | 132 938 | 132 938 | 132 938 | — | — | — |
| Households receiving Free Basic Service | 7 | | | | | | | | | |
| Water (6 kilolitres per household per month) | | 19 664 | — | — | 21 052 | 21 052 | 21 052 | — | — | — |
| Sanitation (fee minimum level service) | | 19 664 | — | — | 21 052 | 21 052 | 21 052 | — | — | — |
| Electricity/other energy (50kwh per household per month) | | — | — | — | — | — | — | — | — | — |
| Refuse (removed at least once a week for indigent households) | | 19 664 | — | — | 21 052 | 21 052 | 21 052 | — | — | — |
| <i>Informal Settlements</i> | | | | | — | — | — | — | — | — |
| Cost of Free Basic Services provided - Formal Settlements (R'000) | | 13 918 | 16 857 | 14 862 | 29 824 | 29 824 | 29 824 | 45 061 | 47 765 | 50 631 |
| Water (6 kilolitres per indigent household per month) | | 18 958 | 23 841 | 25 238 | 14 412 | 14 412 | 14 412 | 15 853 | 16 804 | 17 812 |
| Sanitation (fee minimum level service to indigent households) | | 1 128 | 1 547 | 1 762 | 20 863 | 20 863 | 20 863 | 22 114 | 23 441 | 24 848 |
| Electricity/other energy (50kwh per indigent household per month) | | 20 043 | 16 721 | 25 271 | 4 107 | 4 107 | 4 107 | 4 517 | 4 788 | 5 076 |
| Cost of Free Basic Services provided - Informal Formal Settlements (R'000) | | 34 | — | — | 39 403 | 39 403 | 39 403 | — | — | — |
| Total cost of PBS provided | 8 | 54 080 | 58 966 | 67 132 | 108 608 | 108 608 | 108 608 | 87 546 | 92 799 | 98 366 |
| Highest level of free service provided per household | | | | | | | | | | |
| Property rates (R value threshold) | | 75 000 | — | — | 75 750 | 75 750 | 75 750 | — | — | — |
| Water (kilolitres per household per month) | | 6 | — | — | 6 | 6 | 6 | — | — | — |
| Sanitation (kilolitres per household per month) | | 6 | — | — | 6 | 6 | 6 | — | — | — |
| Sanitation (Rand per household per month) | | — | — | — | — | — | — | — | — | — |
| Electricity (kwh per household per month) | | 50 | — | — | 51 | 51 | 51 | — | — | — |
| Refuse (average litres per week) | | 20 | — | — | 20 | 20 | 20 | — | — | — |
| Revenue cost of subsidised services provided (R'000) | 9 | | | | | | | | | |
| Property rates (tariff adjustment) (impermissible values per section 17 of MPRA) | | | | | | | | | | |
| Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA) | | 53 762 | 55 962 | 78 472 | 45 589 | 45 589 | 45 589 | 47 412 | 50 257 | 53 272 |
| Water (in excess of 6 kilolitres per indigent household per month) | | — | — | — | — | — | — | — | — | — |
| Sanitation (in excess of free sanitation service to indigent households) | | — | — | — | — | — | — | — | — | — |
| Electricity/other energy (in excess of 50 kwh per indigent household per month) | | — | — | — | — | — | — | — | — | — |
| Refuse (in excess of one removal a week for indigent households) | | — | — | — | — | — | — | — | — | — |
| Municipal Housing - rental rebates | 6 | 53 762 | 55 962 | 78 472 | 45 589 | 45 589 | 45 589 | 47 412 | 50 257 | 53 272 |
| Housing - top structure subsidies | | | | | | | | | | |
| Other | | | | | | | | | | |
| Total revenue cost of subsidised services provided | | | | | | | | | | |

1.6 Proposed Tariff Increases

Tariff setting is a pivotal and strategic part of the compilation of the budget. During the revision of the tariffs the local economic conditions, input costs, the macro-economic forecasts as prescribed by MFMA circulars and the affordability of services were taken into account to ensure financial sustainability. The municipality also participated in a tariff setting workshop which was presented by the National and Provincial Treasury.

The table below provides information on the proposed tariff increases for the service charges. The average tariff increase for rates will be 4%. The estimated tariff increase for water will be 50% and electricity will be increased with an overall average 10%. The tariff increases for sewerage and refuse will be at 10%.

| Tariff increases – Revenue 2023/24 | |
|------------------------------------|--------------------------|
| Revenue category | Average tariff increases |
| Rates | 6% |
| Water | 15% |
| Electricity | 10% |
| Sewerage | 10% |
| Refuse | 10% |

The general tariffs will be increased with 6%.

The municipality commenced with the implementation of the winter and summer tariffs for electricity in the 2014/15 financial year. A comprehensive tariff study was performed on the electricity tariff to ensure full cost recovery. The proposed overall average tariff increase for electricity will be at 10%. The municipality will continue implementing the winter, summer tariff as well as Inclining Block Tariffs (IBT) during the 2023/24 financial year as well as the outer years.

The municipality however still experience challenges in performing a fully cost reflective study on other tariffs. Therefore in considering the drafting of the budget in the 2022/23 financial year our tariffs must be cost reflective notwithstanding the CPIX and regulations by National Treasury. This is in consideration of improving revenue collection of these facilities as well as the quality of services to be provided by the municipality. To this extent all departments of the municipality will be required to evaluate their tariffs so that they are cost reflective and market related. The cost reflective tariffs will be phased in.

1.7 Council Resolution

The Annual Budget 2022/23 MTREF was tabled in Council on 28 March 2023.

PART 2 – SUPPORTING DOCUMENTATION

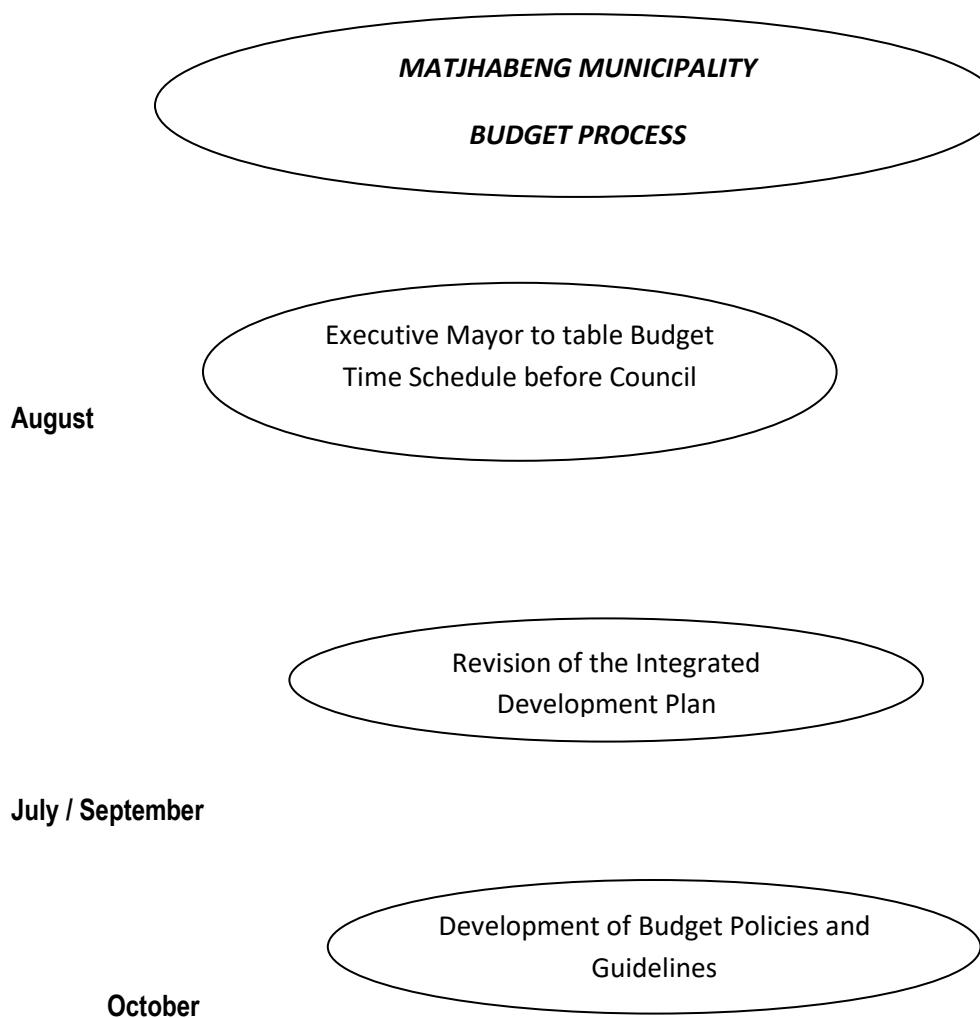
2.1 Overview of Budget Process

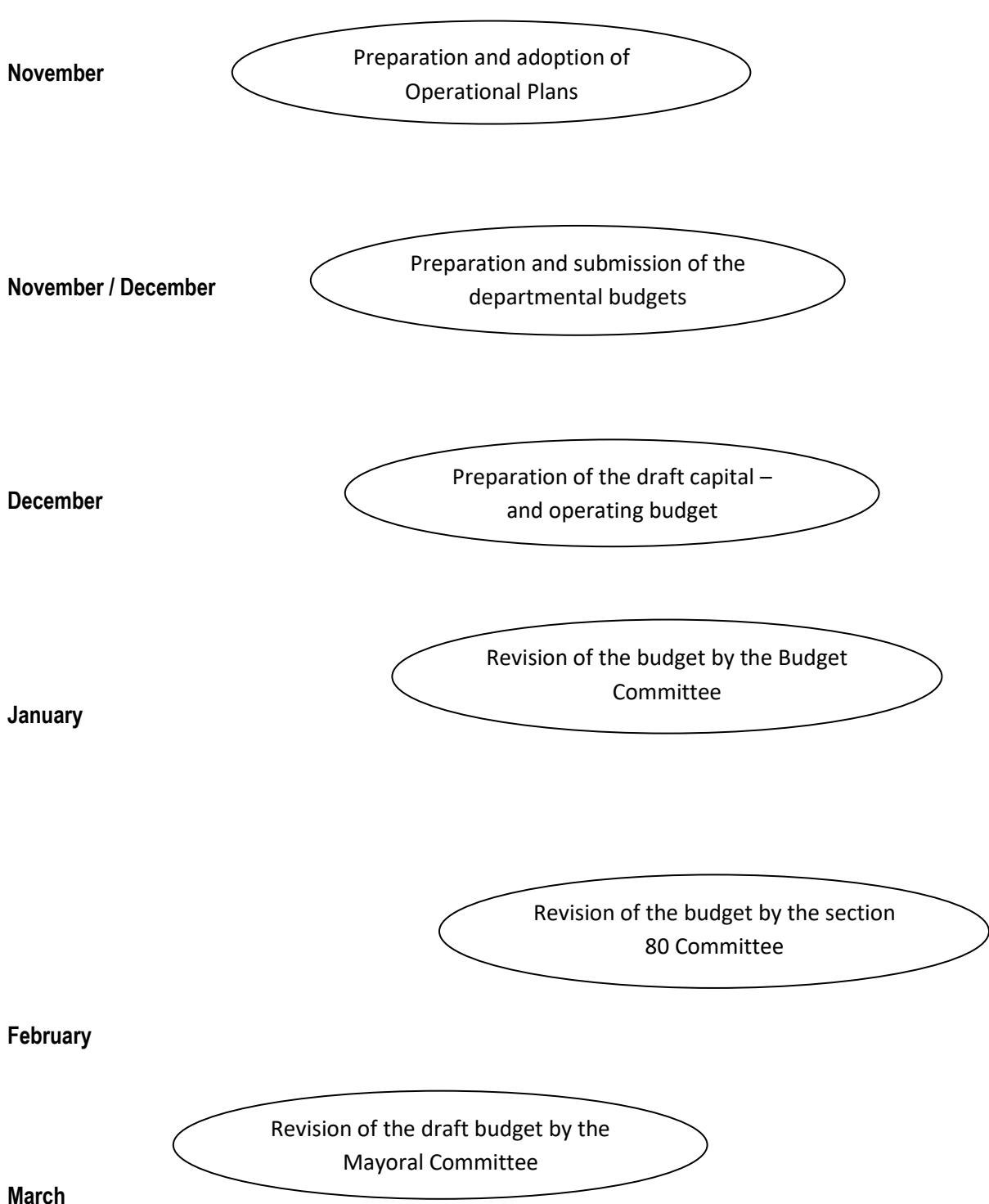
Section 21 (1) (b) of the Municipal Finance Management Act states that a municipality must at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining the key deadlines for the preparation, tabling and approval of the annual budget.

Each and every municipality must prepare a draft budget by 30 March of each year.

The final authority to approve the budget and to set tariffs for a financial year rest with the council, and the budget must be approved by 30 May of each financial year, so as to give effect to all relevant legislation.

Below the Budget and IDP time line.





April

Community Consultation

May

Budget Approval

July

Budget Implementation

MATJHABENG LOCAL MUNICIPALITY

TIME SCHEDULE OF KEY DEADLINES – BUDGET 2023/2024

| Month | Mayor and Council | Administration - Municipality |
|------------------|---|---|
| July | <p>Mayor begins planning for next three-year budget in accordance with co-ordination role of budget process MFMA s 53</p> <p>Planning includes review of the previous years budget process and completion of the Budget Evaluation Checklist</p> | <p>Accounting officers and senior officials of municipality begin planning for next three-year budget MFMA s 68, 77</p> <p>Accounting officers and senior officials of municipality review options and contracts for service delivery MSA s 76-81</p> |
| August | <p>Mayor tables in Council a time schedule outlining key deadlines for: preparing, tabling and approving the budget; reviewing the IDP (as per s 34 of MSA) and budget related policies and consultation processes at least 10 months before the start of the budget year. MFMA s 21,22, 23; MSA s 34, Ch 4 as amended</p> <p>Mayor establishes committees and consultation forums for the budget process</p> | |
| September | <p>Council through the IDP review process determines strategic objectives for service delivery and development for next three-year budgets including review of provincial and national government sector and strategic plans</p> | <p>Budget offices of municipality determine revenue projections and proposed rate and service charges and drafts initial allocations to functions and departments for the next financial year after taking into account strategic objectives</p> <p>Engages with Provincial and National sector departments on sector specific programmes for alignment with municipalities plans (schools, libraries, clinics, water, electricity, roads, etc)</p> |
| October | | <p>Accounting officer does initial review of national policies and budget plans and potential price increases of bulk resources with function and department officials MFMA s 35, 36, 42; MTBPS</p> |
| November | | <p>Accounting officer reviews and drafts initial changes to IDP MSA s 34</p> |
| December | <p>Council finalises tariff (rates and service charges) policies for next financial year MSA s 74, 75</p> | <p>Accounting officer and senior officials consolidate and prepare proposed budget and plans for next financial year taking into account previous years performance as per audited financial statements</p> |
| January | | <p>Accounting officer reviews proposed national and provincial allocations to municipality for incorporation into the draft budget for tabling. (Proposed national</p> |

| Month | Mayor and Council | Administration - Municipality |
|-----------------|--|---|
| | | and provincial allocations for three years must be available by 20 January) MFMA s 36 |
| February | | Accounting officer finalises and submits to Mayor proposed budgets and plans for next three-year budgets taking into account the recent mid-year review and any corrective measures proposed as part of the oversight report for the previous years audited financial statements and annual report. Mid-year budget and performance assessment conducted by PT & NT. |
| March | Mayor tables municipality budget, resolutions, plans, and proposed revisions to IDP at least 90 days before start of budget year MFMA s 16, 22, 23, 87; MSA s 34 | Accounting officer publishes tabled budget, plans, and proposed revisions to IDP, invites local community comment and submits to NT, PT and others as prescribed MFMA s 22 & 37; MSA Ch 4 as amended Accounting officer reviews any changes in prices for bulk resources as communicated by 15 March MFMA s 42 |
| April | Consultation with national and provincial treasuries and finalise sector plans for water, sanitation, electricity etc MFMA s 21 | Accounting officer assists the Mayor in revising budget documentation in accordance with consultative processes and taking into account the results from the third quarterly review of the current year |
| May | Public hearings on the budget, and council debate. Council consider views of the local community, NT, PT, other provincial and national organs of state and municipalities. Mayor to be provided with an opportunity to respond to submissions during consultation and table amendments for council consideration. Council to consider approval of budget and plans at least 30 days before start of budget year. MFMA s 23, 24; MSA Ch 4 as amended | Accounting officer assists the Mayor in preparing the final budget documentation for consideration for approval at least 30 days before the start of the budget year taking into account consultative processes and any other new information of a material nature. Budget and Benchmark Assessment (PT & NT). |
| June | Council must approve annual budget by resolution, setting taxes and tariffs, approving changes to IDP and budget related policies, approving measurable performance objectives for revenue by source and expenditure by vote before start of budget year MFMA s 16, 24, 26, 53 Mayor must approve SDBIP within 28 days after approval of the budget and ensure that annual performance contracts are concluded in accordance with s 57(2) of the MSA. Mayor to ensure that the annual performance agreements are linked to the measurable performance objectives approved with the budget and SDBIP. The mayor submits the approved SDBIP and | Accounting officer submits to the mayor no later than 14 days after approval of the budget a draft of the SDBIP and annual performance agreements required by s 57(1)(b) of the MSA. MFMA s 69; MSA s 57 Accounting officers of municipality publishes adopted budget and plans MFMA s 75, 87 |

| Month | Mayor and Council | Administration - Municipality |
|-------|---|--------------------------------------|
| | <p>performance agreements to council, MEC for local government and makes public within 14 days after approval. MFMA s 53; MSA s 38-45, 57(2)</p> <p>Council must finalise a system of delegations. MFMA s 59, 79, 82; MSA s 59-65</p> | |

Abbreviations: **IDP** - Integrated Development Plan; **MFMA** - Local Government: Municipal Finance Management Act, No. 56 of 2003; **MSA** - Local Government: Municipal Systems Act, No. 32 of 2000, as amended; **MTBPS** - National Treasury annual publication, Medium Term Budget and Policy Statement; **NT** - National Treasury; **PT** - Provincial Treasuries; **SDBIP** - Service Delivery and Budget Implementation Plan

Quality Certificate

I, Municipal Manager of

hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documentation are consistent with the Integrated Development Plan of the municipality.

Print name:

Municipal Manager of (FS184)

Signature:

Date:

Print name:

Chief Financial Officer of (FS184)

Signature:

Date:

SUPPORTING BUDGET TABLES

FS184 Matjhabeng - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| R thousand | | | | | | | | | | | |
| REVENUE ITEMS: | | | | | | | | | | | |
| Non-exchange revenue by source | | | | | | | | | | | |
| Exchange Revenue | 6 | | | | | | | | | | |
| Total Property Rates | | 455 723 | 480 316 | 521 812 | 485 774 | 485 774 | 485 774 | 327 790 | 505 205 | 535 517 | 567 648 |
| Less Revenue Foregone (<i>exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRRA</i>) | | 53 762 | 55 962 | 78 472 | 45 589 | 45 589 | 45 589 | 50 384 | 47 412 | 50 257 | 53 272 |
| Net Property Rates | | 401 962 | 424 353 | 443 340 | 440 185 | 440 185 | 440 185 | 277 406 | 457 793 | 485 260 | 514 376 |
| Exchange revenue service charges | 6 | | | | | | | | | | |
| Service charges - Electricity | | | | | | | | | | | |
| Total Service charges - Electricity | 6 | 646 909 | 655 740 | 695 017 | 977 735 | 977 735 | 977 735 | 473 321 | 1 074 674 | 1 139 155 | 1 207 504 |
| Less Revenue Foregone (<i>in excess of 50 kwh per indigent household per month</i>) | | | | | | | | | | | |
| Less Cost of Free Basis Services (50 kwh per indigent household per month) | | 1 128 | 1 547 | 1 762 | 20 863 | 20 863 | 20 863 | 1 385 | 22 114 | 23 441 | 24 848 |
| Net Service charges - Electricity | | 645 781 | 654 193 | 693 255 | 956 873 | 956 873 | 956 873 | 471 936 | 1 052 560 | 1 115 714 | 1 182 657 |
| Service charges - Water | 6 | | | | | | | | | | |
| Total Service charges - Water | 6 | 418 816 | 429 523 | 426 955 | 480 817 | 480 817 | 480 817 | 339 868 | 721 228 | 764 499 | 810 369 |
| Less Revenue Foregone (<i>in excess of 6 kilolitres per indigent household per month</i>) | | | | | | | | | | | |
| Less Cost of Free Basis Services (6 kilolitres per indigent household per month) | | 13 918 | 16 857 | 14 862 | 29 824 | 29 824 | 29 824 | 12 115 | 45 061 | 47 765 | 50 631 |
| Net Service charges - Water | | 404 898 | 412 666 | 412 993 | 450 993 | 450 993 | 450 993 | 327 753 | 676 164 | 716 734 | 759 738 |
| Service charges - Waste Water Management | | | | | | | | | | | |
| Total Service charges - Waste Water Management | | 168 604 | 188 636 | 189 902 | 203 760 | 203 760 | 203 760 | 144 188 | 224 136 | 237 585 | 251 840 |
| Less Revenue Foregone (<i>in excess of free sanitation service to indigent households</i>) | | | | | | | | | | | |
| Less Cost of Free Basis Services (free sanitation service to indigent households) | | 18 958 | 23 841 | 25 238 | 14 412 | 14 412 | 14 412 | 18 502 | 15 853 | 16 804 | 17 812 |
| Net Service charges - Waste Water Management | | 149 647 | 164 794 | 164 664 | 189 349 | 189 349 | 189 349 | 125 687 | 208 284 | 220 781 | 234 028 |
| Service charges - Waste Management | 6 | | | | | | | | | | |
| Total refuse removal revenue | | 110 394 | 116 830 | 123 832 | 130 736 | 130 736 | 130 736 | 89 361 | 143 809 | 152 438 | 161 584 |
| Total landfill revenue | | | | | | | | | | | |
| Less Revenue Foregone (<i>in excess of one removal a week to indigent households</i>) | | | | | | | | | | | |
| Less Cost of Free Basis Services (removed once a week to indigent households) | | 20 043 | 16 721 | 25 271 | 4 107 | 4 107 | 4 107 | 12 985 | 4 517 | 4 788 | 5 076 |
| Net Service charges - Waste Management | | 90 351 | 100 109 | 98 561 | 126 629 | 126 629 | 126 629 | 76 376 | 139 292 | 147 649 | 156 508 |
| EXPENDITURE ITEMS: | | | | | | | | | | | |
| Employee related costs | | | | | | | | | | | |
| Basic Salaries and Wages | 2 | 410 937 | 422 116 | 461 240 | 554 837 | 554 837 | 554 837 | 364 731 | 583 101 | 618 087 | 655 172 |
| Pension and UIF Contributions | | 68 010 | 71 710 | 72 916 | 83 421 | 83 421 | 83 421 | 56 030 | 87 709 | 92 972 | 98 550 |
| Medical Aid Contributions | | 44 568 | 46 919 | 47 685 | 63 936 | 63 936 | 63 936 | 42 508 | 67 388 | 71 432 | 75 718 |
| Overtime | | 88 213 | 105 236 | 95 394 | 40 345 | 40 345 | 40 345 | 45 676 | 42 530 | 45 081 | 47 786 |
| Performance Bonus | | 30 060 | 31 562 | 32 388 | 51 459 | 51 459 | 51 459 | 16 470 | 53 362 | 56 564 | 59 958 |
| Motor Vehicle Allowance | | 40 407 | 45 841 | 49 618 | 52 312 | 52 312 | 52 312 | 39 010 | 55 490 | 58 819 | 62 348 |
| Cellphone Allowance | | 218 | 278 | 298 | 266 | 266 | 266 | 217 | 280 | 297 | 314 |
| Housing Allowances | | 4 103 | 4 096 | 4 055 | 5 190 | 5 190 | 5 190 | 2 965 | 5 548 | 5 881 | 6 234 |
| Other benefits and allowances | | 22 077 | 24 143 | 24 234 | 24 169 | 24 169 | 24 169 | 14 998 | 25 360 | 26 881 | 28 494 |
| Payments in lieu of leave | | 24 420 | 18 201 | 13 063 | 20 011 | 20 011 | 20 011 | 6 050 | 21 015 | 22 276 | 23 612 |
| Long service awards | | (6 185) | (4 639) | (2 138) | 5 976 | 5 976 | 5 976 | 1 082 | 6 392 | 6 776 | 7 183 |
| Post-retirement benefit obligations | | (27 000) | 68 272 | 80 496 | 4 651 | 4 651 | 4 651 | 7 231 | 4 805 | 5 093 | 5 399 |
| Entertainment | | | | | | | | | | | |
| Scarcity | | | | | | | | | | | |
| Acting and post-related allowance | | | | | | | | | | | |
| In kind benefits | | | | | | | | | | | |
| sub-total | 5 | 699 827 | 833 734 | 879 248 | 906 572 | 906 572 | 906 572 | 596 969 | 952 980 | 1 010 159 | 1 070 769 |
| Less: Employees costs capitalised to PPE | | | | | | | | | | | |
| Total Employee related costs | 1 | 699 827 | 833 734 | 879 248 | 906 572 | 906 572 | 906 572 | 596 969 | 952 980 | 1 010 159 | 1 070 769 |
| Depreciation and amortisation | | | | | | | | | | | |
| Depreciation of Property, Plant & Equipment | | 253 023 | 233 601 | 241 299 | 100 000 | 73 499 | 73 499 | — | 248 648 | 263 567 | 279 381 |
| Lease amortisation | | — | — | 523 | — | — | — | — | — | — | — |
| Capital asset impairment | | | | | | | | | | | |
| Total Depreciation and amortisation | 1 | 253 023 | 233 601 | 241 292 | 100 000 | 73 499 | 73 499 | — | 248 648 | 263 567 | 279 381 |
| Bulk purchases - electricity | | | | | | | | | | | |
| Electricity bulk purchases | | 528 575 | 544 880 | 643 907 | 565 972 | 557 200 | 557 200 | 116 223 | 667 847 | 707 917 | 750 393 |
| Total bulk purchases | 1 | 528 575 | 544 880 | 643 907 | 565 972 | 557 200 | 557 200 | 116 223 | 667 847 | 707 917 | 750 393 |
| Transfers and grants | | | | | | | | | | | |
| Cash transfers and grants | | 1 238 | 1 422 | 1 047 | 659 | 939 | 939 | 778 | 1 330 | 1 410 | 1 494 |
| Non-cash transfers and grants | | 240 | 106 | 148 | 165 | — | — | — | — | — | — |
| Total transfers and grants | 1 | 1 478 | 1 528 | 1 194 | 828 | 939 | 939 | 778 | 1 330 | 1 410 | 1 494 |
| Contracted Services | | | | | | | | | | | |
| Outsourced Services | | 57 261 | 89 157 | 63 202 | 24 126 | 31 158 | 31 158 | 18 859 | 13 573 | 14 388 | 15 251 |
| Consultants and Professional Services | | 68 601 | 86 737 | 42 423 | 31 874 | 34 917 | 34 917 | 18 811 | 25 310 | 26 829 | 28 438 |
| Contractors | | 289 958 | 357 808 | 197 048 | 155 541 | 177 495 | 177 495 | 58 369 | 58 373 | 61 875 | 65 588 |
| Total contracted services | | 415 821 | 533 702 | 302 673 | 211 541 | 243 570 | 243 570 | 96 039 | 97 256 | 103 091 | 109 277 |
| Operational Costs | | | | | | | | | | | |
| Collection costs | | — | — | 4 992 | 1 084 | 331 | 331 | — | 1 084 | 1 149 | 1 218 |
| Contributions to 'other' provisions | | — | — | 848 | — | 11 645 | 11 645 | 5 824 | 7 839 | 8 309 | 8 808 |
| Audit fees | | 9 270 | 10 159 | 9 945 | 7 303 | 8 446 | 8 446 | 8 257 | 10 542 | 11 175 | 11 845 |
| Other Operational Costs | | 274 262 | 300 147 | 375 956 | 293 476 | 302 376 | 302 376 | 166 136 | 234 830 | 248 920 | 263 856 |
| Total Operational Costs | 1 | 283 532 | 310 306 | 391 742 | 301 864 | 322 798 | 322 798 | 180 216 | 254 296 | 269 554 | 285 727 |
| Repairs and Maintenance by Expenditure Item | 8 | | | | | | | | | | |
| Employee related costs | | 30 | 53 | 232 | 163 623 | 124 829 | 124 829 | 10 859 | 294 914 | 312 609 | 331 366 |
| Inventory Consumed (Project Maintenance) | | 22 704 | 31 309 | 32 179 | 136 072 | 112 457 | 112 457 | 13 681 | 40 426 | 42 851 | 45 423 |
| Contracted Services | | — | — | 235 | 2 999 | 2 027 | 2 027 | 498 | 4 515 | 4 786 | 5 073 |
| Other Expenditure | | — | — | — | — | — | — | — | — | — | — |
| Total Repairs and Maintenance Expenditure | 9 | 22 734 | 31 362 | 32 646 | 302 694 | 239 313 | 239 313 | 25 038 | 339 855 | 360 247 | 381 862 |
| Inventory Consumed | | | | | | | | | | | |
| Inventory Consumed - Water | | — | — | — | 723 241 | 723 241 | 723 241 | — | 781 100 | 827 966 | 877 644 |
| Inventory Consumed - Other | | — | — | — | 173 868 | 173 868 | 173 868 | — | 308 519 | 327 030 | 346 652 |
| Total Inventory Consumed & Other Material | | — | — | — | 897 109 | 897 109 | 897 109 | — | 1 080 620 | 1 154 997 | 1 224 297 |

FS184 Matjhabeng - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

| Description | Ref | Vote 01 - Council General | Vote 02 - Office Of The Executive Mayor | Vote 03 - Office Of The Speaker | Vote 04 - Council Whip | Vote 05 - Office Of The Municipal Manager | Vote 06 - Corporate Services | Vote 07 - Finance | Vote 08 - Human Resources | Vote 09 - Community Services | Vote 10 - Public Safety And Transport | Vote 11 - Economic Development | Vote 12 - Engineering Services | Vote 13 - Water/ Sewerage | Vote 14 - Electricity | Vote 15 - Other | Total |
|--|-----|---------------------------|---|---------------------------------|------------------------|---|------------------------------|--------------------|---------------------------|------------------------------|---------------------------------------|--------------------------------|--------------------------------|---------------------------|-----------------------|-----------------|--------------------|
| R thousand | 1 | | | | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | | | | | | | |
| Service charges - Electricity | | | | | | | | (9 479) | | | | | | | (1 052 560) | (1 052 560) | |
| Service charges - Water | | | | | | | | | | | | | | | (676 164) | (676 164) | |
| Service charges - Waste Water Management | | | | | | | | | | | | | | | (208 284) | (208 284) | |
| Service charges - Waste Management | | | | | | | | | | | | | | | (139 292) | (139 292) | |
| Sale of Goods and Rendering of Services | | | | | | | | | | | | | | | (33 907) | (33 907) | |
| Agency services | | | | | | | | | | | | | | | - | - | |
| Interest | | | | | | | | | | | | | | | | | |
| Interest earned from Receivables | | | | | | | | | | | | | | | (249 086) | (249 086) | |
| Interest earned from Current and Non Current Assets | | | | | | | | | | | | | | | (4 870) | (4 870) | |
| Dividends | | | | | | | | | | | | | | | (38) | (38) | |
| Rent on Land | | | | | | | | | | | | | | | - | - | |
| Rental from Fixed Assets | | | | | | | | | | | | | | | (28 183) | (28 183) | |
| Licence and permits | | | | | | | | | | | | | | | (218) | (218) | |
| Operational Revenue | | | | | | | | | | | | | | | (126) | (499 213) | |
| Non-Exchange Revenue | | | | | | | | | | | | | | | | | |
| Property rates | | | | | | | | | | | | | | | (457 793) | (457 793) | |
| Surcharges and Taxes | | | | | | | | | | | | | | | - | - | |
| Fines, penalties and forfeits | | | | | | | | | | | | | | | (28 284) | (28 284) | |
| Licences or permits | | | | | | | | | | | | | | | | | |
| Transfer and subsidies - Operational | | | | | | | | | | | | | | | (697 317) | (697 317) | |
| Interest | | | | | | | | | | | | | | | (19 458) | (19 458) | |
| Fuel Levy | | | | | | | | | | | | | | | - | - | |
| Operational Revenue | | | | | | | | | | | | | | | - | - | |
| Gains on disposal of Assets | | | | | | | | | | | | | | | (60 000) | (60 000) | |
| Other Gains | | | | | | | | | | | | | | | - | - | |
| Discontinued Operations | | | | | | | | | | | | | | | - | - | |
| Total Revenue (excluding capital transfers and contributions) | | (757 317) | - | - | - | - | - | (996 731) | - | (184 960) | (36 883) | (156) | (3 866) | (1 078 486) | (1 067 790) | (28 479) | (4 154 667) |
| Expenditure | | | | | | | | | | | | | | | | | |
| Employee related costs | | 6 565 | 1 867 | 232 | 53 927 | 58 268 | 58 873 | 87 633 | 20 559 | 230 344 | 151 690 | 21 454 | 77 096 | 99 479 | 60 141 | 24 852 | 952 980 |
| Remuneration of councillors | | 25 410 | 13 146 | 806 | | | | | | | | | | | | 39 362 | 39 362 |
| Bulk purchases - electricity | | | | | | | | | 308 519 | | | | | | | 667 847 | 667 847 |
| Inventory consumed | | | | | | | | | | | | | | | | 1 089 620 | 1 089 620 |
| Debt impairment | | - | - | - | | | | | | | | | | | | - | - |
| Depreciation and amortisation | | - | - | - | | | | | - | | | | | | 48 648 | 48 648 | |
| Interest | | - | - | - | | | | | | | | | | | 183 884 | 183 884 | |
| Contracted services | | 3 777 | 502 | 50 | | 14 110 | 3 000 | 12 455 | 200 | 1 112 | 15 000 | 2 750 | 5 000 | 21 250 | 102 165 | 3 311 | 248 648 |
| Transfers and subsidies | | - | 1 330 | | | | | | | | | | | | | | 1 330 |
| Irrecoverable debts written off | | | | | | | | | | | | | | | | | 183 884 |
| Operational costs | | 78 262 | 636 | 5 788 | 372 | 21 012 | 9 493 | 16 090 | 1 945 | 46 132 | 9 190 | 607 | 13 319 | 505 677 | 46 690 | 576 651 | |
| Losses on disposal of Assets | | - | - | - | | - | - | - | - | - | - | - | | | 29 077 | 16 836 | |
| Other Losses | | - | - | - | | | | | | | | | | | - | 5 536 | 254 296 |
| Total Expenditure | | 114 014 | 17 481 | 6 876 | 54 298 | 93 390 | 71 366 | 632 866 | 22 704 | 326 236 | 177 770 | 24 812 | 95 415 | 1 529 216 | 909 679 | 35 750 | 4 111 873 |
| Surplus/(Deficit) | | (871 331) | (17 481) | (6 876) | (54 298) | (93 390) | (71 366) | (1 629 597) | (22 704) | (511 196) | (214 652) | (24 968) | (99 282) | (2 607 702) | (1 977 469) | (64 228) | (8 266 540) |
| Transfers and subsidies - capital (monetary allocations) | | | | | | | | | | | | | | | | | (254 914) |
| Transfers and subsidies - capital (in-kind) | | | | | | | | | | | | | | | | - | (254 914) |
| Surplus/(Deficit) after capital transfers & contributions | | (1 126 245) | (17 481) | (6 876) | (54 298) | (93 390) | (71 366) | (1 629 597) | (22 704) | (511 196) | (214 652) | (24 968) | (99 282) | (2 607 702) | (1 977 469) | (64 228) | (8 521 454) |

FS184 Matjhabeng - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

| Budgeted Financial Position | | | | | | | | | Medium Term Revenue & Expenditure Framework | | |
|---|-------------|-----------------|-----------------|-----------------|------------------|------------------|----------------------|-------------------|---|------------------------|------------------------|
| Description | | | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | 2023/24 | Budget Year +1 | Budget Year +2 |
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| A9 SETS | | | | | | | | | | | |
| Trade and other receivables from exchange transactions | | | | | | | | | | | |
| Electricity | | 372 882 | 456 014 | 508 960 | 270 331 | 270 331 | 604 760 | 67 858 | 71 920 | 76 245 | |
| Water | | 1 605 241 | 2 031 499 | 2 363 616 | 1 520 672 | 1 520 672 | 2 748 161 | 427 950 | 463 676 | 480 806 | |
| Waste | | 437 119 | 533 764 | 617 784 | 58 885 | 58 885 | 80 591 | 91 766 | 97 293 | | |
| Trade Water | | 677 630 | 836 919 | 977 978 | 79 351 | 79 351 | 1 121 966 | 119 822 | 127 011 | 134 632 | |
| Other trade receivables from exchange transactions | | 209 550 | 269 025 | 269 025 | 6 647 | 6 647 | 31 040 | 7 460 | 7 919 | | |
| Gross Trade and other receivables from exchange transactions | | 3 409 588 | 4 122 315 | 4 741 166 | 1 959 786 | 1 959 786 | 3 959 786 | 5 377 482 | 705 311 | 751 870 | 796 982 |
| Less: Impairment for debt | | (2 623 440) | (3 289 292) | (3 847 659) | | | | | | | |
| Impairment for Electricity | | (228 659) | (291 376) | (351 494) | | | | | | | |
| Impairment for Water | | (1 024 521) | (1 307 607) | (2 017 567) | | | | | | | |
| Impairment for Waste | | (345 551) | (422 606) | (469 041) | | | | | | | |
| Impairment for Trade Water | | (524 518) | (646 145) | (737 929) | | | | | | | |
| Impairment for other trade receivables from exchange transactions | | (199 299) | (224 987) | (274 238) | | | | | | | |
| Total net Trade and other receivables from Exchange Transactions | | 785 988 | 833 023 | 930 507 | 1 959 786 | 1 959 786 | 3 959 786 | 1 679 623 | 705 311 | 751 870 | 796 982 |
| Receivables from non-exchange transactions | | | | | | | | | | | |
| Property rights | | 161 972 | 156 597 | 279 044 | 256 806 | 256 806 | 1 672 853 | 130 475 | 138 303 | 146 602 | |
| Less: Impairment of Property rights | | (110 594) | (154 146) | (167 601) | | | | | | | |
| Net Property rights | | 51 388 | 2 451 | 112 252 | 256 806 | 256 806 | 256 806 | 716 398 | 130 475 | 138 303 | 146 602 |
| Other receivables from non-exchange transactions | | 8 404 | 5 928 | 6 632 | - | - | - | 6 932 | - | - | - |
| Impairment of Other receivables from non-exchange transactions | | | | | | | | | | | |
| Net other receivables from non-exchange transactions | | 8 404 | 5 928 | 6 632 | - | - | - | 6 932 | - | - | - |
| Total net Receivables from non-exchange transactions | | 59 792 | 8 378 | 119 184 | 256 806 | 256 806 | 256 806 | 723 330 | 130 475 | 138 303 | 146 602 |
| Inventories | | | | | | | | | | | |
| Water | | | | | | | | | | | |
| Opening Balance | | | | | | | | | | | |
| Acquisitions | | | | | | | | | | | |
| Issues | | | | | | | | | | | |
| Adjustments | | | | | | | | | | | |
| Write-offs | | | | | | | | | | | |
| Closing balance - Agricultural | | | | | | | | | | | |
| Consumables | | | | | | | | | | | |
| Standard Rated | | | | | | | | | | | |
| Opening Balance | | | | | | | | | | | |
| Acquisitions | | | | | | | | | | | |
| Issues | | | | | | | | | | | |
| Adjustments | | | | | | | | | | | |
| Write-offs | | | | | | | | | | | |
| Closing balance - Consumables Standard Rated | | | | | | | | | | | |
| Zero Rated | | | | | | | | | | | |
| Opening Balance | | | | | | | | | | | |
| Acquisitions | | | | | | | | | | | |
| Issues | | | | | | | | | | | |
| Adjustments | | | | | | | | | | | |
| Write-offs | | | | | | | | | | | |
| Closing balance - Consumables Zero Rated | | | | | | | | | | | |
| Finished Goods | | | | | | | | | | | |
| Opening Balance | | | | | | | | | | | |
| Acquisitions | | | | | | | | | | | |
| Issues | | | | | | | | | | | |
| Adjustments | | | | | | | | | | | |
| Write-offs | | | | | | | | | | | |
| Closing balance - Finished Goods | | | | | | | | | | | |
| Materials and Supplies | | | | | | | | | | | |
| Opening Balance | | | | | | | | | | | |
| Acquisitions | | | | | | | | | | | |
| Issues | | | | | | | | | | | |
| Adjustments | | | | | | | | | | | |
| Write-offs | | | | | | | | | | | |
| Closing balance - Materials and Supplies | | | | | | | | | | | |
| Work-in-progress | | | | | | | | | | | |
| Opening Balance | | | | | | | | | | | |
| Materials | | | | | | | | | | | |
| Transfers | | | | | | | | | | | |
| Closing balance - Work-in-progress | | | | | | | | | | | |
| Housing Stock | | | | | | | | | | | |
| Opening Balance | | | | | | | | | | | |
| Acquisitions | | | | | | | | | | | |
| Issues | | | | | | | | | | | |
| Adjustments | | | | | | | | | | | |
| Write-offs | | | | | | | | | | | |
| Closing Balance - Housing Stock | | | | | | | | | | | |
| Land | | | | | | | | | | | |
| Opening Balance | | | | | | | | | | | |
| Acquisitions | | | | | | | | | | | |
| Issues | | | | | | | | | | | |
| Adjustments | | | | | | | | | | | |
| Correction of Prior period errors | | | | | | | | | | | |
| Closing Balance - Land | | | | | | | | | | | |
| Closing Balance - Inventory & Consumables | | | | | | | | | | | |
| Property, plant and equipment (PPE) | | | | | | | | | | | |
| Less: cost(including interest, finance leases) | | | | | | | | | | | |
| Less: accumulated depreciation | | | | | | | | | | | |
| Total Property, plant and equipment (PPE) | | | | | | | | | | | |
| Intangible Assets | | | | | | | | | | | |
| Current Liabilities - Financial liabilities | | | | | | | | | | | |
| Short term loans (other than bank overdraft) | | | | | | | | | | | |
| Customer deposits | | | | | | | | | | | |
| Total Current Liabilities - Financial liabilities | | | | | | | | | | | |
| Trade and other payables from exchange transactions | | | | | | | | | | | |
| Other trade payables from exchange transactions | | | | | | | | | | | |
| Trade payables from Non-exchange transactions: Unspent conditional Grants | | | | | | | | | | | |
| Trade payables from Non-exchange transactions: Other | | | | | | | | | | | |
| Total Trade and other payables from exchange transactions | | | | | | | | | | | |
| Non-current Liabilities - Financial Liabilities | | | | | | | | | | | |
| Borrowing | | | | | | | | | | | |
| Other non-current liabilities | | | | | | | | | | | |
| Total Non-current Liabilities - Financial Liabilities | | | | | | | | | | | |
| Provisions | | | | | | | | | | | |
| Refund commitment benefits | | | | | | | | | | | |
| Refuse landfill site rehabilitation | | | | | | | | | | | |
| Other provisions | | | | | | | | | | | |
| Total Provisions | | | | | | | | | | | |
| CHANGES IN NET ASSETS | | | | | | | | | | | |
| Accumulated surplus/(deficit) | | | | | | | | | | | |
| Accumulated surplus/(deficit) - opening balance | | | | | | | | | | | |
| GRAP adjustments | | | | | | | | | | | |
| Reserve balance | | | | | | | | | | | |
| Surplus/(deficit) transfer | | | | | | | | | | | |
| Transfers to/from Reserves | | | | | | | | | | | |
| Other adjustments | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Housing Development Fund | | | | | | | | | | | |
| Capital Reserves | | | | | | | | | | | |
| Self-insurance | | | | | | | | | | | |
| Other reserves | | | | | | | | | | | |
| Karabakh | | | | | | | | | | | |
| Total Reserves | | | | | | | | | | | |
| NON FINANCIAL WEALTH/EQUITY | | | | | | | | | | | |
| (655 078) | (1 949 542) | (2 531 259) | 167 271 | 296 533 | 296 533 | (1 978 310) | 297 708 | 315 570 | 334 504 | | |

FS184 Matjhabeng - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective | Goal | Goal Code | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | |
|---|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|-----------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| R thousand | | | | | | | | | | | | | |
| FINANCIAL SUSTAINABILITY AND VIABILITY | Ensuring sound financial management and viability. | E | | 492 042 | 528 152 | 503 620 | 955 839 | 955 839 | 955 839 | 996 731 | 1 056 535 | 1 119 927 | |
| INSTITUTIONAL TRANSFORMATION | Accelerating service delivery through the acquisition and retention of competent and efficient human capital | D | | (8) | (5) | (14) | 238 | 238 | 238 | - | - | - | |
| INCLUSIVE ECONOMIC DEVELOPMENT AND JOB CREATION | Providing integrated and sustainable human settlements; Developing a prosperous and diverse economy. | C | | 251 | 246 | 243 | - | - | - | 156 | 166 | 176 | |
| BASIC SERVICE DELIVERY | Ensuring access to basic services for all residents; Fostering a safe, secure and healthy environment for employees and communities. | B | | 1 503 717 | 1 538 454 | 1 634 297 | 2 021 416 | 2 021 416 | 2 021 416 | 2 400 463 | 2 544 490 | 2 697 160 | |
| GOOD GOVERNANCE | Ensuring access to basic services for all residents; Addressing the challenges of poverty, unemployment and social inequality. Fostering a safe, secure and healthy environment for employees and communities. | A | | 502 012 | 632 601 | 533 327 | 700 414 | 700 414 | 700 414 | 757 317 | 802 756 | 850 921 | |
| Allocations to other priorities | | | | 2 | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | | | | 1 | 2 498 014 | 2 699 447 | 2 671 474 | 3 677 907 | 3 677 907 | 3 677 907 | 4 154 667 | 4 403 947 | 4 668 184 |

FS184 Matjhabeng - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective | Goal | Goal Code | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | |
|---|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|-----------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| R thousand | | | | | | | | | | | | | |
| FINANCIAL SUSTAINABILITY AND VIABILITY | Ensuring sound financial management and viability. | E | | 492 270 | 387 006 | 451 504 | 234 361 | 231 655 | 231 655 | 329 544 | 349 317 | 370 276 | |
| INSTITUTIONAL TRANSFORMATION | Accelerating service delivery through the acquisition and retention of competent and efficient human capital | D | | 188 210 | 190 409 | 185 244 | 222 168 | 220 878 | 220 878 | 201 871 | 213 983 | 226 822 | |
| INCLUSIVE ECONOMIC DEVELOPMENT AND JOB CREATION | Providing integrated and sustainable human settlements; Developing a prosperous and diverse economy. | C | | 15 042 | 17 280 | 19 661 | 26 810 | 26 110 | 26 110 | 25 312 | 26 830 | 28 440 | |
| BASIC SERVICE DELIVERY | Ensuring access to basic services for all residents; Fostering a safe, secure and healthy environment for employees and communities. | B | | 3 062 823 | 3 376 514 | 3 223 204 | 3 028 346 | 2 960 722 | 2 960 722 | 3 362 015 | 3 563 736 | 3 777 560 | |
| GOOD GOVERNANCE | Ensuring access to basic services for all residents; Addressing the challenges of poverty, unemployment and social | A | | 149 312 | 173 131 | 211 123 | 165 761 | 169 906 | 169 906 | 193 132 | 204 720 | 217 003 | |
| Allocations to other priorities | | | | 1 | 3 907 657 | 4 144 340 | 4 090 736 | 3 677 446 | 3 609 271 | 3 609 271 | 4 111 873 | 4 358 586 | 4 620 101 |
| Total Expenditure | | | | | | | | | | | | | |

FS184 Matjhabeng - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective | Goal | Goal Code | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | |
|---|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|---------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| R thousand | | | | | | | | | | | | | |
| FINANCIAL SUSTAINABILITY AND VIABILITY | Ensuring sound financial management and viability. | E | | - | - | - | - | 2 706 | 2 706 | - | - | - | |
| INSTITUTIONAL TRANSFORMATION | Accelerating service delivery through the acquisition and retention of competent and efficient human capital | D | | - | - | (235) | - | 1 310 | 1 310 | - | - | - | |
| INCLUSIVE ECONOMIC DEVELOPMENT AND JOB CREATION | Providing integrated and sustainable human settlements, Developing a prosperous and diverse economy. | C | | - | - | - | - | 700 | 700 | - | - | - | |
| BASIC SERVICE DELIVERY | Ensuring access to basic services for all residents, Fostering a safe, secure and healthy environment for employees and communities. | B | | 91 763 | 83 037 | 130 695 | 166 809 | 280 283 | 280 283 | 192 914 | 204 489 | 216 758 | |
| GOOD GOVERNANCE | Ensuring access to basic services for all residents, Addressing the challenges of poverty, unemployment and social | A | | 20 134 | 6 972 | 24 769 | 10 000 | 75 931 | 75 931 | 10 000 | 10 600 | 11 236 | |
| Allocations to other priorities | | | | 3 | | | | | | | | | |
| Total Capital Expenditure | | | | 1 | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 202 914 | 215 089 | 227 994 |

FS184 Matjhabeng - Supporting Table SA7 Measureable performance objectives

| Description | Unit of measurement | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| 08 - Human Resources | | | | | | | | | | |
| Finance And Administration | | | | | | | | | | |
| Property Services | | | | | | | | | | |
| Property Rates (R000 Value Threshold) | Rand Value Threshold | 75 000 | - | - | 75 750 | 75 750 | 75 750 | - | - | - |
| Waste Management | | | | | | | | | | |
| Solid Waste Removal | | | | | | | | | | |
| Removal | Households | 19 664 | - | - | 21 052 | 21 052 | 21 052 | - | - | - |
| Informal Settlements (R000) | Rand Value | - | - | - | 3418 100 | 3418 100 | 3418 100 | - | - | - |
| No Rubbish Disposal | Households | 2 204 | - | - | 2 226 | 2 226 | 2 226 | - | - | - |
| Other Rubbish Disposal | Households | 117 | - | - | 118 | 118 | 118 | - | - | - |
| Refuse (Average Litres Per Week) | Average Litres Per Week | 20 | - | - | 20 | 20 | 20 | - | - | - |
| Removed At Least Once A Week | Households | 117 284 | - | - | 118 457 | 118 457 | 118 457 | - | - | - |
| Week | Households | 176 | - | - | 178 | 178 | 178 | - | - | - |
| Using Communal Refuse Dump | Households | 1 528 | - | - | 1 543 | 1 543 | 1 543 | - | - | - |
| Using Own Refuse Dump | Households | 10 313 | - | - | 10 416 | 10 416 | 10 416 | - | - | - |
| 11 - Economic Development | | | | | | | | | | |
| Energy Sources | | | | | | | | | | |
| Electricity | | | | | | | | | | |
| Electricity (At Least Min.Service Level) | Households | 101 399 | - | - | 102 413 | 102 413 | 102 413 | - | - | - |
| Electricity (Kwh Per Household Per Month) | Kwh Per Household Per Month | 50 | - | - | 51 | 51 | 51 | - | - | - |
| Other Energy Sources | Households | 30 053 | - | - | 30 354 | 30 354 | 30 354 | - | - | - |
| Waste Water Management | | | | | | | | | | |
| Sewerage | | | | | | | | | | |
| Bucket Toilet | Households | 14 600 | - | - | 14 746 | 14 746 | 14 746 | - | - | - |
| Flush Toilet (Connected To Sewerage) | Households | 103 172 | - | - | 104 204 | 104 204 | 104 204 | - | - | - |
| Flush Toilet (With Septic Tank) | Households | 178 | - | - | 180 | 180 | 180 | - | - | - |
| Sanitation | Households | 19 664 | - | - | 21 052 | 21 052 | 21 052 | - | - | - |
| Informal Settlements (R000) | Rand Value | 11 204 | - | - | 11994 917 | 11994 917 | 11994 917 | - | - | - |
| No Toilet Provisions | Households | 2 792 | - | - | 2 820 | 2 820 | 2 820 | - | - | - |
| Other Toilet Provisions (> Min.Service Level) | Households | 8 922 | - | - | 9 011 | 9 011 | 9 011 | - | - | - |
| Pit Toilet (Ventilated) | Households | 244 | - | - | 246 | 246 | 246 | - | - | - |
| Month) | Kilolitres Per Household Per Month | 6 | - | - | 6 | 6 | 6 | - | - | - |
| Water Management | | | | | | | | | | |
| Water Distribution | | | | | | | | | | |
| Water | Households | 19 664 | - | - | 21 052 | 21 052 | 21 052 | - | - | - |
| Informal Settlements (R000) | Rand Value | 22 408 | - | - | 23989 834 | 23989 834 | 23989 834 | - | - | - |
| Other Water Supply (< Min.Service Level) | Households | 1 004 | - | - | 1 014 | 1 014 | 1 014 | - | - | - |
| Level) | Households | 1 642 | - | - | 1 658 | 1 658 | 1 658 | - | - | - |
| Piped Water Inside Dwelling | Households | 79 726 | - | - | 80 523 | 80 523 | 80 523 | - | - | - |
| Dwelling) | Households | 40 406 | - | - | 40 810 | 40 810 | 40 810 | - | - | - |
| Using Public Tap (< Min.Service Level) | Households | 103 | - | - | 104 | 104 | 104 | - | - | - |
| Level) | Households | 9 190 | - | - | 9 282 | 9 282 | 9 282 | - | - | - |
| Water (Kilolitres Per Household Per Month) | Kilolitres Per Household Per Month | 6 | - | - | 6 | 6 | 6 | - | - | - |

FS184 Matjhabeng - Supporting Table SA8 Performance indicators and benchmarks

| Description of financial indicator | Basis of calculation | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Borrowing Management | | | | | | | | | | | |
| Credit Rating | Interest & Principal Paid /Operating Expenditure | 8.9% | 3.2% | 5.0% | 3.0% | 2.1% | 2.1% | 0.1% | 4.5% | 4.5% | 4.5% |
| Capital Charges to Operating Expenditure | | | | | | | | | | | |
| Capital Charges to Own Revenue | Finance charges & Repayment of borrowing /Own Revenue | 11.3% | 4.0% | 6.4% | 3.0% | 2.2% | 2.2% | 0.0% | 4.5% | 4.5% | 4.5% |
| Borrowed funding of 'own' capital expenditure | Borrowing/Capital expenditure excl. transfers and grants and contributions | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Safety of Capital | | | | | | | | | | | |
| Gearing | Long Term Borrowing/ Funds & Reserves | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Liquidity | | | | | | | | | | | |
| Current Ratio | Current assets/current liabilities | 0.3 | 0.4 | 0.3 | 0.7 | 0.7 | 0.7 | 0.4 | 0.5 | 0.5 | 0.5 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 0.3 | 0.4 | 0.3 | 0.7 | 0.7 | 0.7 | 0.4 | 0.5 | 0.5 | 0.5 |
| Liquid Ratio | Monetary Assets/Current Liabilities | 0.1 | 0.2 | 0.1 | 0.6 | 0.6 | 0.6 | 0.2 | 0.4 | 0.4 | 0.4 |
| Revenue Management | | | | | | | | | | | |
| Annual Debtors Collection Rate (Payment Level %) | Last 12 Mths Receipts/Last 12 Mths Billing | | 0.0% | 57.3% | 106.6% | 100.0% | 100.0% | 100.0% | 66.4% | 92.5% | 104.1% |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) | | | 0.0% | 57.3% | 106.6% | 100.0% | 100.0% | 100.0% | 66.4% | 104.8% | 100.0% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 122.6% | 125.5% | 165.4% | 66.0% | 66.0% | 66.0% | 241.5% | 21.8% | 12.7% | 4.0% |
| Longstanding Debtors Recovered | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Creditors Management | | | | | | | | | | | |
| Creditors System Efficiency | % of Creditors Paid Within Terms (within MFMA's 65(e)) | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Creditors to Cash and Investments | | 707144.5% | 848.3% | 1295.7% | 1959.1% | 2346.8% | 2346.8% | -1745.6% | 1476.6% | 680.0% | 687.5% |
| Other Indicators | | | | | | | | | | | |
| Total Volume Losses (kW) technical | | | | | | | | | | | |
| Electricity Distribution Losses (2) | Total Cost of Losses (Rand '000) | 0 | 106190950 | 0 | 106190950 | 106190950 | 106190950 | 0 | 106190950 | 106190950 | 0 |
| | % Volume (units purchased and generated less units sold)/units purchased and generated | – | 127 891 | – | 127 891 | 127 891 | 127 891 | – | 127 891 | 127 891 | – |
| Water Volumes :System input | | | | | | | | | | | |
| Bulk Purchase Water treatment works Natural sources | | | | | | | | | | | |
| Total Volume Losses (kL) | | | | | | | | | | | |
| Water Distribution Losses (2) | Total Cost of Losses (Rand '000) | – | 30 808 | – | 30 808 | 30 808 | 30 808 | – | 3 080 | 30 808 | – |
| | % Volume (units purchased and generated less units sold)/units purchased and generated | 0 | 363540187 | 0 | 363540187 | 363540187 | 363540187 | 0 | 363540187 | 363540187 | 0 |
| IDP regulation financial viability indicators | | | | | | | | | | | |
| i. Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year) | 11 523.6 | 1 129.3 | 589.4 | 786.7 | 786.7 | 786.7 | 442.7 | 804.6 | – | – |
| ii.O/S Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services (Available cash + Investments)/monthly fixed operational expenditure | 157.1% | 169.7% | 184.4% | 74.3% | 74.3% | 74.3% | 318.5% | 42.9% | 24.9% | 8.0% |
| iii. Cost coverage | | 0.0 | 6.5 | 4.6 | 3.2 | 2.7 | 2.7 | (8.2) | 3.0 | 6.5 | 6.4 |

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FS184 Matjhabeng Supporting Table SA10 Funding measurement

| Description | MFMA section | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|--------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Funding measures | | | | | | | | | | | | |
| Cash/cash equivalents at the year end - R'000 | 18(1)b | 1 | 1 081 | 1 171 140 | 825 847 | 617 866 | 515 812 | 515 812 | (610 070) | 616 152 | 1 418 287 | 1 487 018 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 2 | (2 832 771) | (3 575 423) | (4 626 763) | (528 517) | (228 450) | (228 450) | (3 829 532) | 375 903 | 192 330 | 463 598 |
| Cash year end/monthly employee/supplier payments | 18(1)b | 3 | 0,0 | 6,5 | 4,6 | 3,2 | 2,7 | 2,7 | (8,2) | 3,0 | 6,5 | 6,4 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 4 | (571 376) | (552 260) | (634 247) | 167 271 | 296 533 | 296 533 | 1 194 149 | 297 708 | 315 570 | 334 504 |
| Service charge rev % change - macro CPIX target exclusive | 18(1)a,(2) | 5 | N.A. | (2,2%) | (2,8%) | 13,4% | (6,0%) | (6,0%) | (46,9%) | 11,1% | (0,0%) | 0,0% |
| Cash receipts % of Ratepayer & Other revenue | 18(1)a,(2) | 6 | 0,0% | 29,1% | 29,1% | 45,8% | 45,8% | 45,8% | 29,3% | 51,3% | 51,3% | 0,0% |
| Debt impairment expense as a % of total billable revenue | 18(1)a,(2) | 7 | | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| Capital payments % of capital expenditure | 18(1)c;19 | 8 | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c | 9 | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| Grants % of Govt legislated/gazetted allocations | 18(1)a | 10 | | | | | | | | 0,0% | 0,0% | 0,0% |
| Current consumer debtbrs % change - incr(decr) | 18(1)a | 11 | N.A. | (0,5%) | 24,7% | 110,9% | 0,0% | 0,0% | 8,5% | (65,1%) | 6,0% | 6,0% |
| Long term receivables % change - incr(decr) | 18(1)a | 12 | N.A. | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | (100,0%) | 0,0% | 6,0% | 6,0% |
| R&M % of Property Plant & Equipment | 20(1)(vi) | 13 | 0,6% | 0,8% | 0,8% | 11,0% | 8,3% | 8,3% | 8,5% | 7,2% | 7,2% | 0,0% |
| Asset renewal % of capital budget | 20(1)(vi) | 14 | 1,0% | 1,1% | 1,9% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| Supporting indicators | | | | | | | | | | | | |
| % incr total service charges (incl. prop rates) | 18(1)a | | | 3,8% | 3,2% | 19,4% | 0,0% | 0,0% | (40,9%) | 17,1% | 6,0% | 6,0% |
| % incr Property Tax | 18(1)a | | | 5,6% | 4,5% | (0,7%) | 0,0% | 0,0% | (37,0%) | 4,0% | 6,0% | 6,0% |
| % incr Service charges - Electricity | 18(1)a | | | 1,3% | 6,0% | 38,0% | 0,0% | 0,0% | (50,7%) | 10,0% | 6,0% | 6,0% |
| % incr Service charges - Water | 18(1)a | | | 1,9% | (0,1%) | 9,4% | 0,0% | 0,0% | (27,3%) | 49,9% | 6,0% | 6,0% |
| % incr Service charges - Waste Water Management | 18(1)a | | | 10,1% | (0,1%) | 15,0% | 0,0% | 0,0% | (33,6%) | 10,0% | 6,0% | 6,0% |
| % incr Service charges - Waste Management | 18(1)a | | | 10,8% | (1,5%) | 28,5% | 0,0% | 0,0% | (39,7%) | 10,0% | 6,0% | 6,0% |
| % incr in Sale of Goods and Rendering of Services | 18(1)a | | | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| Total billable revenue | 18(1)a | | 1 692 638 | 1 756 116 | 1 811 913 | 2 164 030 | 2 164 030 | 2 164 030 | 1 279 157 | 2 534 093 | 2 686 138 | 2 847 307 |
| Service charges | | | 1 692 638 | 1 756 116 | 1 811 913 | 2 164 030 | 2 164 030 | 2 164 030 | 1 279 157 | 2 534 093 | 2 686 138 | 2 847 307 |
| Property rates | | | 401 962 | 424 353 | 443 340 | 440 185 | 440 185 | 440 185 | 277 406 | 457 793 | 485 260 | 514 376 |
| Service charges - electricity revenue | | | 645 781 | 654 193 | 693 255 | 956 873 | 956 873 | 956 873 | 471 936 | 1 052 560 | 1 115 714 | 1 182 657 |
| Service charges - water revenue | | | 404 898 | 412 666 | 412 093 | 450 993 | 450 993 | 450 993 | 327 753 | 676 164 | 716 734 | 759 738 |
| Service charges - sanitation revenue | | | 149 647 | 164 794 | 164 664 | 189 349 | 189 349 | 189 349 | 125 687 | 208 284 | 220 781 | 234 028 |
| Service charges - refuse removal | | | 90 351 | 100 109 | 98 561 | 126 629 | 126 629 | 126 629 | 76 376 | 139 292 | 147 649 | 156 508 |
| Agency services | | | - | - | - | - | - | - | - | - | - | - |
| Capital expenditure excluding capital grant funding | | | 21 099 | 9 634 | 24 534 | 10 000 | 101 566 | 101 566 | 69 431 | 10 000 | 10 600 | 11 236 |
| Cash receipts from ratepayers | 18(1)a | | - | 1 216 535 | 1 282 987 | 2 217 940 | 2 217 940 | 2 217 940 | 866 767 | 2 724 942 | 2 888 439 | - |
| Ratepayer & Other revenue | 18(1)a | | 3 959 417 | 4 179 280 | 4 402 705 | 4 845 809 | 4 845 809 | 4 845 809 | 2 960 539 | 5 312 516 | 5 631 267 | 5 969 143 |
| Change in consumer debtbrs (current and non-current) | | | | (4 379) | 208 290 | 1 166 287 | - | - | 187 175 | (1 305 190) | 65 942 | 69 899 |
| Operating and Capital Grant Revenue | 18(1)a | | 611 096 | 790 343 | 669 236 | 803 624 | 919 570 | 919 570 | 627 706 | 952 231 | 1 009 365 | 1 069 927 |
| Capital expenditure - total | 20(1)(vi) | | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 | 227 994 |
| Capital expenditure - renewal | 20(1)(vi) | | 1 122 | 949 | 3 010 | - | - | - | - | - | - | - |
| Supporting benchmarks | | | | | | | | | | | | |
| Growth guideline maximum | | | 6,0% | 6,0% | 6,0% | 6,0% | 6,0% | 6,0% | 6,0% | 6,0% | 6,0% | 6,0% |
| CPI guideline | | | 4,3% | 3,9% | 4,6% | 5,0% | 5,0% | 5,0% | 5,0% | 5,4% | 5,6% | 5,4% |
| DoRA operating grants total MFY | | | | | | | | | | | | |
| DoRA capital grants total MFY | | | | | | | | | | | | |
| Provincial operating grants | | | | | | | | | | | | |
| Provincial capital grants | | | | | | | | | | | | |
| District Municipality grants | | | | | | | | | | | | |
| Total gazetted/advised national, provincial and district grants | | | | | | | | | | | | |
| Average annual collection rate (arrears inclusive) | | | | | | | | | | | | |
| DoRA operating | | | | | | | | | | | | |
| Local Government Equitable Share | | | | | | | | | - | - | - | - |
| Local Government Financial Management Grant | | | | | | | | | - | - | - | - |
| DoRA capital | | | | | | | | | | | | |
| Water Services Infrastructure Grant | | | | | | | | | - | - | - | - |
| Municipal Infrastructure Grant | | | | | | | | | - | - | - | - |
| Integrated National Electrification Programme Grant | | | | | | | | | - | - | - | - |

| | | | | | | | | | | | |
|---|--|-----------|---------------|--------------|---------------|---------------|---------------|---------------|--------------|---------------|---------------|
| Total Operating Revenue | | 2 498 014 | 2 699 447 | 2 671 474 | 3 677 907 | 3 677 907 | 3 677 907 | 2 125 591 | 4 154 667 | 4 403 947 | 4 668 184 |
| Total Operating Expenditure | | 3 178 474 | 3 409 450 | 3 449 536 | 3 677 446 | 3 664 130 | 3 664 130 | 1 002 219 | 4 111 873 | 4 358 586 | 4 620 101 |
| Operating Performance Surplus/(Deficit) | | (680 460) | (710 002) | (778 062) | 461 | 13 777 | 13 777 | 1 123 372 | 42 794 | 45 361 | 48 083 |
| Cash and Cash Equivalents (30 June 2012) | | | | | | | | | 616 152 | | |
| Revenue | | | | | | | | | | | |
| % Increase in Total Operating Revenue | | | 8.1% | (1.0%) | 37.7% | 0.0% | 0.0% | (42.2%) | 13.0% | 6.0% | 6.0% |
| % Increase in Property Rates Revenue | | | 5.6% | 4.5% | (0.7%) | 0.0% | 0.0% | (37.0%) | 65.0% | 6.0% | 6.0% |
| % Increase in Electricity Revenue | | | 1.3% | 6.0% | 38.0% | 0.0% | 0.0% | (50.7%) | 10.0% | 6.0% | 6.0% |
| % Increase in Property Rates & Services Charges | | | 3.8% | 3.2% | 19.4% | 0.0% | 0.0% | (40.9%) | 17.1% | 6.0% | 6.0% |
| Expenditure | | | | | | | | | | | |
| % Increase in Total Operating Expenditure | | | 7.3% | 1.2% | 6.6% | (0.4%) | 0.0% | (72.6%) | 12.2% | 6.0% | 6.0% |
| % Increase in Employee Costs | | | 19.1% | 5.5% | 3.1% | 0.0% | 0.0% | (34.2%) | 5.1% | 6.0% | 6.0% |
| % Increase in Electricity Bulk Purchases | | | 3.1% | 18.2% | (12.1%) | (1.5%) | 0.0% | (79.1%) | 19.9% | 6.0% | 6.0% |
| Average Cost Per Budgeted Employee Position (Remuneration) | | | 33 229 336 | 22 658 64431 | | | | | 238 185 5149 | | |
| Average Cost Per Councillor (Remuneration) | | | 32 698 62,572 | 79 943 282,2 | | | | | 78 724 22,2 | | |
| R&M % of PPE | | | 0.6% | 0.8% | 11.0% | 8.3% | 8.3% | | 8.5% | 7.2% | 7.2% |
| Asset Renewal and R&M as a % of PPE | | | 1.0% | 1.0% | 9.0% | 8.0% | 8.0% | | 7.0% | 7.0% | 7.0% |
| Debt Impairment % of Total Billable Revenue | | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Capital Revenue | | | | | | | | | | | |
| Internally Funded & Other (R'000) | | | 21 099 | 9 634 | 24 534 | 10 000 | 101 566 | 101 566 | 69 431 | 10 000 | 10 600 |
| Borrowing (R'000) | | | - | - | - | - | - | - | - | - | - |
| Grant Funding and Other (R'000) | | | 90 799 | 80 376 | 130 695 | 166 809 | 259 364 | 259 364 | 47 798 | 192 914 | 204 489 |
| Internally Generated funds % of Non Grant Funding | | | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| Borrowing % of Non Grant Funding | | | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| Grant Funding % of Total Funding | | | 81,1% | 89,3% | 84,2% | 94,3% | 71,9% | 71,9% | 40,8% | 95,1% | 95,1% |
| Capital Expenditure | | | | | | | | | | | |
| Total Capital Programme (R'000) | | | 111 898 | 90 009 | 155 230 | 176 809 | 360 930 | 360 930 | 117 229 | 202 914 | 215 089 |
| Asset Renewal | | | 1 122 | 5 790 | 27 053 | 42 257 | 91 492 | 91 492 | 8 077 | 8 561 | 9 075 |
| Asset Renewal % of Total Capital Expenditure | | | 1,0% | 6,4% | 17,4% | 23,9% | 25,3% | 25,3% | 6,9% | 4,2% | 4,2% |
| Cash | | | | | | | | | | | |
| Cash Receipts % of Rate Payer & Other | | | 0,0% | 29,1% | 29,1% | 45,8% | 45,8% | 45,8% | 29,3% | 51,3% | 51,3% |
| Cash Coverage Ratio | | | 0 | 0 | 0 | 0 | 0 | 0 | (0) | 0 | 0 |
| borrowing | | | | | | | | | | | |
| Most recent Credit Rating | | | | | | | | | 0 | | |
| Capital Charges to Operating | | | 8,9% | 3,2% | 5,0% | 3,0% | 2,1% | 2,1% | 0,1% | 4,5% | 4,5% |
| Borrowing Receipts % of Capital Expenditure | | | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| Reserves | | | | | | | | | | | |
| Uncommitted reserves after application of cash and investments | | | (2 832 771) | (3 575 423) | (4 626 763) | (528 517) | (228 450) | (228 450) | (3 829 532) | 375 903 | 192 330 |
| Free Services | | | | | | | | | | | |
| Free Basic Services as a % of Equitable Share 100% of services as a % of equitable revenue | | | 10,9% 1,1% | 9,5% 1,1% | 12,0% 1,1% | 17,3% 1,1% | 17,3% 1,1% | 17,3% 1,1% | | 12,8% 1,1% | 12,8% 1,1% |
| High Level Outcome of Funding Compliance | | | | | | | | | | | |
| Total Operating Revenue | | | 2 498 014 | 2 699 447 | 2 671 474 | 3 677 907 | 3 677 907 | 3 677 907 | 2 125 591 | 4 154 667 | 4 403 947 |
| Total Operating Expenditure | | | 3 178 474 | 3 409 450 | 3 449 536 | 3 677 446 | 3 664 130 | 3 664 130 | 1 002 219 | 4 111 873 | 4 358 586 |
| Surplus/(Deficit) Budgeted Operating Statement | | | (680 460) | (710 002) | (778 062) | 461 | 13 777 | 13 777 | 1 123 372 | 42 794 | 45 361 |
| Surplus/(Deficit) Considering Reserves and Cash Backing | | | (2 832 771) | (3 575 423) | (4 626 763) | (528 517) | (228 450) | (228 450) | (3 829 532) | 375 903 | 192 330 |
| MTREF Funded (1) / Unfunded (0) | | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 |
| MTREF Funded ✓ / Unfunded ✗ | | 15 | ✗ | ✗ | ✗ | ✗ | ✗ | ✗ | ✓ | ✓ | ✓ |

FS184 Matjhabeng - Supporting Table SA11 Property rates summary

| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Valuation: | | | | | | | | | | |
| Date of valuation: | 1 | 2000/01/01 | 2000/01/01 | 2000/01/01 | 2000/01/01 | | | 0 | | |
| Financial year valuation used | | 0 | 0 | 0 | 0 | | | | | |
| Municipal by-laws s6 in place? (Y/N) | 2 | | | | No | | | | | |
| Municipal/assistant valuer appointed? (Y/N) | | | | | No | | | | | |
| Municipal partnership s38 used? (Y/N) | | | | | No | | | | | |
| No. of assistant valuers (FTE) | 3 | | | | | No | | | | |
| No. of data collectors (FTE) | 3 | | | | | | No | | | |
| No. of internal valuers (FTE) | 3 | | | | | | | | | |
| No. of external valuers (FTE) | 3 | | | | | | | | | |
| No. of additional valuers (FTE) | 4 | | | | No | | | | | |
| Valuation appeal board established? (Y/N) | | | | | | | | | | |
| Implementation time of new valuation roll (mths) | | | | | | | | | | |
| No. of properties | 5 | - | - | - | 159 697 | 159 697 | 159 697 | - | - | - |
| No. of sectional title values | 5 | - | - | - | 77 273 | 77 273 | 77 273 | - | - | - |
| No. of unreasonably difficult properties s7(2) | | - | - | - | 5 152 | 5 152 | 5 152 | - | - | - |
| No. of supplementary valuations | | | | | | | | | | |
| No. of valuation roll amendments | | | | | | | | | | |
| No. of objections by rate payers | | | | | | | | | | |
| No. of appeals by rate payers | | | | | | | | | | |
| No. of successful objections | 8 | | | | | | | | | |
| No. of successful objections > 10% | 8 | | | | | | | | | |
| Supplementary valuation | | | | | | | | | | |
| Public service infrastructure value (Rm) | 5 | | | | | | | | | |
| Municipality owned property value (Rm) | | | | | | | | | | |
| Valuation reductions: | | | | | | | | | | |
| Valuation reductions-public infrastructure (Rm) | | | | | | | | | | |
| Valuation reductions-nature reserves/park (Rm) | | | | | | | | | | |
| Valuation reductions-mineral rights (Rm) | | | | | | | | | | |
| Valuation reductions-R15,000 threshold (Rm) | | | | | | | | | | |
| Valuation reductions-public worship (Rm) | | | | | | | | | | |
| Valuation reductions-other (Rm) | | | | | | | | | | |
| Total valuation reductions: | | - | - | - | - | - | - | - | - | - |
| Total value used for rating (Rm) | 5 | | | | | | | | | |
| Total land value (Rm) | 5 | | | | | | | | | |
| Total value of improvements (Rm) | 5 | | | | | | | | | |
| Total market value (Rm) | 5 | | | | | | | | | |
| Rating: | | | | | | | | | | |
| Residential rate used to determine rate for other categories? (Y/N) | | | | | | | | | | |
| Differential rates used? (Y/N) | 5 | | | | | | | | | |
| Limit on annual rate increase (s20)? (Y/N) | | | | | | | | | | |
| Special rating area used? (Y/N) | | | | | | | | | | |
| Phasing-in properties s21 (number) | | | | | | | | | | |
| Rates policy accompanying budget? (Y/N) | | | | | | | | | | |
| Fixed amount minimum value (R'000) | | | | | | | | | | |
| Non-residential prescribed ratio s19? (%) | | | | | | | | | | |
| Rate revenue: | | | | | | | | | | |
| Rate revenue budget (R '000) | 6 | | | | | | | | | |
| Rate revenue expected to collect (R'000) | 6 | | | | | | | | | |
| Expected cash collection rate (%) | | | | | | | | | | |
| Special rating areas (R'000) | 7 | | | | | | | | | |
| Rebates, exemptions - indigent (R'000) | | | | | | | | | | |
| Rebates, exemptions - pensioners (R'000) | | | | | | | | | | |
| Rebates, exemptions - bona fide farm. (R'000) | | | | | | | | | | |
| Rebates, exemptions - other (R'000) | | | | | | | | | | |
| Phase-reductions/discounts (R'000) | | | | | | | | | | |
| Total rebates,exempts,reductns,discs (R'000) | | - | - | - | - | - | - | - | - | - |

FS184 Matjhabeng - Supporting Table SA12a Property rates by category (current year)

|FS184 Matjhabeng - Supporting Table SA13a Service Tariffs by category

FS184 Matjhabeng - Supporting Table SA14 Household bills

| Description Rand/cent | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | |
|---|-----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 % incr. | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| | | | | | | | | | | | |
| <u>Monthly Account for Household - 'Middle Income Range'</u> | 1 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 668,36 | – | – | 727,17 | 727,17 | 727,17 | 10 000,0% | – | – | – |
| Electricity: Basic levy | | 213,42 | – | – | 232,20 | 232,20 | 232,20 | 9 980,0% | – | – | – |
| Electricity: Consumption | | 1 289,76 | – | – | 1 403,26 | 1 403,26 | 1 403,26 | 10 000,0% | – | – | – |
| Water: Basic levy | | – | – | – | – | – | – | – | – | – | – |
| Water: Consumption | | 107,85 | – | – | 117,34 | 117,34 | 117,34 | 10 010,0% | – | – | – |
| Sanitation | | 138,74 | – | – | 150,95 | 150,95 | 150,95 | 10 030,0% | – | – | – |
| Refuse removal | | 92,92 | – | – | 101,09 | 101,09 | 101,09 | 9 990,0% | – | – | – |
| Other | sub-total | 2 511,05 | – | – | 2 732,01 | 2 732,01 | 2 732,01 | (100,0%) | – | – | – |
| VAT on Services | | | | | | | | | | | |
| Total large household bill: % increase/-decrease | | 2 511,05 | – | (100,0%) | 2 732,01 | 2 732,01 | 2 732,01 | (100,0%) | – | – | – |
| <u>Monthly Account for Household - 'Affordable Range'</u> | 2 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 477,10 | – | – | 519,09 | 519,09 | 519,09 | ##### | – | – | – |
| Electricity: Basic levy | | 213,44 | – | – | 232,22 | 232,22 | 232,22 | 9 980,0% | – | – | – |
| Electricity: Consumption | | 1 519,79 | – | – | 1 653,53 | 1 653,53 | 1 653,53 | 10 000,0% | – | – | – |
| Water: Basic levy | | 764,33 | – | – | 831,59 | 831,59 | 831,59 | 10 000,0% | – | – | – |
| Water: Consumption | | 137,58 | – | – | 149,69 | 149,69 | 149,69 | 9 980,0% | – | – | – |
| Sanitation | | 92,36 | – | – | 100,49 | 100,49 | 100,49 | 10 050,0% | – | – | – |
| Refuse removal | sub-total | 3 204,60 | – | – | 3 486,61 | 3 486,61 | 3 486,61 | (100,0%) | – | – | – |
| VAT on Services | | | | | | | | | | | |
| Total small household bill: % increase/-decrease | | 3 204,60 | – | (100,0%) | 3 486,61 | 3 486,61 | 3 486,61 | (100,0%) | – | – | – |
| <u>Monthly Account for Household - 'Indigent' Household receiving free basic services</u> | 3 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 243,33 | – | – | 264,74 | 264,74 | 264,74 | 10 000,0% | – | – | – |
| Electricity: Basic levy | | 99,72 | – | – | 108,49 | 108,49 | 108,49 | 10 070,0% | – | – | – |
| Electricity: Consumption | | 96,56 | – | – | 105,06 | 105,06 | 105,06 | 10 000,0% | – | – | – |
| Water: Basic levy | | 93,69 | – | – | 101,93 | 101,93 | 101,93 | 10 010,0% | – | – | – |
| Water: Consumption | sub-total | 533,30 | – | – | 580,22 | 580,22 | 580,22 | (100,0%) | – | – | – |
| Sanitation | | | | | | | | | | | |
| Refuse removal | | | | | | | | | | | |
| Other | | | | | | | | | | | |
| VAT on Services | | | | | | | | | | | |
| Total small household bill: % increase/-decrease | | 533,30 | – | (100,0%) | 580,22 | 580,22 | 580,22 | (100,0%) | – | – | – |

FS184 Matjhabeng - Supporting Table SA15 Investment particulars by type

| Investment type R thousand | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|----------|-----------------|------------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| <u>Parent municipality</u> | | | | | | | | | | |
| Securites - National Government | | | | | | | | | | |
| Listed Corporate Bonds | | | | | | | | | | |
| Deposits - Bank | | | | | | | | | | |
| Deposits - Public Investment Commissioners | | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | | |
| Municipal Bonds | | | | | | | | | | |
| Municipality sub-total | 1 | 69 562 | 1 116 640 | 41 862 | 3 922 | 3 922 | 3 922 | 4 266 | 4 522 | 4 793 |
| <u>Entities</u> | | | | | | | | | | |
| Securites - National Government | | | | | | | | | | |
| Listed Corporate Bonds | | | | | | | | | | |
| Deposits - Bank | | | | | | | | | | |
| Deposits - Public Investment Commissioners | | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | | |
| Entities sub-total | | - | - | - | - | - | - | - | - | - |
| Consolidated total: | | 69 562 | 1 116 640 | 41 862 | 3 922 | 3 922 | 3 922 | 4 266 | 4 522 | 4 793 |

FS184 Matjhabeng - Supporting Table SA18 Transfers and grant receipts

| Description R thousand | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | | |
| National Government: | | 502 012 | 632 601 | 569 972 | 636 814 | 636 814 | 636 814 | 692 171 | 733 701 | 777 723 |
| Local Government Equitable Share | | 497 500 | 622 853 | 561 611 | 628 523 | 628 523 | 628 523 | 685 410 | 726 535 | 770 127 |
| Energy Efficiency and Demand Side Management Grant | | – | 5 000 | 2 297 | – | – | – | – | – | – |
| Expanded Public Works Programme Integrated Grant | | 1 236 | 1 748 | 2 964 | 5 191 | 5 191 | 5 191 | 3 661 | 3 881 | 4 114 |
| Local Government Financial Management Grant | | 2 680 | 3 000 | 3 100 | 3 100 | 3 100 | 3 100 | 3 100 | 3 286 | 3 483 |
| Municipal Disaster Relief Grant | | 596 | – | – | – | – | – | – | – | – |
| Neighbourhood Development Partnership Grant | | – | – | – | – | – | – | – | – | – |
| Provincial Government: | | – | – | – | – | – | – | 5 146 | 5 455 | 5 782 |
| Capacity Building and Other Grants | | – | – | – | – | – | – | 5 146 | 5 455 | 5 782 |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| Total Operating Transfers and Grants | 5 | 502 012 | 632 601 | 569 972 | 636 814 | 636 814 | 636 814 | 697 317 | 739 156 | 783 505 |
| Capital Transfers and Grants | | | | | | | | | | |
| National Government: | | 109 084 | 157 742 | 99 264 | 166 810 | 215 610 | 215 610 | 192 914 | 204 489 | 216 758 |
| Integrated National Electrification Programme Grant | | 14 708 | 837 | – | 4 380 | 4 380 | 4 380 | 30 000 | 31 800 | 33 708 |
| Municipal Infrastructure Grant | | 74 681 | 122 270 | 84 264 | 136 630 | 185 430 | 185 430 | 142 914 | 151 489 | 160 578 |
| Water Services Infrastructure Grant | | 19 695 | 34 634 | 15 000 | 25 800 | 25 800 | 25 800 | 20 000 | 21 200 | 22 472 |
| Provincial Government: | | – | – | – | – | 67 146 | 67 146 | 62 000 | 65 720 | 69 663 |
| Infrastructure Grant | | – | – | – | – | 67 146 | 67 146 | 62 000 | 65 720 | 69 663 |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| Other grant providers: | | – | – | 44 552 | – | – | – | – | – | – |
| Unspecified | | – | – | 44 552 | – | – | – | – | – | – |
| Total Capital Transfers and Grants | 5 | 109 084 | 157 742 | 143 815 | 166 810 | 282 756 | 282 756 | 254 914 | 270 209 | 286 421 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | | 611 096 | 790 343 | 713 788 | 803 624 | 919 570 | 919 570 | 952 231 | 1 009 365 | 1 069 927 |

FS184 Matjhabeng - Supporting Table SA19 Expenditure on transfers and grant programme

| Description R thousand | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| EXPENDITURE: | 1 | | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 6 579 | 4 851 | 8 864 | 31 540 | 442 179 | 442 179 | 434 715 | 460 798 | 488 446 |
| Local Government Equitable Share | | 3 726 | 3 959 | 1 943 | 18 131 | 430 430 | 430 430 | 418 843 | 443 973 | 470 612 |
| Energy Efficiency and Demand Side Management Grant | | – | – | 1 998 | – | – | – | – | – | – |
| Expanded Public Works Programme Integrated Grant | | – | – | 2 818 | 2 247 | 4 446 | 4 446 | 3 661 | 3 881 | 4 114 |
| Local Government Financial Management Grant | | – | – | 1 771 | 4 330 | – | – | 2 500 | 2 650 | 2 809 |
| Municipal Disaster Relief Grant | | 2 853 | 891 | – | – | – | – | 2 500 | 2 650 | 2 809 |
| Municipal Infrastructure Grant | | – | – | 334 | 6 832 | 7 303 | 7 303 | 7 211 | 7 644 | 8 103 |
| Provincial Government: | | – | – | – | – | 5 146 | 5 146 | 5 320 | 5 639 | 5 977 |
| Capacity Building and Other Grants | | – | – | – | – | 5 146 | 5 146 | 5 320 | 5 639 | 5 977 |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| Total operating expenditure of Transfers and Grants: | | 6 579 | 4 851 | 8 864 | 31 540 | 447 325 | 447 325 | 440 035 | 466 437 | 494 423 |
| Capital expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 90 799 | 80 376 | 88 695 | 166 809 | 197 364 | 197 364 | 192 914 | 204 489 | 216 758 |
| Integrated National Electrification Programme Grant | | 12 866 | 8 701 | 1 820 | 4 380 | 4 380 | 4 380 | 30 000 | 31 800 | 33 708 |
| Municipal Infrastructure Grant | | 62 639 | 37 922 | 74 453 | 136 629 | 167 184 | 167 184 | 142 914 | 151 489 | 160 578 |
| Water Services Infrastructure Grant | | 15 295 | 33 753 | 12 423 | 25 800 | 25 800 | 25 800 | 20 000 | 21 200 | 22 472 |
| Provincial Government: | | – | – | – | – | 62 000 | 62 000 | – | – | – |
| Infrastructure Grant | | – | – | – | – | 62 000 | 62 000 | – | – | – |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| Other grant providers: | | – | – | 42 000 | – | – | – | – | – | – |
| Unspecified | | – | – | 42 000 | – | – | – | – | – | – |
| Total capital expenditure of Transfers and Grants | | 90 799 | 80 376 | 130 695 | 166 809 | 259 364 | 259 364 | 192 914 | 204 489 | 216 758 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | | 97 378 | 85 226 | 139 559 | 198 349 | 706 689 | 706 689 | 632 949 | 670 926 | 711 182 |

FS184 Matjhabeng - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | | |
|---|-----|-----------------|-----------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|-----------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| R thousand | | | | | | | | | | | |
| Operating transfers and grants: | 1,3 | | | | | | | | | | |
| National Government: | | | | | | | | | | | |
| Balance unspent at beginning of the year | | (16 305) | (16 670) | (79 649) | – | (67 146) | (67 146) | (134 292) | (142 350) | (150 890) | |
| Current year receipts | | (440) | (5 837) | (2 300) | – | – | – | – | – | – | |
| Conditions met - transferred to revenue | | 16 099 | 5 837 | 8 361 | (12 671) | (12 671) | (12 671) | (6 761) | (7 167) | (7 597) | |
| Conditions still to be met - transferred to liabilities | | | | (6 717) | (2 300) | (3) | (25 342) | (25 342) | (13 522) | (14 333) | (15 193) |
| Provincial Government: | | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | | |
| Current year receipts | | | | | | | | | | | |
| Conditions met - transferred to revenue | | | | | | | | | | | |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | | |
| District Municipality: | | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | | |
| Current year receipts | | | | | | | | | | | |
| Conditions met - transferred to revenue | | | | | | | | | | | |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | | |
| Other grant providers: | | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | | |
| Current year receipts | | | | | | | | | | | |
| Conditions met - transferred to revenue | | | | | | | | | | | |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | | |
| Total operating transfers and grants revenue | | 16 099 | 5 837 | 8 361 | (12 671) | (12 671) | (12 671) | (6 761) | (7 167) | (7 597) | |
| Total operating transfers and grants - CTBM | 2 | (6 717) | (2 300) | (3) | (25 342) | (25 342) | (25 342) | (13 522) | (14 333) | (15 193) | |
| Capital transfers and grants: | 1,3 | | | | | | | | | | |
| National Government: | | | | | | | | | | | |
| Balance unspent at beginning of the year | | – | (44 389) | (62 544) | – | – | – | – | – | – | |
| Current year receipts | | (119 070) | (161 274) | (133 069) | (162 430) | (211 230) | (211 230) | (192 914) | (204 489) | (216 758) | |
| Conditions met - transferred to revenue | | 74 681 | 122 270 | 84 264 | (162 430) | (162 430) | (162 430) | (192 914) | (204 489) | (216 758) | |
| Conditions still to be met - transferred to liabilities | | | (44 389) | (83 393) | (111 350) | (324 860) | (373 660) | (373 660) | (385 828) | (408 978) | (433 516) |
| Provincial Government: | | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | | |
| Current year receipts | | | | | | | | | | | |
| Conditions met - transferred to revenue | | | | | | | | | | | |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | | |
| District Municipality: | | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | | |
| Current year receipts | | | | | | | | | | | |
| Conditions met - transferred to revenue | | | | | | | | | | | |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | | |
| Other grant providers: | | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | | |
| Current year receipts | | | | | | | | | | | |
| Conditions met - transferred to revenue | | | | | | | | | | | |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | | |
| Total capital transfers and grants revenue | | 74 681 | 122 270 | 84 264 | (162 430) | (162 430) | (162 430) | (192 914) | (204 489) | (216 758) | |
| Total capital transfers and grants - CTBM | 2 | (44 389) | (83 393) | (111 350) | (324 860) | (373 660) | (373 660) | (385 828) | (408 978) | (433 516) | |
| TOTAL TRANSFERS AND GRANTS REVENUE | | 90 780 | 128 108 | 92 625 | (175 101) | (175 101) | (175 101) | (199 675) | (211 656) | (224 355) | |
| TOTAL TRANSFERS AND GRANTS - CTBM | | (51 106) | (85 693) | (111 352) | (350 202) | (399 002) | (399 002) | (399 350) | (423 311) | (448 710) | |

FS184 Matjhabeng - Supporting Table SA21 Transfers and grants made by the municipality

| Description R thousand | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|-------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Cash Transfers to other municipalities | | | | | | | | | | | |
| Insert description | 1 | | | | | | | | | | |
| Total Cash Transfers To Municipalities: | | - | - | - | - | - | - | - | - | - | - |
| Cash Transfers to Entities/Other External Mechanisms | | | | | | | | | | | |
| | 2 | | | | | | | | | | |
| Total Cash Transfers To Entities/Ems' | | - | - | - | - | - | - | - | - | - | - |
| Cash Transfers to other Organs of State | | | | | | | | | | | |
| | 3 | | | | | | | | | | |
| Total Cash Transfers To Other Organs Of State: | | - | - | - | - | - | - | - | - | - | - |
| Cash Transfers to Organisations | | | | | | | | | | | |
| | | | | | | | | | | | |
| Total Cash Transfers To Organisations | | - | - | - | - | - | - | - | - | - | - |
| Cash Transfers to Groups of Individuals | | | | | | | | | | | |
| Hh Oth Trans: Bursaries Non Employee | | - | - | - | 530 | 176 | 176 | 16 | 530 | 562 | 596 |
| Hh Oth Trans: Housing - Individual Supp | | - | - | - | - | - | - | - | - | - | - |
| Hh Ssp Soc Ass: Poverty Relief | | - | - | - | 129 | 763 | 763 | 763 | 800 | 848 | 899 |
| Hh Oth Trans: Bursaries Non Employee | 1 238 | 1 307 | 507 | - | - | - | - | - | - | - | - |
| Hh Oth Trans: Housing - Individual Supp | - | - | - | - | - | - | - | - | - | - | - |
| Hh Ssp Soc Ass: Poverty Relief | - | 115 | 540 | - | - | - | - | - | - | - | - |
| Total Cash Transfers To Groups Of Individuals: | | 1 238 | 1 422 | 1 047 | 659 | 939 | 939 | 778 | 1 330 | 1 410 | 1 494 |
| TOTAL CASH TRANSFERS AND GRANTS | 6 | 1 238 | 1 422 | 1 047 | 659 | 939 | 939 | 778 | 1 330 | 1 410 | 1 494 |
| Non-Cash Transfers to other municipalities | | | | | | | | | | | |
| | 1 | | | | | | | | | | |
| Total Non-Cash Transfers To Municipalities: | | - | - | - | - | - | - | - | - | - | - |
| Non-Cash Transfers to Entities/Other External Mechanisms | | | | | | | | | | | |
| | 2 | | | | | | | | | | |
| Total Non-Cash Transfers To Entities/Ems' | | - | - | - | - | - | - | - | - | - | - |
| Non-Cash Transfers to other Organs of State | | | | | | | | | | | |
| | 3 | | | | | | | | | | |
| Total Non-Cash Transfers To Other Organs Of State: | | - | - | - | - | - | - | - | - | - | - |
| Non-Cash Grants to Organisations | | | | | | | | | | | |
| | 4 | | | | | | | | | | |
| Total Non-Cash Grants To Organisations | | - | - | - | - | - | - | - | - | - | - |
| Groups of Individuals | | | | | | | | | | | |
| Hh Ssp Soc Ass: Poverty Relief | 5 | - | - | - | - | - | - | - | - | - | - |
| Ts_O_Ik_Hh_Soc Assis_Social Relief | | 240 | 106 | 148 | 169 | - | - | - | - | - | - |
| Hh Ssp Soc Ass: Poverty Relief | | - | - | - | - | - | - | - | - | - | - |
| Total Non-Cash Grants To Groups Of Individuals: | | 240 | 106 | 148 | 169 | - | - | - | - | - | - |
| TOTAL NON-CASH TRANSFERS AND GRANTS | | 240 | 106 | 148 | 169 | - | - | - | - | - | - |
| TOTAL TRANSFERS AND GRANTS | 6 | 1 478 | 1 528 | 1 194 | 828 | 939 | 939 | 778 | 1 330 | 1 410 | 1 494 |

FS184 Matjhabeng - Supporting Table SA22 Summary councilor and staff benefits

| R thousand | Summary of Employee and Councillor remuneration | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|---|----------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| | | | A | B | C | D | E | F | G | H | I |
| Councillors (Political Office Bearers plus Other) | | 1 | 18 832 | 18 188 | 9 683 | 25 594 | 25 594 | 25 594 | 25 629 | 27 167 | 28 797 |
| Pension and UIF Contributions | | | 952 | 834 | 338 | 1 128 | 1 128 | 1 128 | 887 | 940 | 997 |
| Medical Aid Contributions | | | 602 | 563 | 242 | 798 | 798 | 798 | 557 | 590 | 625 |
| Motor Vehicle Allowance | | | 6 952 | 6 178 | 3 110 | 8 810 | 8 810 | 8 810 | 8 567 | 9 081 | 9 626 |
| Cellphone Allowance | | | 2 901 | 2 903 | 2 976 | 3 506 | 3 506 | 3 506 | 3 587 | 3 802 | 4 030 |
| Housing Allowances | | | | | | | | | | | |
| Other benefits and allowances | | | 36 | 6 | | 135 | 135 | 135 | 135 | 143 | 152 |
| Sub Total - Councillors | | | 30 274 | 28 671 | (5,3%) | 16 349 | 39 972 | 39 972 | 39 362 | 41 724 | 44 227 |
| % increase | | | | | | | | | | | |
| Senior Managers of the Municipality | | 4 | 4 843 | 3 351 | 3 455 | 10 313 | 10 313 | 10 313 | 9 128 | 9 676 | 10 256 |
| Pension and UIF Contributions | | | 116 | — | — | 297 | 297 | 297 | — | — | — |
| Medical Aid Contributions | | | 62 | 28 | 29 | 134 | 134 | 134 | 141 | 150 | 159 |
| Overtime | | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | | |
| Motor Vehicle Allowance | | 3 | 707 | 511 | 511 | 1 973 | 1 973 | 1 973 | 1 588 | 1 684 | 1 785 |
| Cellphone Allowance | | | | | | | | | | | |
| Housing Allowances | | | | | | | | | | | |
| Other benefits and allowances | | | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | | |
| Long service awards | | | | | | | | | | | |
| Post-retirement benefit obligations | | | | | | | | | | | |
| Entertainment | | | | | | | | | | | |
| Scarcity | | | | | | | | | | | |
| Acting and post related allowance | | | | | | | | | | | |
| In kind benefits | | | | | | | | | | | |
| Sub Total - Senior Managers of Municipality | | | 5 728 | 3 891 | 3 996 | 12 718 | 12 718 | 12 718 | 10 858 | 11 509 | 12 200 |
| % increase | | | | | | | | | | | |
| Other Municipal Staff | | 4 | 406 094 | 418 765 | 457 785 | 544 523 | 544 523 | 544 523 | 573 973 | 608 411 | 644 916 |
| Pension and UIF Contributions | | | 67 894 | 71 710 | 72 916 | 83 124 | 83 124 | 83 124 | 87 709 | 92 972 | 98 550 |
| Medical Aid Contributions | | | 44 506 | 46 890 | 47 656 | 63 802 | 63 802 | 63 802 | 67 247 | 71 282 | 75 559 |
| Overtime | | | 88 213 | 105 236 | 95 394 | 40 345 | 40 345 | 40 345 | 42 530 | 45 081 | 47 786 |
| Performance Bonus | | | 30 060 | 31 562 | 32 388 | 51 459 | 51 459 | 51 459 | 53 362 | 56 564 | 59 958 |
| Motor Vehicle Allowance | | 3 | 39 700 | 45 330 | 49 107 | 50 338 | 50 338 | 50 338 | 53 902 | 57 136 | 60 564 |
| Cellphone Allowance | | | 218 | 278 | 298 | 266 | 266 | 266 | 280 | 297 | 314 |
| Housing Allowances | | | 4 103 | 4 096 | 4 055 | 5 190 | 5 190 | 5 190 | 5 548 | 5 881 | 6 234 |
| Other benefits and allowances | | | 22 077 | 24 143 | 24 234 | 24 169 | 24 169 | 24 169 | 25 360 | 26 881 | 28 494 |
| Payments in lieu of leave | | | 24 420 | 18 201 | 13 063 | 20 011 | 20 011 | 20 011 | 21 015 | 22 276 | 23 612 |
| Long service awards | | | (6 185) | (4 639) | (2 138) | 5 976 | 5 976 | 5 976 | 6 392 | 6 776 | 7 183 |
| Post-retirement benefit obligations | | | (27 000) | 68 272 | 80 496 | 4 651 | 4 651 | 4 651 | 4 805 | 5 093 | 5 399 |
| Entertainment | | | | | | | | | | | |
| Scarcity | | | | | | | | | | | |
| Acting and post related allowance | | | | | | | | | | | |
| In kind benefits | | | | | | | | | | | |
| Sub Total - Other Municipal Staff | | | 694 099 | 829 843 | 875 252 | 893 855 | 893 855 | 893 855 | 942 123 | 998 650 | 1 058 569 |
| % increase | | | | | | | | | | | |
| Total Parent Municipality | | | 730 101 | 862 405 | 895 597 | 946 544 | 946 544 | 946 544 | 992 342 | 1 051 883 | 1 114 996 |
| | | | | | | | | | | | |
| Board Members of Entities | | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | | |
| Overtime | | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | | |
| Motor Vehicle Allowance | | 3 | | | | | | | | | |
| Cellphone Allowance | | | | | | | | | | | |
| Housing Allowances | | | | | | | | | | | |
| Other benefits and allowances | | | | | | | | | | | |
| Board Fees | | | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | | |
| Long service awards | | | | | | | | | | | |
| Post-retirement benefit obligations | | | | | | | | | | | |
| Entertainment | | | | | | | | | | | |
| Scarcity | | | | | | | | | | | |
| Acting and post related allowance | | | | | | | | | | | |
| In kind benefits | | | | | | | | | | | |
| Sub Total - Board Members of Entities | | | | | | | | | | | |
| % increase | | | | | | | | | | | |
| Senior Managers of Entities | | 4 | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | | |
| Overtime | | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | | |
| Motor Vehicle Allowance | | 3 | | | | | | | | | |
| Cellphone Allowance | | | | | | | | | | | |
| Housing Allowances | | | | | | | | | | | |
| Other benefits and allowances | | | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | | |
| Long service awards | | | | | | | | | | | |
| Post-retirement benefit obligations | | | | | | | | | | | |
| Entertainment | | | | | | | | | | | |
| Scarcity | | | | | | | | | | | |
| Acting and post related allowance | | | | | | | | | | | |
| In kind benefits | | | | | | | | | | | |
| Sub Total - Senior Managers of Entities | | | | | | | | | | | |
| % increase | | | | | | | | | | | |
| Other Staff of Entities | | 4 | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | | |
| Overtime | | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | | |
| Motor Vehicle Allowance | | 3 | | | | | | | | | |
| Cellphone Allowance | | | | | | | | | | | |
| Housing Allowances | | | | | | | | | | | |
| Other benefits and allowances | | | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | | |
| Long service awards | | | | | | | | | | | |
| Post-retirement benefit obligations | | | | | | | | | | | |
| Entertainment | | | | | | | | | | | |
| Scarcity | | | | | | | | | | | |
| Acting and post related allowance | | | | | | | | | | | |
| In kind benefits | | | | | | | | | | | |
| Sub Total - Other Staff of Entities | | | | | | | | | | | |
| % increase | | | | | | | | | | | |
| Total Municipal Entities | | | | | | | | | | | |
| TOTAL SALARY, ALLOWANCES & BENEFITS | | 730 101 | 862 405 | 895 597 | 946 544 | 946 544 | 946 544 | 992 342 | 1 051 883 | 1 114 996 | |
| % increase | | | | | | | | | | | |
| TOTAL MANAGERS AND STAFF | | 5 7 | 699 827 | 833 734 | 879 248 | 906 572 | 906 572 | 952 980 | 1 010 159 | 1 070 769 | |

FS184 Matjhabeng - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances & Benefits 1. | Ref | No. | Salary | Contributions | Allowances | Performance Bonuses | In-kind benefits | Total Package |
|--|------|-----|------------|---------------|------------|---------------------|------------------|---------------|
| Rand per annum | | | | 1. | | | | 2. |
| Councillors | 3 | | | | | | | |
| Speaker | 4 | | 675 285 | 76 725 | 53 666 | | | 805 676 |
| Chief Whip | | | 684 631 | 69 531 | 306 432 | | | 1 060 594 |
| Executive Mayor | | | 935 098 | | 371 377 | | | 1 306 475 |
| Deputy Executive Mayor | | | | | | | | – |
| Executive Committee | | | 717 238 | – | 163 314 | | | 880 552 |
| Total for all other councillors | | | 22 616 568 | 1 297 603 | 11 394 643 | | | 35 308 814 |
| Total Councillors | 8 | – | 25 628 820 | 1 443 859 | 12 289 432 | | | 39 362 111 |
| Senior Managers of the Municipality | 5 | | | | | | | |
| Municipal Manager (MM) | | | 1 891 709 | – | 573 473 | | | 2 465 182 |
| Chief Finance Officer | | | 1 391 576 | | 512 321 | | | 1 903 897 |
| SM D01 | | | 1 604 550 | 33 363 | | | | 1 637 913 |
| SM D02 | | | 1 670 182 | 66 565 | | | | 1 736 747 |
| SM D03 | | | 1 293 205 | | 178 306 | | | 1 471 511 |
| SM D04 | | | 1 276 818 | 41 276 | 324 192 | | | 1 642 286 |
| <i>List of each official with packages >= senior manager</i> | | | | | | | | – |
| Total Senior Managers of the Municipality | 8,10 | – | 9 128 040 | 141 204 | 1 588 292 | – | | 10 857 536 |
| A Heading for Each Entity | 6,7 | | | | | | | |
| List each member of board by designation | | | | | | | | – |
| Total for municipal entities | 8,10 | – | – | – | – | – | | – |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 10 | – | 34 756 860 | 1 585 063 | 13 877 724 | – | | 50 219 647 |

FS184 Matjhabeng - Supporting Table SA24 Summary of personnel numbers

| Number | Ref | 2021/22 | | | Current Year 2022/23 | | | Budget Year 2023/24 | | |
|---|-------|--------------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| | | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities | | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | 4 | 5 | 12 | 1 | 5 | 12 | 1 | 5 | 12 | 1 |
| Board Members of municipal entities | | | | | | | | | | |
| Municipal employees | 5 | | | | | | | | | |
| Municipal Manager and Senior Managers | 3 | 26 | 24 | 5 | 26 | 24 | 5 | 26 | 24 | 5 |
| Other Managers | 7 | 63 | 11 | 3 | 63 | 11 | 3 | 63 | 11 | 3 |
| Professionals | | 779 | 493 | 54 | 779 | 493 | 54 | 779 | 493 | 54 |
| Finance | | 15 | 4 | – | 15 | 4 | – | 15 | 4 | – |
| Spatial/town planning | | 27 | 9 | 1 | 27 | 9 | 1 | 27 | 9 | 1 |
| Information Technology | | 11 | 1 | – | 11 | 1 | – | 11 | 1 | – |
| Roads | | 2 | 1 | – | 2 | 1 | – | 2 | 1 | – |
| Electricity | | 2 | – | – | 2 | – | – | 2 | – | – |
| Water | | 125 | 115 | 13 | 125 | 115 | 13 | 125 | 115 | 13 |
| Sanitation | | 430 | 244 | 33 | 430 | 244 | 33 | 430 | 244 | 33 |
| Refuse | | 166 | 118 | 7 | 166 | 118 | 7 | 166 | 118 | 7 |
| Other | | 1 | 1 | – | 1 | 1 | – | 1 | 1 | – |
| Technicians | | 840 | 491 | 104 | 840 | 491 | 104 | 840 | 491 | 104 |
| Finance | | 35 | 14 | – | 35 | 14 | – | 35 | 14 | – |
| Spatial/town planning | | 41 | 36 | 1 | 41 | 36 | 1 | 41 | 36 | 1 |
| Information Technology | | 94 | 29 | 2 | 94 | 29 | 2 | 94 | 29 | 2 |
| Roads | | 38 | 14 | 4 | 38 | 14 | 4 | 38 | 14 | 4 |
| Electricity | | 30 | 12 | 9 | 30 | 12 | 9 | 30 | 12 | 9 |
| Water | | 18 | 13 | 7 | 18 | 13 | 7 | 18 | 13 | 7 |
| Sanitation | | 126 | 108 | 79 | 126 | 108 | 79 | 126 | 108 | 79 |
| Refuse | | 458 | 222 | 2 | 458 | 222 | 2 | 458 | 222 | 2 |
| Other | | – | 43 | – | – | 43 | – | – | 43 | – |
| Clerks (Clerical and administrative) | | 132 | 52 | 3 | 132 | 52 | 3 | 132 | 52 | 3 |
| Service and sales workers | | 335 | 144 | 4 | 335 | 144 | 4 | 335 | 144 | 4 |
| Skilled agricultural and fishery workers | | 1 826 | 1 034 | 216 | 1 826 | 1 034 | 216 | 1 826 | 1 034 | 216 |
| Craft and related trades | | | | | | | | | | |
| Plant and Machine Operators | | | | | | | | | | |
| Elementary Occupations | | | | | | | | | | |
| TOTAL PERSONNEL NUMBERS | 9 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 |
| % increase | | | | | – | – | – | – | – | – |
| Total municipal employees headcount | 6, 10 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 |
| Finance personnel headcount | 8, 10 | | | | | | | | | |

FS184 Matjhabeng - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description R thousand | Ref | Budget Year 2023/24 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|-----------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| Revenue | | | | | | | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | | | | | | | |
| Service charges - Electricity | | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 1 052 560 | 1 115 714 | 1 182 657 | |
| Service charges - Water | | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 676 164 | 716 734 | 759 738 | |
| Service charges - Waste Water Management | | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 208 284 | 220 781 | 234 028 | |
| Service charges - Waste Management | | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 139 292 | 147 649 | 156 508 | |
| Sale of Goods and Rendering of Services | | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 33 907 | 35 942 | 38 098 | |
| Agency services | | | | | | | | | | | | | | — | — | — | |
| Interest | | | | | | | | | | | | | | — | — | — | |
| Interest earned from Receivables | | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 249 086 | 264 032 | 279 873 | |
| Interest earned from Current and Non Current Assets | | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 4 870 | 5 162 | 5 472 | |
| Dividends | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 38 | 40 | 42 | |
| Rent on Land | | | | | | | | | | | | | | — | — | — | |
| Rental from Fixed Assets | | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 28 183 | 29 874 | 31 666 | |
| Licence and permits | | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 218 | 231 | 244 | |
| Operational Revenue | | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 499 213 | 529 166 | 560 915 | |
| Non-Exchange Revenue | | | | | | | | | | | | | | | | | |
| Property rates | | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 150 | 457 793 | 485 260 | 514 376 |
| Surcharges and Taxes | | | | | | | | | | | | | | — | — | — | |
| Fines, penalties and forfeits | | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 28 284 | 29 981 | 31 780 |
| Licences or permits | | | | | | | | | | | | | | — | — | — | |
| Transfer and subsidies - Operational | | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 697 317 | 739 156 | 783 505 | |
| Interest | | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 19 458 | 20 626 | 21 863 | |
| Fuel Levy | | | | | | | | | | | | | | — | — | — | |
| Operational Revenue | | | | | | | | | | | | | | — | — | — | |
| Gains on disposal of Assets | | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 60 000 | 63 600 | 67 416 |
| Other Gains | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Discontinued Operations | | | | | | | | | | | | | | — | — | — | |
| Total Revenue (excluding capital transfers and cont) | | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 4 154 667 | 4 403 947 | 4 668 184 | |
| Expenditure | | | | | | | | | | | | | | | | | |
| Employee related costs | | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 952 980 | 1 010 159 | 1 070 769 | |
| Remuneration of councillors | | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 39 362 | 41 724 | 44 227 | |
| Bulk purchases - electricity | | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 667 847 | 707 917 | 750 939 | |
| Inventory consumed | | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 801 | 1 089 620 | 1 154 997 | 1 224 297 |
| Debt impairment | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Depreciation and amortisation | | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 248 648 | 263 567 | 279 381 | |
| Interest | | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 183 884 | 194 917 | 206 612 | |
| Contracted services | | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 97 256 | 103 091 | 109 277 | |
| Transfers and subsidies | | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 1 330 | 1 410 | 1 494 | |
| Irrecoverable debts written off | | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 576 651 | 611 250 | 647 925 | |
| Operational costs | | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 190 | 254 296 | 269 554 | 285 727 | |
| Losses on disposal of Assets | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Other Losses | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Total Expenditure | | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 650 | 4 111 873 | 4 358 586 | 4 620 101 | |
| Surplus/(Deficit) | | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 42 794 | 45 361 | 48 083 | |
| Transfers and subsidies - capital (monetary allocations) | | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 254 914 | 270 209 | 286 421 | |
| Transfers and subsidies - capital (in-kind) | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Surplus/(Deficit) after capital transfers & contributions | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Income Tax | | | | | | | | | | | | | | — | — | — | |
| Surplus/(Deficit) after income tax | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Share of Surplus/Deficit attributable to Joint Venture | | | | | | | | | | | | | | — | — | — | |
| Share of Surplus/Deficit attributable to Minorities | | | | | | | | | | | | | | — | — | — | |
| Surplus/(Deficit) attributable to municipality | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Share of Surplus/Deficit attributable to Associate | | | | | | | | | | | | | | — | — | — | |
| Intercompany/Parent subsidiary transactions | | | | | | | | | | | | | | — | — | — | |
| Surplus/(Deficit) for the year | 1 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |

FS184 Matjhabeng - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances & Benefits 1. | Ref | No. | Salary | Contributions | Allowances | Performance Bonuses | In-kind benefits | Total Package |
|--|------|-----|------------|---------------|------------|---------------------|------------------|---------------|
| Rand per annum | | | | 1. | | | | 2. |
| Councillors | 3 | | | | | | | |
| Speaker | 4 | | 675 285 | 76 725 | 53 666 | | | 805 676 |
| Chief Whip | | | 684 631 | 69 531 | 306 432 | | | 1 060 594 |
| Executive Mayor | | | 935 098 | | 371 377 | | | 1 306 475 |
| Deputy Executive Mayor | | | | | | | | — |
| Executive Committee | | | 717 238 | — | 163 314 | | | 880 552 |
| Total for all other councillors | | | 22 616 568 | 1 297 603 | 11 394 643 | | | 35 308 814 |
| Total Councillors | 8 | — | 25 628 820 | 1 443 859 | 12 289 432 | | | 39 362 111 |
| Senior Managers of the Municipality | 5 | | | | | | | |
| Municipal Manager (MM) | | | 1 891 709 | — | 573 473 | | | 2 465 182 |
| Chief Finance Officer | | | 1 391 576 | | 512 321 | | | 1 903 897 |
| SM D01 | | | 1 604 550 | 33 363 | | | | 1 637 913 |
| SM D02 | | | 1 670 182 | 66 565 | | | | 1 736 747 |
| SM D03 | | | 1 293 205 | | 178 306 | | | 1 471 511 |
| SM D04 | | | 1 276 818 | 41 276 | 324 192 | | | 1 642 286 |
| <i>List of each official with packages >= senior manager</i> | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| Total Senior Managers of the Municipality | 8,10 | — | 9 128 040 | 141 204 | 1 588 292 | — | | 10 857 536 |
| A Heading for Each Entity | 6,7 | | | | | | | |
| List each member of board by designation | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| | | | | | | | | — |
| Total for municipal entities | 8,10 | — | — | — | — | — | | — |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 10 | — | 34 756 860 | 1 585 063 | 13 877 724 | — | | 50 219 647 |

FS184 Matjhabeng - Supporting Table SA24 Summary of personnel numbers

| Number | Ref | 2021/22 | | | Current Year 2022/23 | | | Budget Year 2023/24 | | | |
|---|-------|---------|--------------|---------------------|----------------------|--------------|---------------------|---------------------|--------------|---------------------|--------------------|
| | | 1,2 | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities | | | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | 4 | | 5 | 12 | 1 | 5 | 12 | 1 | 5 | 12 | 1 |
| Board Members of municipal entities | 5 | | | | | | | | | | |
| Municipal employees | | | | | | | | | | | |
| Municipal Manager and Senior Managers | 3 | | 26 | 24 | 5 | 26 | 24 | 5 | 26 | 24 | 5 |
| Other Managers | 7 | | 63 | 11 | 3 | 63 | 11 | 3 | 63 | 11 | 3 |
| Professionals | | | 779 | 493 | 54 | 779 | 493 | 54 | 779 | 493 | 54 |
| Finance | | | 15 | 4 | — | 15 | 4 | — | 15 | 4 | — |
| Spatial/town planning | | | 27 | 9 | 1 | 27 | 9 | 1 | 27 | 9 | 1 |
| Information Technology | | | 11 | 1 | — | 11 | 1 | — | 11 | 1 | — |
| Roads | | | 2 | 1 | — | 2 | 1 | — | 2 | 1 | — |
| Electricity | | | 2 | — | — | 2 | — | — | 2 | — | — |
| Water | | | 125 | 115 | 13 | 125 | 115 | 13 | 125 | 115 | 13 |
| Sanitation | | | 430 | 244 | 33 | 430 | 244 | 33 | 430 | 244 | 33 |
| Refuse | | | 166 | 118 | 7 | 166 | 118 | 7 | 166 | 118 | 7 |
| Other | | | 1 | 1 | — | 1 | 1 | — | 1 | 1 | — |
| Technicians | | | 840 | 491 | 104 | 840 | 491 | 104 | 840 | 491 | 104 |
| Finance | | | 35 | 14 | — | 35 | 14 | — | 35 | 14 | — |
| Spatial/town planning | | | 41 | 36 | 1 | 41 | 36 | 1 | 41 | 36 | 1 |
| Information Technology | | | 94 | 29 | 2 | 94 | 29 | 2 | 94 | 29 | 2 |
| Roads | | | 38 | 14 | 4 | 38 | 14 | 4 | 38 | 14 | 4 |
| Electricity | | | 30 | 12 | 9 | 30 | 12 | 9 | 30 | 12 | 9 |
| Water | | | 18 | 13 | 7 | 18 | 13 | 7 | 18 | 13 | 7 |
| Sanitation | | | 126 | 108 | 79 | 126 | 108 | 79 | 126 | 108 | 79 |
| Refuse | | | 458 | 222 | 2 | 458 | 222 | 2 | 458 | 222 | 2 |
| Other | | | — | 43 | — | — | 43 | — | — | 43 | — |
| Clerks (Clerical and administrative) | | | 132 | 52 | 3 | 132 | 52 | 3 | 132 | 52 | 3 |
| Service and sales workers | | | 335 | 144 | 4 | 335 | 144 | 4 | 335 | 144 | 4 |
| Skilled agricultural and fishery workers | | | 1 826 | 1 034 | 216 | 1 826 | 1 034 | 216 | 1 826 | 1 034 | 216 |
| Craft and related trades | | | | | | | | | | | |
| Plant and Machine Operators | | | | | | | | | | | |
| Elementary Occupations | | | | | | | | | | | |
| TOTAL PERSONNEL NUMBERS | 9 | | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 |
| % increase | | | | | | — | — | — | — | — | — |
| Total municipal employees headcount | 6, 10 | | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 |
| Finance personnel headcount | 8, 10 | | | | | | | | | | |

FS184 Matjhabeng - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description | Ref | Budget Year 2023/24 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|-----------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| R thousand | | | | | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | | | | | | | |
| Service charges - Electricity | | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 1 052 560 | 1 115 714 | 1 182 657 | |
| Service charges - Water | | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 676 164 | 716 734 | 759 738 | |
| Service charges - Waste Water Management | | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 208 284 | 220 781 | 234 028 | |
| Service charges - Waste Management | | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 139 292 | 147 649 | 156 508 | |
| Sale of Goods and Rendering of Services | | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 33 907 | 35 942 | 38 098 | |
| Agency services | | | | | | | | | | | | | | — | — | — | |
| Interest | | | | | | | | | | | | | | — | — | — | |
| Interest earned from Receivables | | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 249 086 | 264 032 | 279 873 | |
| Interest earned from Current and Non Current Assets | | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 4 870 | 5 162 | 5 472 | |
| Dividends | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 38 | 40 | 42 | |
| Rent on Land | | | | | | | | | | | | | | — | — | — | |
| Rental from Fixed Assets | | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 28 183 | 29 874 | 31 666 | |
| Licence and permits | | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 218 | 231 | 244 | |
| Operational Revenue | | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 499 213 | 529 166 | 560 915 | |
| Non-Exchange Revenue | | | | | | | | | | | | | | | | | |
| Property rates | | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 150 | 457 793 | 485 260 | 514 376 |
| Surcharges and Taxes | | | | | | | | | | | | | | — | — | — | |
| Fines, penalties and forfeits | | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 28 284 | 29 981 | 31 780 |
| Licences or permits | | | | | | | | | | | | | | — | — | — | |
| Transfer and subsidies - Operational | | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 697 317 | 739 156 | 783 505 | |
| Interest | | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 19 458 | 20 626 | 21 863 | |
| Fuel Levy | | | | | | | | | | | | | | — | — | — | |
| Operational Revenue | | | | | | | | | | | | | | — | — | — | |
| Gains on disposal of Assets | | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 60 000 | 63 600 | 67 416 | |
| Other Gains | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Discontinued Operations | | | | | | | | | | | | | | — | — | — | |
| Total Revenue (excluding capital transfers and cont) | | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 4 154 667 | 4 403 947 | 4 668 184 | |
| Expenditure | | | | | | | | | | | | | | | | | |
| Employee related costs | | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 952 980 | 1 010 159 | 1 070 769 | |
| Remuneration of councillors | | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 39 362 | 41 724 | 44 227 | |
| Bulk purchases - electricity | | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 667 847 | 707 917 | 750 393 | |
| Inventory consumed | | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 801 | 1 089 620 | 1 154 997 | 1 224 297 |
| Debt impairment | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Depreciation and amortisation | | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 248 648 | 263 567 | 279 381 | |
| Interest | | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 183 884 | 194 917 | 206 612 | |
| Contracted services | | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 97 256 | 103 091 | 109 277 | |
| Transfers and subsidies | | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 1 330 | 1 410 | 1 494 |
| Irrecoverable debts written off | | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 576 651 | 611 250 | 647 925 | |
| Operational costs | | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 254 296 | 269 554 | 285 727 | |
| Losses on disposal of Assets | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Other Losses | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Total Expenditure | | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 4 111 873 | 4 358 586 | 4 620 101 | |
| Surplus/(Deficit) | | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 573 | 42 794 | 45 361 | 48 083 |
| Transfers and subsidies - capital (monetary allocations) | | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 254 914 | 270 209 | 286 421 | |
| Transfers and subsidies - capital (in-kind) | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Surplus/(Deficit) after capital transfers & contributions | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 297 708 | 315 570 | 334 504 | |
| Income Tax | | | | | | | | | | | | | | — | — | — | |
| Surplus/(Deficit) after income tax | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Share of Surplus/Deficit attributable to Joint Venture | | | | | | | | | | | | | | — | — | — | |
| Share of Surplus/Deficit attributable to Minorities | | | | | | | | | | | | | | — | — | — | |
| Surplus/(Deficit) attributable to municipality | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Share of Surplus/Deficit attributable to Associate | | | | | | | | | | | | | | — | — | — | |
| Intercompany/Parent subsidiary transactions | | | | | | | | | | | | | | — | — | — | |
| Surplus/(Deficit) for the year | 1 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |

FS184 Matjhabeng - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances & Benefits 1. | Ref No. | Salary 1. | Contributions | Allowances | Performance Bonuses | In-kind benefits | Total Package 2. |
|--|------------|--------------|---------------|------------|---------------------|------------------|---------------------|
| Rand per annum | | | | | | | |
| Councillors | 3 | | | | | | |
| Speaker | 4 | 675 285 | 76 725 | 53 666 | | | 805 676 |
| Chief Whip | | 684 631 | 69 531 | 306 432 | | | 1 060 594 |
| Executive Mayor | | 935 098 | | 371 377 | | | 1 306 475 |
| Deputy Executive Mayor | | | | | | | – |
| Executive Committee | | 717 238 | – | 163 314 | | | 880 552 |
| Total for all other councillors | | 22 616 568 | 1 297 603 | 11 394 643 | | | 35 308 814 |
| Total Councillors | 8 | – | 25 628 820 | 1 443 859 | 12 289 432 | | 39 362 111 |
| Senior Managers of the Municipality | 5 | | | | | | |
| Municipal Manager (MM) | | 1 891 709 | – | 573 473 | | | 2 465 182 |
| Chief Finance Officer | | 1 391 576 | | 512 321 | | | 1 903 897 |
| SM D01 | | 1 604 550 | 33 363 | | | | 1 637 913 |
| SM D02 | | 1 670 182 | 66 565 | | | | 1 736 747 |
| SM D03 | | 1 293 205 | | 178 306 | | | 1 471 511 |
| SM D04 | | 1 276 818 | 41 276 | 324 192 | | | 1 642 286 |
| <i>List of each official with packages >= senior manager</i> | | | | | | | – |
| Total Senior Managers of the Municipality | 8,10 | – | 9 128 040 | 141 204 | 1 588 292 | – | 10 857 536 |
| A Heading for Each Entity | 6,7 | | | | | | |
| List each member of board by designation | | | | | | | – |
| Total for municipal entities | 8,10 | – | – | – | – | – | – |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 10 | – | 34 756 860 | 1 585 063 | 13 877 724 | – | 50 219 647 |

FS184 Matjhabeng - Supporting Table SA24 Summary of personnel numbers

| Number | Ref | 2021/22 | | | Current Year 2022/23 | | | Budget Year 2023/24 | | |
|---|-------|--------------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| | | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities | | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | 4 | 5 | 12 | 1 | 5 | 12 | 1 | 5 | 12 | 1 |
| Board Members of municipal entities | | | | | | | | | | |
| Municipal employees | 5 | | | | | | | | | |
| Municipal Manager and Senior Managers | 3 | 26 | 24 | 5 | 26 | 24 | 5 | 26 | 24 | 5 |
| Other Managers | 7 | 63 | 11 | 3 | 63 | 11 | 3 | 63 | 11 | 3 |
| Professionals | | 779 | 493 | 54 | 779 | 493 | 54 | 779 | 493 | 54 |
| Finance | | 15 | 4 | – | 15 | 4 | – | 15 | 4 | – |
| Spatial/town planning | | 27 | 9 | 1 | 27 | 9 | 1 | 27 | 9 | 1 |
| Information Technology | | 11 | 1 | – | 11 | 1 | – | 11 | 1 | – |
| Roads | | 2 | 1 | – | 2 | 1 | – | 2 | 1 | – |
| Electricity | | 2 | – | – | 2 | – | – | 2 | – | – |
| Water | | 125 | 115 | 13 | 125 | 115 | 13 | 125 | 115 | 13 |
| Sanitation | | 430 | 244 | 33 | 430 | 244 | 33 | 430 | 244 | 33 |
| Refuse | | 166 | 118 | 7 | 166 | 118 | 7 | 166 | 118 | 7 |
| Other | | 1 | 1 | – | 1 | 1 | – | 1 | 1 | – |
| Technicians | | 840 | 491 | 104 | 840 | 491 | 104 | 840 | 491 | 104 |
| Finance | | 35 | 14 | – | 35 | 14 | – | 35 | 14 | – |
| Spatial/town planning | | 41 | 36 | 1 | 41 | 36 | 1 | 41 | 36 | 1 |
| Information Technology | | 94 | 29 | 2 | 94 | 29 | 2 | 94 | 29 | 2 |
| Roads | | 38 | 14 | 4 | 38 | 14 | 4 | 38 | 14 | 4 |
| Electricity | | 30 | 12 | 9 | 30 | 12 | 9 | 30 | 12 | 9 |
| Water | | 18 | 13 | 7 | 18 | 13 | 7 | 18 | 13 | 7 |
| Sanitation | | 126 | 108 | 79 | 126 | 108 | 79 | 126 | 108 | 79 |
| Refuse | | 458 | 222 | 2 | 458 | 222 | 2 | 458 | 222 | 2 |
| Other | | – | 43 | – | – | 43 | – | – | 43 | – |
| Clerks (Clerical and administrative) | | 132 | 52 | 3 | 132 | 52 | 3 | 132 | 52 | 3 |
| Service and sales workers | | 335 | 144 | 4 | 335 | 144 | 4 | 335 | 144 | 4 |
| Skilled agricultural and fishery workers | | 1 826 | 1 034 | 216 | 1 826 | 1 034 | 216 | 1 826 | 1 034 | 216 |
| Craft and related trades | | | | | | | | | | |
| Plant and Machine Operators | | | | | | | | | | |
| Elementary Occupations | | | | | | | | | | |
| TOTAL PERSONNEL NUMBERS | 9 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 |
| % increase | | | | | – | – | – | – | – | – |
| Total municipal employees headcount | 6, 10 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 | 4 006 | 2 261 | 390 |
| Finance personnel headcount | 8, 10 | | | | | | | | | |

FS184 Matjhabeng - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description | Ref | Budget Year 2023/24 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|-----------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| R thousand | | | | | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | | | | | | | |
| Service charges - Electricity | | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 87 713 | 1 052 560 | 1 115 714 | 1 182 657 | |
| Service charges - Water | | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 56 347 | 676 164 | 716 734 | 759 738 | |
| Service charges - Waste Water Management | | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 17 357 | 208 284 | 220 781 | 234 028 | |
| Service charges - Waste Management | | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 11 608 | 139 292 | 147 649 | 156 508 | |
| Sale of Goods and Rendering of Services | | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 2 826 | 33 907 | 35 942 | 38 098 | |
| Agency services | | | | | | | | | | | | | | — | — | — | |
| Interest | | | | | | | | | | | | | | — | — | — | |
| Interest earned from Receivables | | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 20 757 | 249 086 | 264 032 | 279 873 | |
| Interest earned from Current and Non Current Assets | | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 406 | 4 870 | 5 162 | 5 472 | |
| Dividends | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 38 | 40 | 42 | |
| Rent on Land | | | | | | | | | | | | | | — | — | — | |
| Rental from Fixed Assets | | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 2 349 | 28 183 | 29 874 | 31 666 |
| Licence and permits | | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 218 | 231 | 244 | |
| Operational Revenue | | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 41 601 | 499 213 | 529 166 | 560 915 | |
| Non-Exchange Revenue | | | | | | | | | | | | | | | | | |
| Property rates | | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 149 | 38 150 | 457 793 | 485 260 | 514 376 |
| Surcharges and Taxes | | | | | | | | | | | | | | — | — | — | |
| Fines, penalties and forfeits | | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 2 357 | 28 284 | 29 981 | 31 780 |
| Licences or permits | | | | | | | | | | | | | | | | | |
| Transfer and subsidies - Operational | | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 697 317 | 739 156 | 783 505 |
| Interest | | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 1 622 | 19 458 | 20 626 | 21 863 |
| Fuel Levy | | | | | | | | | | | | | | — | — | — | |
| Operational Revenue | | | | | | | | | | | | | | | | | |
| Gains on disposal of Assets | | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 60 000 | 63 600 | 67 416 |
| Other Gains | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Discontinued Operations | | | | | | | | | | | | | | — | — | — | |
| Total Revenue (excluding capital transfers and cont) | | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 222 | 346 223 | 4 154 667 | 4 403 947 | 4 668 184 |
| Expenditure | | | | | | | | | | | | | | | | | |
| Employee related costs | | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 415 | 79 410 | 952 980 | 1 010 159 | 1 070 769 |
| Remuneration of councillors | | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 3 280 | 39 362 | 41 724 | 44 227 |
| Bulk purchases - electricity | | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 667 847 | 707 917 | 750 393 |
| Inventory consumed | | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 90 802 | 1 089 620 | 1 154 997 | 1 224 297 |
| Debt impairment | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Depreciation and amortisation | | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 20 721 | 248 648 | 263 567 | 279 381 |
| Interest | | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 15 324 | 183 884 | 194 917 | 206 612 |
| Contracted services | | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 8 105 | 97 256 | 103 091 | 109 277 |
| Transfers and subsidies | | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 1 330 | 1 410 | 1 494 |
| Irrecoverable debts written off | | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 48 054 | 576 651 | 611 250 | 647 925 |
| Operational costs | | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 191 | 21 190 | 254 296 | 269 554 | 285 727 |
| Losses on disposal of Assets | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Other Losses | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Total Expenditure | | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 650 | 4 111 873 | 4 358 586 | 4 620 101 |
| Surplus/(Deficit) | | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 566 | 3 573 | 42 794 | 45 361 | 48 083 |
| Transfers and subsidies - capital (monetary allocations) | | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 254 914 | 270 209 | 286 421 |
| Transfers and subsidies - capital (in-kind) | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Surplus/(Deficit) after capital transfers & contributions | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Income Tax | | | | | | | | | | | | | | — | — | — | — |
| Surplus/(Deficit) after income tax | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Share of Surplus/Deficit attributable to Joint Venture | | | | | | | | | | | | | | — | — | — | — |
| Share of Surplus/Deficit attributable to Minorities | | | | | | | | | | | | | | — | — | — | — |
| Surplus/(Deficit) attributable to municipality | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Share of Surplus/Deficit attributable to Associate | | | | | | | | | | | | | | — | — | — | — |
| Intercompany/Parent subsidiary transactions | | | | | | | | | | | | | | — | — | — | — |
| Surplus/(Deficit) for the year | 1 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |

FS184 Matjhabeng - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description R thousand | Ref | Budget Year 2023/24 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 01 - Council General | | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 1 012 231 | 1 072 965 | 1 137 343 |
| Vote 02 - Office Of The Executive Mayor | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Vote 03 - Office Of The Speaker | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Vote 04 - Council Whip | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Vote 05 - Office Of The Municipal Manager | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Vote 06 - Corporate Services | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Vote 07 - Finance | | 83 061 | 83 061 | 83 061 | 83 061 | 83 061 | 83 061 | 83 061 | 83 061 | 83 061 | 83 061 | 83 061 | 83 061 | 996 731 | 1 056 535 | 1 119 927 |
| Vote 08 - Human Resources | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Vote 09 - Community Services | | 15 413 | 15 413 | 15 413 | 15 413 | 15 413 | 15 413 | 15 413 | 15 413 | 15 413 | 15 413 | 15 413 | 15 413 | 184 960 | 196 057 | 207 821 |
| Vote 10 - Public Safety And Transport | | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 36 883 | 39 096 | 41 441 |
| Vote 11 - Economic Development | | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 156 | 176 |
| Vote 12 - Engineering Services | | 322 | 322 | 322 | 322 | 322 | 322 | 322 | 322 | 322 | 322 | 322 | 322 | 3 866 | 4 098 | 4 344 |
| Vote 13 - Water/ Sewerage | | 89 874 | 89 874 | 89 874 | 89 874 | 89 874 | 89 874 | 89 874 | 89 874 | 89 874 | 89 874 | 89 874 | 89 874 | 1 078 486 | 1 143 195 | 1 211 786 |
| Vote 14 - Electricity | | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 1 067 790 | 1 131 857 | 1 199 769 |
| Vote 15 - Other | | 2 373 | 2 373 | 2 373 | 2 373 | 2 373 | 2 373 | 2 373 | 2 373 | 2 373 | 2 373 | 2 373 | 2 373 | 28 479 | 30 187 | 31 999 |
| Total Revenue by Vote | | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 4 409 581 | 4 674 156 | 4 954 605 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote 01 - Council General | | 9 523 | 9 523 | 9 523 | 9 523 | 9 523 | 9 523 | 9 523 | 9 523 | 9 523 | 9 523 | 9 523 | 9 523 | 114 277 | 121 134 | 128 402 |
| Vote 02 - Office Of The Executive Mayor | | 1 469 | 1 469 | 1 469 | 1 469 | 1 469 | 1 469 | 1 469 | 1 469 | 1 469 | 1 469 | 1 469 | 1 469 | 17 631 | 18 689 | 19 810 |
| Vote 03 - Office Of The Speaker | | 577 | 577 | 577 | 577 | 577 | 577 | 577 | 577 | 577 | 577 | 577 | 577 | 6 926 | 7 341 | 7 781 |
| Vote 04 - Council Whip | | 4 525 | 4 525 | 4 525 | 4 525 | 4 525 | 4 525 | 4 525 | 4 525 | 4 525 | 4 525 | 4 525 | 4 525 | 54 298 | 57 556 | 61 009 |
| Vote 05 - Office Of The Municipal Manager | | 8 633 | 8 633 | 8 633 | 8 633 | 8 633 | 8 633 | 8 633 | 8 633 | 8 633 | 8 633 | 8 633 | 8 633 | 103 593 | 109 809 | 116 397 |
| Vote 06 - Corporate Services | | 6 298 | 6 298 | 6 298 | 6 298 | 6 298 | 6 298 | 6 298 | 6 298 | 6 298 | 6 298 | 6 298 | 6 298 | 75 574 | 80 108 | 84 915 |
| Vote 07 - Finance | | 27 462 | 27 462 | 27 462 | 27 462 | 27 462 | 27 462 | 27 462 | 27 462 | 27 462 | 27 462 | 27 462 | 27 462 | 329 544 | 349 317 | 370 276 |
| Vote 08 - Human Resources | | 1 892 | 1 892 | 1 892 | 1 892 | 1 892 | 1 892 | 1 892 | 1 892 | 1 892 | 1 892 | 1 892 | 1 892 | 22 704 | 24 066 | 25 510 |
| Vote 09 - Community Services | | 29 799 | 29 799 | 29 799 | 29 799 | 29 799 | 29 799 | 29 799 | 29 799 | 29 799 | 29 799 | 29 799 | 29 799 | 357 587 | 379 042 | 401 785 |
| Vote 10 - Public Safety And Transport | | 15 481 | 15 481 | 15 481 | 15 481 | 15 481 | 15 481 | 15 481 | 15 481 | 15 481 | 15 481 | 15 481 | 15 481 | 185 770 | 196 916 | 208 731 |
| Vote 11 - Economic Development | | 2 109 | 2 109 | 2 109 | 2 109 | 2 109 | 2 109 | 2 109 | 2 109 | 2 109 | 2 109 | 2 109 | 2 109 | 25 312 | 26 830 | 28 440 |
| Vote 12 - Engineering Services | | 12 489 | 12 489 | 12 489 | 12 489 | 12 489 | 12 489 | 12 489 | 12 489 | 12 489 | 12 489 | 12 489 | 12 489 | 149 863 | 158 854 | 168 386 |
| Vote 13 - Water/ Sewerage | | 138 776 | 138 776 | 138 776 | 138 776 | 138 776 | 138 776 | 138 776 | 138 776 | 138 776 | 138 776 | 138 776 | 138 776 | 1 665 316 | 1 765 235 | 1 871 150 |
| Vote 14 - Electricity | | 80 398 | 80 398 | 80 398 | 80 398 | 80 398 | 80 398 | 80 398 | 80 398 | 80 398 | 80 398 | 80 398 | 80 398 | 964 779 | 1 022 666 | 1 084 026 |
| Vote 15 - Other | | 3 225 | 3 225 | 3 225 | 3 225 | 3 225 | 3 225 | 3 225 | 3 225 | 3 225 | 3 225 | 3 225 | 3 225 | 38 700 | 41 022 | 43 483 |
| Total Expenditure by Vote | | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 650 | 4 111 873 | 4 358 586 | 4 620 101 |
| Surplus/(Deficit) before assoc. | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Income Tax | | | | | | | | | | | | | | — | — | — |
| Share of Surplus/Deficit attributable to Minorities | | | | | | | | | | | | | | — | — | — |
| Intercompany/Parent subsidiary transactions | | | | | | | | | | | | | | — | — | — |
| Surplus/(Deficit) | 1 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |

FS184 Matjhabeng - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

| Description | Ref | Budget Year 2023/24 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|---|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|-----------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| R thousand | | | | | | | | | | | | | | | | | |
| Revenue - Functional | | | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | | 167 994 | 167 994 | 167 994 | 167 994 | 167 994 | 167 994 | 167 994 | 167 994 | 167 994 | 167 994 | 167 994 | 167 994 | 2 015 927 | 2 136 882 | 2 265 095 | |
| Executive and council | | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 84 353 | 1 012 231 | 1 072 965 | 1 137 343 | |
| Finance and administration | | 83 641 | 83 641 | 83 641 | 83 641 | 83 641 | 83 641 | 83 641 | 83 641 | 83 641 | 83 641 | 83 641 | 83 642 | 1 003 696 | 1 063 917 | 1 127 752 | |
| Internal audit | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| <i>Community and public safety</i> | | 4 306 | 4 306 | 4 306 | 4 306 | 4 306 | 4 306 | 4 306 | 4 306 | 4 306 | 4 306 | 4 306 | 4 306 | 51 677 | 54 777 | 58 064 | |
| Community and social services | | 1 111 | 1 111 | 1 111 | 1 111 | 1 111 | 1 111 | 1 111 | 1 111 | 1 111 | 1 111 | 1 111 | 1 111 | 13 332 | 14 132 | 14 980 | |
| Sport and recreation | | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 1 462 | 1 550 | 1 643 | |
| Public safety | | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 3 074 | 36 883 | 39 096 | 41 441 | |
| Housing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Health | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| <i>Economic and environmental services</i> | | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 130 | 138 | 147 | |
| Planning and development | | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 130 | 138 | 147 |
| Road transport | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| <i>Trading services</i> | | 193 037 | 193 037 | 193 037 | 193 037 | 193 037 | 193 037 | 193 037 | 193 037 | 193 037 | 193 037 | 193 037 | 193 037 | 2 316 441 | 2 455 427 | 2 602 753 | |
| Energy sources | | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 88 982 | 1 067 790 | 1 131 857 | 1 199 769 | |
| Water management | | 69 474 | 69 474 | 69 474 | 69 474 | 69 474 | 69 474 | 69 474 | 69 474 | 69 474 | 69 474 | 69 474 | 69 474 | 69 475 | 833 715 | 936 738 | |
| Waste water management | | 20 399 | 20 399 | 20 399 | 20 399 | 20 399 | 20 399 | 20 399 | 20 399 | 20 399 | 20 399 | 20 399 | 20 399 | 244 792 | 259 479 | 275 048 | |
| Waste management | | 14 180 | 14 180 | 14 180 | 14 180 | 14 180 | 14 180 | 14 180 | 14 180 | 14 180 | 14 180 | 14 180 | 14 180 | 170 166 | 180 376 | 191 198 | |
| Other | | 2 117 | 2 117 | 2 117 | 2 117 | 2 117 | 2 117 | 2 117 | 2 117 | 2 117 | 2 117 | 2 117 | 2 117 | 25 406 | 26 930 | 28 546 | |
| Total Revenue - Functional | | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 465 | 367 466 | 4 409 581 | 4 674 156 | 4 954 605 |
| Expenditure - Functional | | | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | | 66 149 | 66 149 | 66 149 | 66 149 | 66 149 | 66 149 | 66 149 | 66 149 | 66 149 | 66 149 | 66 149 | 66 149 | 66 146 | 793 782 | 841 409 | 891 894 |
| Executive and council | | 18 672 | 18 672 | 18 672 | 18 672 | 18 672 | 18 672 | 18 672 | 18 672 | 18 672 | 18 672 | 18 672 | 18 672 | 18 671 | 224 060 | 237 504 | 251 754 |
| Finance and administration | | 46 973 | 46 973 | 46 973 | 46 973 | 46 973 | 46 973 | 46 973 | 46 973 | 46 973 | 46 973 | 46 973 | 46 973 | 46 971 | 563 676 | 597 496 | 633 346 |
| Internal audit | | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 6 046 | 6 409 | 6 794 | |
| <i>Community and public safety</i> | | 31 633 | 31 633 | 31 633 | 31 633 | 31 633 | 31 633 | 31 633 | 31 633 | 31 633 | 31 633 | 31 633 | 31 633 | 31 632 | 379 600 | 402 376 | 426 519 |
| Community and social services | | 11 742 | 11 742 | 11 742 | 11 742 | 11 742 | 11 742 | 11 742 | 11 742 | 11 742 | 11 742 | 11 742 | 11 742 | 11 742 | 140 905 | 149 360 | 158 321 |
| Sport and recreation | | 6 029 | 6 029 | 6 029 | 6 029 | 6 029 | 6 029 | 6 029 | 6 029 | 6 029 | 6 029 | 6 029 | 6 029 | 6 029 | 72 352 | 76 693 | 81 295 |
| Public safety | | 9 774 | 9 774 | 9 774 | 9 774 | 9 774 | 9 774 | 9 774 | 9 774 | 9 774 | 9 774 | 9 774 | 9 774 | 9 774 | 117 287 | 124 324 | 131 784 |
| Housing | | 2 616 | 2 616 | 2 616 | 2 616 | 2 616 | 2 616 | 2 616 | 2 616 | 2 616 | 2 616 | 2 616 | 2 616 | 2 616 | 31 390 | 33 273 | 35 270 |
| Health | | 1 472 | 1 472 | 1 472 | 1 472 | 1 472 | 1 472 | 1 472 | 1 472 | 1 472 | 1 472 | 1 472 | 1 472 | 1 472 | 17 666 | 18 726 | 19 849 |
| <i>Economic and environmental services</i> | | 9 893 | 9 893 | 9 893 | 9 893 | 9 893 | 9 893 | 9 893 | 9 893 | 9 893 | 9 893 | 9 893 | 9 893 | 9 893 | 118 719 | 125 842 | 133 392 |
| Planning and development | | 4 871 | 4 871 | 4 871 | 4 871 | 4 871 | 4 871 | 4 871 | 4 871 | 4 871 | 4 871 | 4 871 | 4 871 | 4 870 | 58 448 | 61 955 | 65 672 |
| Road transport | | 5 023 | 5 023 | 5 023 | 5 023 | 5 023 | 5 023 | 5 023 | 5 023 | 5 023 | 5 023 | 5 023 | 5 023 | 5 022 | 60 270 | 63 887 | 67 720 |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| <i>Trading services</i> | | 233 986 | 233 986 | 233 986 | 233 986 | 233 986 | 233 986 | 233 986 | 233 986 | 233 986 | 233 986 | 233 986 | 233 985 | 2 807 833 | 2 976 303 | 3 154 881 | |
| Energy sources | | 77 402 | 77 402 | 77 402 | 77 402 | 77 402 | 77 402 | 77 402 | 77 402 | 77 402 | 77 402 | 77 402 | 77 402 | 984 557 | 1 043 631 | | |
| Water management | | 117 354 | 117 354 | 117 354 | 117 354 | 117 354 | 117 354 | 117 354 | 117 354 | 117 354 | 117 354 | 117 354 | 117 353 | 1 408 243 | 1 492 738 | 1 582 302 | |
| Waste water management | | 24 720 | 24 720 | 24 720 | 24 720 | 24 720 | 24 720 | 24 720 | 24 720 | 24 720 | 24 720 | 24 720 | 24 720 | 24 719 | 296 639 | 314 437 | 333 304 |
| Waste management | | 14 510 | 14 510 | 14 510 | 14 510 | 14 510 | 14 510 | 14 510 | 14 510 | 14 510 | 14 510 | 14 510 | 14 510 | 14 510 | 174 123 | 184 571 | 195 645 |
| Other | | 995 | 995 | 995 | 995 | 995 | 995 | 995 | 995 | 995 | 995 | 995 | 995 | 995 | 11 939 | 12 655 | 13 415 |
| Total Expenditure - Functional | | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 657 | 342 650 | 4 111 873 | 4 358 586 | 4 620 101 | |
| Surplus/(Deficit) before assoc. | | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |
| Intercompany/Parent subsidiary transactions | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Surplus/(Deficit) | 1 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 808 | 24 816 | 297 708 | 315 570 | 334 504 |

FS184 Matjhabeng - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

| Description R thousand | Ref | Budget Year 2023/24 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|--------|--------|---------|--------|--------|---------|--------|--------|--------|--------|--------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Capital Expenditure - Functional | 1 | | | | | | | | | | | | | | | |
| Governance and administration | | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 10 000 | 10 600 | 11 236 |
| Executive and council | | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 10 000 | 10 600 | 11 236 |
| Finance and administration | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Internal audit | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Community and public safety | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Community and social services | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Sport and recreation | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Public safety | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Housing | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Health | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Economic and environmental services | | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 89 469 | 94 837 | 100 528 |
| Planning and development | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Road transport | | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 7 456 | 89 469 | 94 837 | 100 528 |
| Environmental protection | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Trading services | | 8 620 | 8 620 | 8 620 | 8 620 | 8 620 | 8 620 | 8 620 | 8 620 | 8 620 | 8 620 | 8 620 | 8 620 | 103 445 | 109 651 | 116 231 |
| Energy sources | | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 30 000 | 31 800 | 33 708 |
| Water management | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Waste water management | | 4 376 | 4 376 | 4 376 | 4 376 | 4 376 | 4 376 | 4 376 | 4 376 | 4 376 | 4 376 | 4 376 | 4 376 | 52 513 | 55 664 | 59 004 |
| Waste management | | 1 744 | 1 744 | 1 744 | 1 744 | 1 744 | 1 744 | 1 744 | 1 744 | 1 744 | 1 744 | 1 744 | 1 744 | 20 932 | 22 188 | 23 519 |
| Other | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Total Capital Expenditure - Functional | 2 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 909 | 202 914 | 215 089 | 227 994 |
| Funded by: | | | | | | | | | | | | | | | | |
| National Government | | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 192 914 | 204 489 | 216 758 |
| Provincial Government | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| District Municipality | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Transfers and subsidies - capital (in-kind) | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Transfers recognised - capital | | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 16 076 | 192 914 | 204 489 | 216 758 |
| Borrowing | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Internally generated funds | | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 10 000 | 10 600 | 11 236 |
| Total Capital Funding | | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 16 910 | 202 914 | 215 089 | 227 994 |

FS184 Matjhabeng - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS R thousand | Budget Year 2023/24 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|-----------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| Cash Receipts By Source | | | | | | | | | | | | | 1 | | | |
| Property rates | 34 334 | 34 334 | 34 334 | 34 334 | 34 334 | 34 334 | 34 334 | 34 334 | 34 334 | 34 334 | 34 334 | 34 334 | 412 014 | 436 734 | — | |
| Service charges - electricity revenue | 98 248 | 98 248 | 98 248 | 98 248 | 98 248 | 98 248 | 98 248 | 98 248 | 98 248 | 98 248 | 98 248 | 98 248 | 1 178 975 | 1 249 713 | — | |
| Service charges - water revenue | 34 262 | 34 262 | 34 262 | 34 262 | 34 262 | 34 262 | 34 262 | 34 262 | 34 262 | 34 262 | 34 262 | 34 262 | 411 145 | 435 813 | — | |
| Service charges - sanitation revenue | 10 414 | 10 414 | 10 414 | 10 414 | 10 414 | 10 414 | 10 414 | 10 414 | 10 414 | 10 414 | 10 414 | 10 414 | 124 970 | 132 468 | — | |
| Service charges - refuse revenue | 6 965 | 6 965 | 6 965 | 6 965 | 6 965 | 6 965 | 6 965 | 6 965 | 6 965 | 6 965 | 6 965 | 6 965 | 83 575 | 88 590 | — | |
| Rental of facilities and equipment | 1 761 | 1 761 | 1 761 | 1 761 | 1 761 | 1 761 | 1 761 | 1 761 | 1 761 | 1 761 | 1 761 | 1 761 | 21 137 | 22 406 | — | |
| Interest earned - external investments | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 4 801 | 5 089 | — | |
| Interest earned - outstanding debtors | | | | | | | | | | | | | — | | | |
| Dividends received | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 38 | 40 | — | |
| Fines, penalties and forfeits | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Licences and permits | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 218 | 231 | — | |
| Agency services | | | | | | | | | | | | | — | | | |
| Transfers and Subsidies - Operational | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 58 110 | 697 317 | 739 156 | — | |
| Other revenue | 41 076 | 41 076 | 41 076 | 41 076 | 41 076 | 41 076 | 41 076 | 41 076 | 41 076 | 41 076 | 41 076 | 41 076 | 492 909 | 522 484 | — | |
| Cash Receipts by Source | 285 591 | 285 591 | 285 591 | 285 591 | 285 591 | 285 591 | 285 591 | 285 591 | 285 591 | 285 591 | 285 591 | 285 591 | 3 427 098 | 3 632 724 | — | |
| Other Cash Flows by Source | | | | | | | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 21 243 | 254 914 | 270 209 | — | |
| Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Deparmt Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions) | | | | | | | | | | | | | — | | | |
| Proceeds on Disposal of Fixed and Intangible Assets | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 60 000 | 63 600 | — | |
| Short term loans | | | | | | | | | | | | | — | | | |
| Borrowing long term/refinancing | | | | | | | | | | | | | — | | | |
| Increase (decrease) in consumer deposits | 8 256 | 8 256 | 8 256 | 8 256 | 8 256 | 8 256 | 8 256 | 8 256 | 8 256 | 8 256 | 8 256 | 8 256 | 99 077 | (4 825) | 85 247 | |
| Decrease (increase) in non-current receivables | (21 566) | (21 566) | (21 566) | (21 566) | (21 566) | (21 566) | (21 566) | (21 566) | (21 566) | (21 566) | (21 566) | (21 566) | (258 791) | (15 555) | (16 489) | |
| Decrease (increase) in non-current investments | (10) | (10) | (10) | (10) | (10) | (10) | (10) | (10) | (10) | (10) | (10) | (10) | (118) | (26) | (28) | |
| Total Cash Receipts by Source | 298 515 | 298 515 | 298 515 | 298 515 | 298 515 | 298 515 | 298 515 | 298 515 | 298 515 | 298 515 | 298 515 | 298 515 | 3 582 180 | 3 946 125 | 68 731 | |
| Cash Payments by Type | | | | | | | | | | | | | | | | |
| Employee related costs | 82 696 | 82 696 | 82 696 | 82 696 | 82 696 | 82 696 | 82 696 | 82 696 | 82 696 | 82 696 | 82 696 | 82 696 | 992 342 | 1 051 883 | — | |
| Remuneration of councillors | | | | | | | | | | | | | — | | | |
| Finance charges | | | | | | | | | | | | | — | | | |
| Bulk purchases - electricity | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 55 654 | 667 847 | 707 917 | — | |
| Acquisitions - water & other inventory | 65 092 | 65 092 | 65 092 | 65 092 | 65 092 | 65 092 | 65 092 | 65 092 | 65 092 | 65 092 | 65 092 | 65 092 | 781 100 | 827 966 | — | |
| Contracted services | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Transfers and subsidies - other municipalities | | | | | | | | | | | | | — | | | |
| Transfers and subsidies - other | | | | | | | | | | | | | — | | | |
| Other expenditure | 43 728 | 43 728 | 43 728 | 43 728 | 43 728 | 43 728 | 43 728 | 43 728 | 43 728 | 43 728 | 43 728 | 43 728 | 524 739 | 556 223 | — | |
| Cash Payments by Type | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 2 966 028 | 3 143 990 | — | |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | | |
| Capital assets | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Repayment of borrowing | | | | | | | | | | | | | — | — | — | |
| Other Cash Flows/Payments | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — | |
| Total Cash Payments by Type | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 247 170 | 2 966 028 | 3 143 990 | — | |
| NET INCREASE/(DECREASE) IN CASH HELD | 51 345 | 51 345 | 51 345 | 51 345 | 51 345 | 51 345 | 51 345 | 51 345 | 51 345 | 51 345 | 51 345 | 51 345 | 616 152 | 802 136 | 68 731 | |
| Cash/cash equivalents at the month/year begin: | — | 51 345 | 102 691 | 154 036 | 205 382 | 256 727 | 308 072 | 359 418 | 410 763 | 462 109 | 513 454 | 564 799 | — | 616 152 | 1 418 287 | 1 487 018 |
| Cash/cash equivalents at the month/year end: | 51 345 | 102 691 | 154 036 | 205 382 | 256 727 | 308 072 | 359 418 | 410 763 | 462 109 | 513 454 | 564 799 | 616 152 | 616 152 | 1 418 287 | 1 487 018 | |

FS184 Matjhabeng - Supporting Table SA33 Contracts having future budgetary implications

| FS184 Matjhabeng - Supporting Table SA34a Capital expenditure on new assets by asset class | | | | | | | | | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
| | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Capital expenditure on new assets by Asset Class/Sub-class | | 66 558 | 54 658 | 58 672 | 118 404 | 171 160 | 171 160 | 184 837 | 195 927 | 207 683 |
| Infrastructure | | | | | | | | | | |
| Road Infrastructure | | 12 905 | 57 971 | 14 600 | — | 82 164 | 82 164 | 95 235 | 100 949 | 107 006 |
| Roads | | 12 905 | 57 971 | 14 600 | — | 82 164 | 82 164 | 95 235 | 100 949 | 107 006 |
| Road Structures | | | | | | | | | | |
| Reservoirs | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Storm water Infrastructure | | — | — | — | — | — | — | 1 960 | 2 077 | 2 202 |
| Drainage Collection | | | | | | | | | | |
| Storm Water Conveyance | | | | | | | | 1 960 | 2 077 | 2 202 |
| Retention | | | | | | | | | | |
| Electrical Infrastructure | | 13 647 | 9 530 | 1 874 | 4 380 | 4 614 | 4 614 | 30 000 | 31 800 | 33 708 |
| Power Plants | | | | | | | | | | |
| Household Substations | | | | | | | | | | |
| HV Switching Station | | | | | | | | | | |
| HV Transmission Conductors | | | | | | | | | | |
| MV Substations | | | | | | | | | | |
| MV Networks | | | | | | | | | | |
| LV Networks | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Water Supply Infrastructure | | 4 517 | 10 406 | 11 579 | 10 803 | 15 309 | 15 309 | — | — | — |
| Dams and Weirs | | | | | | | | | | |
| Boreholes | | — | — | — | — | 441 | 441 | — | — | — |
| Reservoirs | | | | | | | | | | |
| Water Treatment Stations | | | | | | | | | | |
| Water Treatment Works | | | | | | | | | | |
| Bulk Mains | | | | | | | | | | |
| Distribution | | | | | | | | | | |
| Delivery Points | | | | | | | | | | |
| PRV Stations | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Sanitation Infrastructure | | 3 093 | (26 055) | 30 119 | 79 617 | 66 105 | 66 105 | 36 711 | 36 913 | 41 248 |
| Pumping Station | | 3 150 | 10 024 | 654 | 27 601 | 17 291 | 17 291 | 8 022 | 8 503 | 9 013 |
| Reticulation | | 15 461 | 39 935 | 17 817 | 25 800 | 30 657 | 30 657 | 20 000 | 21 200 | 22 472 |
| Waste Water Treatment Works | | 4 236 | (78 564) | 12 149 | 26 026 | 19 366 | 19 366 | 5 838 | 6 188 | 6 559 |
| Toilet Facilities | | 7 796 | 2 651 | — | — | — | — | 2 851 | 3 022 | 3 204 |
| Capital Spares | | | | | | | | | | |
| Solid Waste Infrastructure | | 4 846 | 2 704 | — | 23 704 | 1 758 | 1 758 | 20 932 | 22 188 | 23 519 |
| Landfill Site | | 4 846 | 2 704 | — | 23 704 | 1 758 | 1 758 | 20 932 | 22 188 | 23 519 |
| Waste Transfer Stations | | | | | | | | | | |
| Waste Processing Facilities | | | | | | | | | | |
| Waste Drop-off Points | | | | | | | | | | |
| Public Solid Waste Facilities | | | | | | | | | | |
| Electricity Generation Facilities | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Rail Infrastructure | | — | — | — | — | — | — | — | — | — |
| Rail Structures | | | | | | | | | | |
| Rail Furniture | | | | | | | | | | |
| Rail Water Collection | | | | | | | | | | |
| Storm water Conveyance | | | | | | | | | | |
| Attenuation | | | | | | | | | | |
| Mast Substations | | | | | | | | | | |
| LV Networks | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Coastal Infrastructure | | — | — | — | — | — | — | — | — | — |
| Sand Pumps | | | | | | | | | | |
| Revetments | | | | | | | | | | |
| Promenades | | | | | | | | | | |
| Sea Wall Spikes | | | | | | | | | | |
| Information and Communication Infrastructure | | — | — | — | — | — | — | — | — | — |
| Data Centres | | | | | | | | | | |
| Core Locations | | | | | | | | | | |
| Location Layers | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Community Assets | | 24 084 | 22 590 | 3 944 | 6 148 | 3 468 | 3 468 | — | — | — |
| Community Facilities | | 17 069 | 11 381 | 277 | — | 1 271 | 1 271 | — | — | — |
| Halls | | | | | | | | | | |
| Addresses | | | | | | | | | | |
| Crèches | | | | | | | | | | |
| Clinics/Care Centres | | | | | | | | | | |
| Fire/Ambulance Stations | | | | | | | | | | |
| Police Stations | | | | | | | | | | |
| Museums | | | | | | | | | | |
| Galleries | | | | | | | | | | |
| Theatres | | | | | | | | | | |
| Libraries | | | | | | | | | | |
| Cemeteries/Crematoria | | 17 069 | 11 381 | 277 | — | 1 271 | 1 271 | — | — | — |
| Police | | | | | | | | | | |
| Post offices | | | | | | | | | | |
| Public Open Space | | | | | | | | | | |
| Nature Reserves | | | | | | | | | | |
| Public Abattoir Facilities | | | | | | | | | | |
| Meat Markets | | | | | | | | | | |
| Abattoirs | | | | | | | | | | |
| Airports | | | | | | | | | | |
| Bus Rank/Bus Terminals | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Sport and Recreation Facilities | | 7 015 | 11 209 | 3 666 | 6 148 | 2 197 | 2 197 | — | — | — |
| Outdoor Facilities | | 7 015 | 11 209 | 3 666 | 6 148 | 2 197 | 2 197 | — | — | — |
| Capital Spares | | | | | | | | | | |
| Heritage Assets | | — | — | — | — | — | — | — | — | — |
| Monuments | | | | | | | | | | |
| Historic Buildings | | | | | | | | | | |
| Works of Art | | | | | | | | | | |
| Conservation Areas | | | | | | | | | | |
| Other Heritage | | | | | | | | | | |
| Investment Properties | | — | — | — | — | — | — | — | — | — |
| Revenue Generating | | | | | | | | | | |
| Improved Property | | | | | | | | | | |
| Unimproved Property | | | | | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Improved Property | | | | | | | | | | |
| Unimproved Property | | | | | | | | | | |
| Other Assets | | — | — | — | — | — | — | — | — | — |
| Operational Buildings | | | | | | | | | | |
| Administrative Offices | | | | | | | | | | |
| Production/Packaging | | | | | | | | | | |
| Building Plan Offices | | | | | | | | | | |
| Workshops | | | | | | | | | | |
| Warehouses | | | | | | | | | | |
| Storage | | | | | | | | | | |
| Laboratories | | | | | | | | | | |
| Training Centres | | | | | | | | | | |
| Manufacturing Plant | | | | | | | | | | |
| Depots | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Hotels | | — | — | — | — | — | — | — | — | — |
| Staff Housing | | — | — | — | — | — | — | — | — | — |
| Social Housing | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | | | | | | | | | |
| Biological or Cultivated Assets | | — | — | — | — | — | — | — | — | — |
| Intangible Assets | | | | | | | | | | |
| Licences and Rights | | | | | | | | | | |
| Water Rights | | | | | | | | | | |
| Business Licenses | | | | | | | | | | |
| Solid Waste Licenses | | | | | | | | | | |
| Computer Software and Applications | | | | | | | | | | |
| Land Settlement Software Applications | | | | | | | | | | |
| Unspecified | | | | | | | | | | |
| Computer Equipment | | — | — | 4 003 | — | 3 091 | 3 091 | — | — | — |
| Furniture and Office Equipment | | — | — | 4 003 | — | 3 091 | 3 091 | — | — | — |
| Machinery and Equipment | | — | — | 195 | — | 1 449 | 1 449 | — | — | — |
| Machinery and Equipment | | — | — | 195 | — | 1 449 | 1 449 | — | — | — |
| Transport Assets | | 20 134 | 6 972 | 16 687 | 10 000 | 75 561 | 75 561 | 10 000 | 10 600 | 11 236 |
| Transport Assets | | 20 134 | 6 972 | 16 687 | 10 000 | 75 561 | 75 561 | 10 000 | 10 600 | 11 236 |
| Land | | — | — | 42 000 | — | — | — | — | — | — |
| Land | | — | — | 42 000 | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — |
| Living resources | | — | — | — | — | — | — | — | — | — |
| Mature | | — | — | — | — | — | — | — | — | — |
| Breeding and Protection | | | | | | | | | | |
| Zoological plants and animals | | | | | | | | | | |
| Immature | | — | — | — | — | — | — | — | — | — |
| Breeding and Protection | | | | | | | | | | |
| Zoological plants and animals | | | | | | | | | | |
| Total Capital Expenditure on new assets | 1 | 110 776 | 84 219 | 128 177 | 134 552 | 269 438 | 269 438 | 194 837 | 206 527 | 218 919 |

FS184 Matjhabeng - Supporting Table SA34c Repairs and maintenance expenditure by asset class

FS184 Matjhabeng - Supporting Table SA34d Depreciation by asset class

| Description R thousand | Ref 1 | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Depreciation by Asset Class/Sub-class | | | | | | | | | | |
| Infrastructure | | 218 062 | 230 443 | 212 803 | 87 240 | 61 739 | 61 739 | 235 887 | 250 041 | 265 043 |
| Road Infrastructure | | 88 321 | 90 652 | 89 368 | — | — | — | — | — | — |
| Roads | | 88 321 | 90 652 | 89 368 | — | — | — | — | — | — |
| Road Structures | | | | | | | | | | |
| Reservoirs | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Storm water Infrastructure | | — | — | — | — | — | — | — | — | — |
| Drainage Collection | | | | | | | | | | |
| Storm water Conveyance | | | | | | | | | | |
| Retention | | | | | | | | | | |
| Electrical Infrastructure | | 81 435 | 74 183 | 35 301 | 48 386 | 8 641 | 8 641 | 98 386 | 104 289 | 110 546 |
| Power Plants | | — | — | — | — | — | — | — | — | — |
| HV Substations | | 33 523 | 33 671 | 33 304 | 43 606 | 3 861 | 3 861 | 93 606 | 99 222 | 105 175 |
| HV Switching Station | | | | | | | | | | |
| HV Transmission Conductors | | | | | | | | | | |
| MV Substations | | — | — | — | — | — | — | 4 780 | 5 067 | 5 371 |
| MV Switching Stations | | | | | | | | | | |
| MV Networks | | — | — | — | — | — | — | — | — | — |
| LV Networks | | 47 912 | 40 512 | 1 996 | 4 780 | 4 780 | 4 780 | — | — | — |
| Capital Spares | | | | | | | | | | |
| Water Supply Infrastructure | | 15 799 | 15 897 | 15 377 | 21 807 | 21 807 | 21 807 | 21 807 | 23 115 | 24 502 |
| Dams and Weirs | | — | — | — | — | — | — | — | — | — |
| Boreholes | | | | | | | | | | |
| Reservoirs | | | | | | | | | | |
| Water Treatment Stations | | | | | | | | | | |
| Bulk Mains | | | | | | | | | | |
| Distribution | | | | | | | | | | |
| Inlet and Outlets Points | | | | | | | | | | |
| PRV Stations | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Sanitation Infrastructure | | 25 312 | 41 759 | 36 473 | 17 047 | 31 292 | 31 292 | 67 047 | 71 070 | 75 334 |
| Pumping Station | | | | | | | | | | |
| Reticulation | | 25 312 | 41 759 | 36 473 | 17 047 | 31 292 | 31 292 | 67 047 | 71 070 | 75 334 |
| Waste Water Treatment Works | | — | — | — | — | — | — | — | — | — |
| Toilet Facilities | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Solid Waste Infrastructure | | 7 194 | 7 952 | 34 284 | — | — | — | 48 648 | 51 567 | 54 661 |
| Landfill Site | | 7 194 | 7 952 | 34 284 | — | — | — | 48 648 | 51 567 | 54 661 |
| Waste Transfer Stations | | | | | | | | | | |
| Waste Processing Facilities | | | | | | | | | | |
| Waste Drop-off Points | | | | | | | | | | |
| Waste Sorting and Facilities | | | | | | | | | | |
| Electricity Generation Facilities | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Rail Infrastructure | | — | — | — | — | — | — | — | — | — |
| Rail Structures | | | | | | | | | | |
| Rail Funnels | | | | | | | | | | |
| Rail Line Collection | | | | | | | | | | |
| Storm water Conveyance | | | | | | | | | | |
| Attenuation | | | | | | | | | | |
| Mast Structures | | | | | | | | | | |
| LV Networks | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Coastal Infrastructure | | — | — | — | — | — | — | — | — | — |
| Sand Pumps | | | | | | | | | | |
| Revetments | | | | | | | | | | |
| Promenades | | | | | | | | | | |
| Sea Wall Spikes | | | | | | | | | | |
| Information and Communication Infrastructure | | — | — | — | — | — | — | — | — | — |
| Data Centres | | | | | | | | | | |
| Core Locations | | | | | | | | | | |
| Data Center Layers | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Community Assets | | 12 367 | (12 691) | 15 328 | — | — | — | — | — | — |
| Community Facilities | | 12 367 | (12 691) | 15 328 | — | — | — | — | — | — |
| Halls | | | | | | | | | | |
| Addresses | | | | | | | | | | |
| Crèches | | | | | | | | | | |
| Clinics/Care Centres | | | | | | | | | | |
| Fire/Ambulance Stations | | | | | | | | | | |
| Police Stations | | | | | | | | | | |
| Museums | | | | | | | | | | |
| Galleries | | | | | | | | | | |
| Theatres | | | | | | | | | | |
| Libraries | | | | | | | | | | |
| Cemeteries/Crematoria | | | | | | | | | | |
| Police | | | | | | | | | | |
| Public Areas | | | | | | | | | | |
| Public Open Space | | | | | | | | | | |
| Nature Reserves | | | | | | | | | | |
| Public Abattoir Facilities | | | | | | | | | | |
| Meat Markets | | | | | | | | | | |
| Abattoirs | | | | | | | | | | |
| Airports | | | | | | | | | | |
| Bus Rank/Bus Terminals | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Sport and Recreation Facilities | | — | — | — | — | — | — | — | — | — |
| Sporting Facilities | | | | | | | | | | |
| Outdoor Facilities | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Heritage Assets | | — | — | — | — | — | — | — | — | — |
| Historic Buildings | | | | | | | | | | |
| Works of Art | | | | | | | | | | |
| Conservation Areas | | | | | | | | | | |
| Other Heritage | | | | | | | | | | |
| Investment Properties | | — | — | — | — | — | — | — | — | — |
| Revenue Generating | | | | | | | | | | |
| Improved Property | | — | — | — | — | — | — | — | — | — |
| Unimproved Property | | — | — | — | — | — | — | — | — | — |
| Non-revenue Generating | | — | — | — | — | — | — | — | — | — |
| Improved Property | | — | — | — | — | — | — | — | — | — |
| Unimproved Property | | — | — | — | — | — | — | — | — | — |
| Other assets | | 3 311 | 3 311 | 3 936 | 3 311 | 3 311 | 3 311 | 3 311 | 3 510 | 3 720 |
| Operational Buildings | | 3 311 | 3 311 | 3 936 | 3 311 | 3 311 | 3 311 | 3 311 | 3 510 | 3 720 |
| Administrative Offices | | 3 311 | 3 311 | 3 413 | 3 311 | 3 311 | 3 311 | 3 311 | 3 510 | 3 720 |
| Production/Packaging | | — | — | 523 | — | — | — | — | — | — |
| Building Plan Offices | | | | | | | | | | |
| Workshops | | | | | | | | | | |
| Warehouses | | | | | | | | | | |
| Stores | | | | | | | | | | |
| Laboratories | | | | | | | | | | |
| Training Centres | | | | | | | | | | |
| Manufacturing Plant | | | | | | | | | | |
| Depots | | | | | | | | | | |
| Hotels | | | | | | | | | | |
| Staff Housing | | | | | | | | | | |
| Social Housing | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Biological or Cultivated Assets | | — | — | — | — | — | — | — | — | — |
| Intangible Assets | | — | — | — | — | — | — | — | — | — |
| Software | | | | | | | | | | |
| Licences and Rights | | | | | | | | | | |
| Water Rights | | | | | | | | | | |
| Business Rights | | | | | | | | | | |
| Solid Waste Licenses | | | | | | | | | | |
| Computer Software and Applications | | | | | | | | | | |
| Lease Settlement Software Applications | | | | | | | | | | |
| Unspecified | | | | | | | | | | |
| Computer Equipment | | — | — | — | — | — | — | — | — | — |
| Furniture and Office Equipment | | — | — | — | — | — | — | — | — | — |
| Machinery and Equipment | | 10 187 | 3 088 | 75 | — | — | — | — | — | — |
| Machinery and Equipment | | 10 187 | 3 088 | 75 | — | — | — | — | — | — |
| Transport Assets | | 9 096 | 9 449 | 5 119 | 9 449 | 8 449 | 8 449 | 9 449 | 10 016 | 10 617 |
| Transport Assets | | 9 096 | 9 449 | 5 119 | 9 449 | 8 449 | 8 449 | 9 449 | 10 016 | 10 617 |
| Land | | — | — | — | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | |
| Living resources | | — | — | — | — | — | — | — | — | — |
| Mature | | | | | | | | | | |
| Breeding and Protection | | | | | | | | | | |
| Zoological plants and animals | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Breeding and Protection | | | | | | | | | | |
| Zoological plants and animals | | | | | | | | | | |
| Total Depreciation | 1 | 253 023 | 233 601 | 241 822 | 109 000 | 73 499 | 73 499 | 248 648 | 263 567 | 279 381 |

FS184 Matjhabeng - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|-----|----------------------|-----------------|-----------------|----------------------|--------------------|---------------------|---|------------------------|-------|
| | | 1 Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | |
| Capital expenditure on upgrading of existing assets by Asset Class/Sub-class | | | | | | | | | | |
| Infrastructure | — | 4 841 | 22 408 | 42 257 | 91 492 | 91 492 | 8 077 | 8 561 | 9 075 | |
| Road Infrastructure | — | — | — | — | — | — | — | — | — | |
| Roads | — | — | — | — | — | — | — | — | — | |
| Road Structures | — | — | — | — | — | — | — | — | — | |
| Road Furniture | — | — | — | — | — | — | — | — | — | |
| Road Spares | — | — | — | — | — | — | — | — | — | |
| Storm water Infrastructure | — | — | — | — | — | — | — | — | — | |
| Drainage Collection | — | — | — | — | — | — | — | — | — | |
| Storm water Conveyance | — | — | — | — | — | — | — | — | — | |
| Attenuation | — | — | — | — | — | — | — | — | — | |
| Electrical Infrastructure | — | — | — | — | — | — | — | — | — | |
| Power Plants | — | — | — | — | — | — | — | — | — | |
| HV Substations | — | — | — | — | — | — | — | — | — | |
| Medium Voltage Stations | — | — | — | — | — | — | — | — | — | |
| HV Transmission Conductors | — | — | — | — | — | — | — | — | — | |
| MV Substations | — | — | — | — | — | — | — | — | — | |
| MV Switching Stations | — | — | — | — | — | — | — | — | — | |
| LV Networks | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Water Supply Infrastructure | — | — | — | — | — | — | — | — | — | |
| Water Treatment Works | — | — | — | — | — | — | — | — | — | |
| Boreholes | — | — | — | — | — | — | — | — | — | |
| Reservoirs | — | — | — | — | — | — | — | — | — | |
| Pump Stations | — | — | — | — | — | — | — | — | — | |
| Water Treatment Works | — | — | — | — | — | — | — | — | — | |
| Bulk Meters | — | — | — | — | — | — | — | — | — | |
| Distribution | — | — | — | — | — | — | — | — | — | |
| Distribution Points | — | — | — | — | — | — | — | — | — | |
| PRV Stations | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Sanitation Infrastructure | — | 4 841 | 22 408 | 42 257 | 91 492 | 91 492 | 8 077 | 8 561 | 9 075 | |
| Pump Station | — | — | — | — | — | — | — | — | — | |
| Treatment Plant | — | — | — | — | — | — | — | — | — | |
| Waste Water Treatment Works | — | 4 841 | 22 408 | 42 257 | 91 492 | 91 492 | 8 077 | 8 561 | 9 075 | |
| Outfall Sewers | — | — | — | — | — | — | — | — | — | |
| Toilet Facilities | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Soil Waste Infrastructure | — | — | — | — | — | — | — | — | — | |
| Landfill Sites | — | — | — | — | — | — | — | — | — | |
| Waste Transfer Stations | — | — | — | — | — | — | — | — | — | |
| Waste Disposal Facilities | — | — | — | — | — | — | — | — | — | |
| Waste Drop-off Points | — | — | — | — | — | — | — | — | — | |
| Waste Separation Facilities | — | — | — | — | — | — | — | — | — | |
| Electricity Generation Facilities | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Rail Infrastructure | — | — | — | — | — | — | — | — | — | |
| Rail Lines | — | — | — | — | — | — | — | — | — | |
| Rail Structures | — | — | — | — | — | — | — | — | — | |
| Rail Fences | — | — | — | — | — | — | — | — | — | |
| Drainage Collection | — | — | — | — | — | — | — | — | — | |
| Storm water Conveyance | — | — | — | — | — | — | — | — | — | |
| Attenuation | — | — | — | — | — | — | — | — | — | |
| MV Substations | — | — | — | — | — | — | — | — | — | |
| LV Networks | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Coastal Infrastructure | — | — | — | — | — | — | — | — | — | |
| Sand Pumps | — | — | — | — | — | — | — | — | — | |
| Pavements | — | — | — | — | — | — | — | — | — | |
| Promenades | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Information and Communication Infrastructure | — | — | — | — | — | — | — | — | — | |
| Data Centres | — | — | — | — | — | — | — | — | — | |
| Core Layers | — | — | — | — | — | — | — | — | — | |
| Distribution Layers | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Community Assets | — | — | — | — | — | — | — | — | — | |
| Community Facilities | — | — | — | — | — | — | — | — | — | |
| Halls | — | — | — | — | — | — | — | — | — | |
| Creches | — | — | — | — | — | — | — | — | — | |
| Clinic/Care Centres | — | — | — | — | — | — | — | — | — | |
| Healthcare Services Stations | — | — | — | — | — | — | — | — | — | |
| Testing Stations | — | — | — | — | — | — | — | — | — | |
| Museums | — | — | — | — | — | — | — | — | — | |
| Theatres | — | — | — | — | — | — | — | — | — | |
| Libraries | — | — | — | — | — | — | — | — | — | |
| Cemeteries/Crematoria | — | — | — | — | — | — | — | — | — | |
| Police | — | — | — | — | — | — | — | — | — | |
| Public Open Space | — | — | — | — | — | — | — | — | — | |
| Public Amenities | — | — | — | — | — | — | — | — | — | |
| Public Abattoir Facilities | — | — | — | — | — | — | — | — | — | |
| Markets | — | — | — | — | — | — | — | — | — | |
| Abattoirs | — | — | — | — | — | — | — | — | — | |
| Airports | — | — | — | — | — | — | — | — | — | |
| Roads/Bus Terminals | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Sports and Recreation Facilities | — | — | — | — | — | — | — | — | — | |
| Indoor Facilities | — | — | — | — | — | — | — | — | — | |
| Outdoor Facilities | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Heritage assets | — | — | — | — | — | — | — | — | — | |
| Monuments | — | — | — | — | — | — | — | — | — | |
| Historical Buildings | — | — | — | — | — | — | — | — | — | |
| Works of Art | — | — | — | — | — | — | — | — | — | |
| Cemetery Areas | — | — | — | — | — | — | — | — | — | |
| Other Heritage | — | — | — | — | — | — | — | — | — | |
| Investment properties | — | — | — | — | — | — | — | — | — | |
| Revenue Generating | — | — | — | — | — | — | — | — | — | |
| Improved Property | — | — | — | — | — | — | — | — | — | |
| Unimproved Property | — | — | — | — | — | — | — | — | — | |
| Non-revenue Generating | — | — | — | — | — | — | — | — | — | |
| Improved Property | — | — | — | — | — | — | — | — | — | |
| Unimproved Property | — | — | — | — | — | — | — | — | — | |
| Other assets | — | — | — | — | — | — | — | — | — | |
| Operational Buildings | — | — | — | 1 634 | — | — | — | — | — | |
| Municipal Offices | — | — | — | 1 634 | — | — | — | — | — | |
| Accommodation Points | — | — | — | 1 634 | — | — | — | — | — | |
| Building Plan Offices | — | — | — | 1 634 | — | — | — | — | — | |
| Workshops | — | — | — | — | — | — | — | — | — | |
| Yards | — | — | — | — | — | — | — | — | — | |
| Warehouses | — | — | — | — | — | — | — | — | — | |
| Laboratories | — | — | — | — | — | — | — | — | — | |
| Training Centres | — | — | — | — | — | — | — | — | — | |
| Manufacturing Plant | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Housing | — | — | — | — | — | — | — | — | — | |
| Social Housing | — | — | — | — | — | — | — | — | — | |
| Capital Spares | — | — | — | — | — | — | — | — | — | |
| Biological or Cultivated Assets | — | — | — | — | — | — | — | — | — | |
| Biological and Cultivated Assets | — | — | — | — | — | — | — | — | — | |
| Intangible Assets | — | — | — | — | — | — | — | — | — | |
| Services | — | — | — | — | — | — | — | — | — | |
| Licences and Rights | — | — | — | — | — | — | — | — | — | |
| Water Rights | — | — | — | — | — | — | — | — | — | |
| Estate Licences | — | — | — | — | — | — | — | — | — | |
| Other Waste Licences | — | — | — | — | — | — | — | — | — | |
| Computer Software and Applications | — | — | — | — | — | — | — | — | — | |
| Load Settlement Software Applications | — | — | — | — | — | — | — | — | — | |
| Unspecified | — | — | — | — | — | — | — | — | — | |
| Computer Equipment | — | — | — | — | — | — | — | — | — | |
| Furniture and Office Equipment | — | — | — | — | — | — | — | — | — | |
| Machinery and Equipment | — | — | — | — | — | — | — | — | — | |
| Transport Assets | — | — | — | — | — | — | — | — | — | |
| Land | — | — | — | — | — | — | — | — | — | |
| Zoo's, Marine and Non-biological Animals | — | — | — | — | — | — | — | — | — | |
| Living resources | — | — | — | — | — | — | — | — | — | |
| Marine | — | — | — | — | — | — | — | — | — | |
| Policing and Protection | — | — | — | — | — | — | — | — | — | |
| Zoological plants and animals | — | — | — | — | — | — | — | — | — | |
| Invertebrates | — | — | — | — | — | — | — | — | — | |
| Policing and Protection | — | — | — | — | — | — | — | — | — | |
| Zoological plants and animals | — | — | — | — | — | — | — | — | — | |
| Total Capital Expenditure on upgrading of existing assets | 1 | — | 4 841 | 24 042 | 42 257 | 91 492 | 91 492 | 8 077 | 8 561 | 9 075 |
| Upgrading of Existing Assets as % of total capex | | 0.0% | 0.4% | 16.0% | 23.9% | 25.3% | 25.3% | 4.0% | 4.0% | 4.0% |
| Upgrading of Existing Assets as % of Depreciation | | 0.0% | 2.1% | 5.9% | 51.9% | 124.9% | 124.9% | 3.2% | 3.2% | 3.2% |

FS184 Matjhabeng - Supporting Table SA35 Future financial implications of the capital budget

| Vote Description R thousand | Ref | 2023/24 Medium Term Revenue & Expenditure Framework | | | Forecasts | | | |
|--|-----|---|---------------------------|---------------------------|---------------------|---------------------|---------------------|---------------|
| | | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 | Forecast 2026/27 | Forecast 2027/28 | Forecast 2028/29 | Present value |
| Capital expenditure | 1 | | | | | | | |
| Vote 01 - Council General | | 10 000 | 10 600 | 11 236 | - | - | - | - |
| Vote 02 - Office Of The Executive Mayor | | - | - | - | - | - | - | - |
| Vote 03 - Office Of The Speaker | | - | - | - | - | - | - | - |
| Vote 04 - Council Whip | | - | - | - | - | - | - | - |
| Vote 05 - Office Of The Municipal Manager | | - | - | - | - | - | - | - |
| Vote 06 - Corporate Services | | - | - | - | - | - | - | - |
| Vote 07 - Finance | | - | - | - | - | - | - | - |
| Vote 08 - Human Resources | | - | - | - | - | - | - | - |
| Vote 09 - Community Services | | 20 932 | 22 188 | 23 519 | - | - | - | - |
| Vote 10 - Public Safety And Transport | | - | - | - | - | - | - | - |
| Vote 11 - Economic Development | | - | - | - | - | - | - | - |
| Vote 12 - Engineering Services | | 97 195 | 103 026 | 109 208 | - | - | - | - |
| Vote 13 - Water/ Sewerage | | 44 788 | 47 475 | 50 323 | - | - | - | - |
| Vote 14 - Electricity | | 30 000 | 31 800 | 33 708 | - | - | - | - |
| Vote 15 - Other | | - | - | - | - | - | - | - |
| <i>List entity summary if applicable</i> | | | | | | | | |
| Total Capital Expenditure | | 202 914 | 215 089 | 227 994 | - | - | - | - |
| Future operational costs by vote | 2 | | | | | | | |
| Vote 01 - Council General | | | | | | | | |
| Vote 02 - Office Of The Executive Mayor | | | | | | | | |
| Vote 03 - Office Of The Speaker | | | | | | | | |
| Vote 04 - Council Whip | | | | | | | | |
| Vote 05 - Office Of The Municipal Manager | | | | | | | | |
| Vote 06 - Corporate Services | | | | | | | | |
| Vote 07 - Finance | | | | | | | | |
| Vote 08 - Human Resources | | | | | | | | |
| Vote 09 - Community Services | | | | | | | | |
| Vote 10 - Public Safety And Transport | | | | | | | | |
| Vote 11 - Economic Development | | | | | | | | |
| Vote 12 - Engineering Services | | | | | | | | |
| Vote 13 - Water/ Sewerage | | | | | | | | |
| Vote 14 - Electricity | | | | | | | | |
| Vote 15 - Other | | | | | | | | |
| <i>List entity summary if applicable</i> | | | | | | | | |
| Total future operational costs | | - | - | - | - | - | - | - |
| Future revenue by source | 3 | | | | | | | |
| Exchange Revenue | | 815 515 | 864 446 | 916 313 | | | | |
| Service charges - Electricity | | 1 052 560 | 1 115 714 | 1 182 657 | | | | |
| Service charges - Water | | 676 164 | 716 734 | 759 738 | | | | |
| Service charges - Waste Water Management | | 208 284 | 220 781 | 234 028 | | | | |
| Agency services | | 1 517 766 | 1 608 832 | 1 705 362 | | | | |
| <i>List other revenues sources if applicable</i> | | | | | | | | |
| <i>List entity summary if applicable</i> | | | | | | | | |
| Total future revenue | | 4 270 289 | 4 526 506 | 4 798 097 | - | - | - | - |
| Net Financial Implications | | (4 067 375) | (4 311 417) | (4 570 103) | - | - | - | - |

FS184 Matjhabeng - Supporting Table SA36 Detailed capital budget

